

2014-2015 Annual Operating Plan

The mission of the Moorhead School District is to develop the maximum potential of every learner to thrive in a changing world.

2014-2015 ANNUAL OPERATING PLAN Index

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SCHOOL BOARD

	Term Expiration
Cindy Fagerlie, Chairperson	2017
Bill Tomhave, Vice Chairperson	2015
Laurie Johnson, Clerk	2015
Lisa Erickson, Director	2017
Scott Steffes, Treasurer	2017
Matt Valan, Director	2017
Carol Ladwig, Director	2015

CENTRAL OFFICE TEAM

Dr. Lynne A. Kovash, Superintendent

Jeremy K. Larson, Interim Assistant Superintendent

Kristen Dehmer, Executive Director of Human Resources

Jill Skarvold, Executive Director of Learner Support Services

Dan Markert, Executive Director of Information Systems and Instructional Support

Missy Eidsness, Executive Director of School Improvement and Accountability

INDEPENDENT SCHOOL DISTRICT 152 MOORHEAD, MINNESOTA

MISSION STATEMENT

The mission of Moorhead Area Public Schools is to develop the maximum potential of every learner to thrive in a changing world.

THE SCHOOL ENTITY

Moorhead Area Public Schools (MAPS) encompasses 206 square miles in Clay County, Minnesota and includes all or part of 11 townships. The district is 34 miles long, ranges from 3½ to 9½ miles wide and is bordered on the west by the Red River. The communities of Moorhead, Georgetown, Kragnes, Sabin, and Rustad are all part of the district. The district currently employs over 800 people in full and part-time positions. The district operates a maintenance garage, an education center, three elementary schools, a middle school, a high school and an area learning center.

OBJECTIVES OF THE ANNUAL OPERATING PLAN

- 1. To approve the 2014-2015 preliminary budget.
- 2. To project revenue and expenditures for a two-year period beyond the current budget.
- 3. To present historical information.
- 4. To have the above information organized in such a manner that it may be used as a tool in the district's long-range planning process.

I. GENERAL FUND

INTRODUCTION

The district is anticipating 2014-2015 General Fund revenues of \$64.2 million. This reflects an increase of approximately \$3.5 million compared to 2013-2014. This increase is due primarily to a \$25 per pupil increase on the basic formula allowance, an estimated increase in enrollment of approximately 100 students, and the state funding of all-day kindergarten. Expenses for the General Fund are anticipated to be \$63.6 million. This reflects an increase of approximately \$1.9 million compared to projected expenditures from 2013-2104. The primary reasons for this increase include the continued addressing of the priorities established during the 2010 referendum campaign and the addition of approximately 13 full time equivalent teaching and support staff positions. Additionally, a total of two school buses will be purchased in 2014-2015. This represents a continuation of the upgrading of the district's bus fleet.

Of particular note for the 2014-2015 school year, the district will have a reduction in their general obligation school building bonds payments in an amount of \$550,000 per year for fiscal years 2016 through 2022. This will cause a corresponding decrease in the District's property tax levies for taxes payable in 2015 through 2021. This reduction was the result of financing a current refunding of the 2015 through 2022 maturities of the \$42,080,000 school building bonds.

Projected changes to revenues and expenditures are made, when known, as close to actual amounts as possible; an increase in state or federal revenue is generally not assumed. For example, per pupil allowance will increase from \$5,224 for 2012-2013; \$5,302 for 2013-2014 and \$5,831 for 2014-2015. The increase from 2014 to 2015 is due to the changing of the weighted pupil units. Beyond that, no increase in revenue is assumed from the state. Assumed increases to expenditures range from approximately 2% for salaries to typically 8-10% for health insurance premiums, although for the 2014-2105 school year, premiums increased by 7.25%. Energy costs are generally assumed to increase at a 5-7% annual rate. Other expenses are assumed to increase using the Consumer Price Index (CPI), which is typically in the range of 2-3% annually.

The net result of the recommended General Fund budget is a combined restricted and unassigned fund balance increase of \$672,575 for 2014-2105. The June 30, 2014 restricted and unassigned General Fund balance is projected to be \$12.8 million, or 20.07% of total expenditures. Budget assumptions will be monitored to verify accuracy as new information becomes available. A revised budget will be presented to the board in approximately January 2015.

On November 2, 2010, school district residents approved an operating levy request in the amount of \$850 per student, which was expected to generate approximately \$5.2 million in revenue for seven years; 2014-2015 is the fourth of seven years in which the revenue will be received. The total number of votes cast was 12,995 of which 6,950 were "yes" (53.5%)

and 6,045 were "no" (46.5%). The passage of the operating levy came one year after the first attempt failed on a vote of 4,078 (49.3%) in favor and 4,195 (50.7%) against the proposal, a difference of 117 votes out of 8,273 votes cast. Starting in the 2014-2015 school year, the Minnesota legislature changed per pupil counting for the state funding formula. This resulted in a change in our referendum amount from \$850 per student to \$949.52 per student. This however did not result in an increase in taxes, but rather ensured the same funding amount for school districts.

This version of the Annual Operating Plan (AOP) continues to reflect the changes that were made to the district's fund balance policy in 2011. The purpose of the policy revision was to create fund balance classifications that allow for more useful fund balance reporting and for compliance with the reporting guidelines specified in Statement No. 54 of the Governmental Accounting Standards Board (GASB).

REVENUE Line #
Property Taxes
Interest rates remain at historically low levels.
Tuition and Fees
Other Local Sources
General Education Aid
Tax Credits6 The Border City Tax Credit is the largest of the tax credits that the district receives.
Non-Public Transportation Aid7

The district receives funding to support non-public transportation. The state mandates non-public student transportation.
Special Education Aid
Federal Sources
Operating Capital
The district is authorized under MN Statute 126C.40 to levy for the cost of leasing space for instructional purposes or for school storage. The district submits an annual application to the Minnesota Department of Education (MDE) for approval. The total levy for a year must not exceed \$162 times the resident pupil units for the fiscal year to which the levy is attributed. In 2012-2013, the district entered into a lease agreement with LCSC for Adult Basic Education (ABE). The increase to the lease levy is due to the building additions at Robert Asp Elementary and Probstfield Center for Education.
Sale of Equipment/Property
Health and Safety

LINE#

Aid Antisination Contificator
Aid Anticipation Certificates
Property/Liability Insurance57
OPERATING CAPITAL EXPENDITURES
 Capital expenditures consist of expenditures for acquisition, additions, or improvement of sites, buildings, and equipment. An item qualifies as equipment if all the following criteria are met: It retains its original shape and appearance with use. It has a normal useful life of at least three years. It is nonexpendable. That is, if the article is damaged or some of its parts are lost or worn out, it is usually more feasible to repair it rather than replace it with an entirely new unit. It represents an investment of money (usually a unit cost range of greater than \$500), which makes it feasible and advisable to capitalize the item.
 It does not lose its identity through incorporation into a different or more complex unit or substance. Under a property control system each item or group of like items would be separately inventoried and controlled.
Special Assessments
The district currently has lease agreements with the City of Moorhead for the Sports Center and Outreach Center, LaFamiglia Limited Partnership for RRALC, Fargo Schools for the gymnastics center, and Lakes Country Service Cooperative for the YES program and for ABE. The annual lease payment for the 2012 multi-purpose room addition at S.G. Reinertsen is also included, and for the 2015 the Robert Asp Elementary and Probstfield Center for Education additions are included.
Telephone/Telecommunications61 Expenses include equipment and the leasing of telephone lines. E-rate reimbursements are included in this item.
Building Discretionary Allocation62 Each building is allocated capital funds to cover incidental expenses that are not part of the long-range facilities plan. The allocation is \$8.05 per student based on projected enrollment.
Athletics63 This item is for additions and replacement of athletic equipment.

Textbook/Curriculum Adoption64 These expenses are related to the district's curriculum review process.
These expenses are related to the district's curriculum review process.
Music65 These funds are used for additions and replacement of district-owned musical instruments.
Media66
Audiovisual equipment and application software are purchased based on the recommendation of the building technicians, media specialists, and principals with assistance from the Director of Media Services and Executive Director of Information Systems and Instructional Support. Media/library print books and electronic resources are purchased as recommended by building media specialists in collaboration with the Director of Media Services & the Executive Director of Information Systems and Instructional Support.
Equipment Contingency Fund67 Equipment that must be replaced immediately for continuity of instructional programs or for equipment essential for district operations is purchased when necessary from these funds. This item includes the leases and maintenance plans for district copiers.
Technology Plan68 The technology plan is attached and details the annual operating costs and planned acquisitions.
Building Construction and Maintenance Plan69 The building construction and maintenance plan is attached. It details the projected expenditures by building. This budget is also for the replacement of lawn maintenance and snow removal equipment.
Deferred Maintenance
Transportation Equipment71 This allocation is used to purchase school buses or vans.
Health and Safety Expenditures

MOORHEAD AREA PUBLIC SCHOOLS

Fiscal Year 2014 Revised Budget

	FY13	FY14	FY15	FY16	FY17	FY18
GENERAL FUND (01)	Actual	Revised	Projected	Projected	Projected	Projected
REVENUES					ļ	
1 Property Taxes	5,215,454	5,276,746	4,717,821	4,717,821	4,717,821	4,717,821
2 Local Sources	1,254,293	928,357	947,024	966,065	985,482	1,005,292
3 General Education Aid	38,519,429	40,366,644	44,067,316	44,503,089	44,503,089	44,503,089
4 Other State Aids	462,098	444,031	422,636	479,960	483,744	487,602
	8,103,530	8,603,241	8,614,976	8,614,976	8,614,976	8,614,976
5 Special Education Aid	3,331,045	2,882,520	2,882,517	2,882,517	2,882,516	2,882,516
6 Federal Aids Grants	0,001,040	-	_,00_,0	_,,		
7 Education Jobs Fund (EduJobs)	2,092,602	2,061,881	2,146,218	2,146,702	2,147,198	2,147,704
8 Capital Outlay	163,972	188,105	483,782	483,782	483,782	483,782
9 Health & Safety	59,142,423	60,751,525	64,282,290	64,794,912	64,818,607	64,842,782
0 TOTAL REVENUES	55,142,425	00,731,023	04,202,200	04,704,012	<u> </u>	<u> </u>
EXPENDITURES				0 000 700	4 500 000	4 400 040
1 Administration	3,535,528	3,904,130	3,906,880	3,996,790	4,088,920	4,183,310
2 Regular Instruction & Vocational	24,484,845	25,783,490	27,358,800	28,040,730	28,728,250	29,433,570
3 Special Services	13,958,352	14,317,830	14,651,470	14,993,560	15,344,330	15,704,010
4 Instructional Support	1,800,865	2,023,330	2,066,750	2,111,240	2,156,830	2,203,550
5 Pupil Support	1,456,470	1,554,910	1,591,500	1,629,020	1,667,490	1,706,950
6 Buildings & Grounds	3,975,835	4,197,380	4,331,840	4,471,630	4,616,960	4,768,121
7 Transportation	3,293,835	3,636,490	3,742,800	3,852,370	3,965,260	4,081,620
8 Capital Outlay	3,879,099	6,192,779	5,558,099	3,952,951	3,670,617	3,646,222
9 Health & Safety	204,117	105,000	401,576	105,000	105,000	105,000
O TOTAL EXPENDITURES	56,588,946	61,715,338	63,609,715	63,153,291	64,343,658	65,832,353
DEVELUES OVER (UNDER) EXPENDITURES						
1 REVENUES OVER (UNDER) EXPENDITURES	(1,826,642)	(4,047,793)	(3,329,675)	(1,427,467)	(1,144,637)	(1,119,736
2 Restricted		3,083,980	4,002,250	3,069,088	1,619,586	130,165
3 Unassigned	4,380,119 2,553,477	(963,813)	672,575	1,641,621	474,950	(989,571
4 Restricted & Unassigned Combined	2,553,477	(303,613)	012,515	1,041,021	11 1,000	1000,071
ENDING FUND BALANCE						
5 Restricted	839,337	(3,208,456)	(6,538,131)		(9,110,235)	(10,229,970
6 Unassigned	12,323,353	15,407,333	19,409,583	22,478,671	24,098,258	24,228,423
7 Restricted & Unassigned Combined	13,162,690	12,198,877	12,871,452	14,513,074	14,988,023	13,998,453
8 Unassigned as % of Expenditures	23.47%	27.80%	33.67%	38.04%	39.79%	39.03%
9 Restricted & Unassigned as % of Total Expenditures	23.26%	19.77%	20.24%	22.98%	23.29%	21.26%
FOOD SERVICE (02) 0 Revenues	2,430,732	2,676,033	2,728,393	2,781,804	2,836,285	2,891,856
	2,523,603	2,692,439	2,765,954	3,010,923	2,892,917	2,967,371
1 Expenditures 2 REVENUES OVER (UNDER) EXPENDITURES	(92,871)	(16,406)	(37,561)	(229,119)	(56,632)	(75,515
3 ENDING FUND BALANCE	663,772	647,366	609,805	380,686	324,054	248,539
COMMUNITY EDUCATION (04)			4 470 663	4 600 700	1,528,200	1,556,401
4 Revenues	1,715,253	1,455,673	1,472,857	1,500,700		
5 Expenditures	1,776,893	1,395,000	1,464,197	1,498,227	1,537,900	1,579,700
6 REVENUES OVER (UNDER) EXPENDITURES	(61,640)	60,673	8,660	2,473	(9,700)	
7 ENDING FUND BALANCE	23,474	84,147	92,807	95,280	85,580	62,281

	2012-2013 Actual		2014-2015 PRELIMINARY	2015-2016 PROJECTED	2016-2017 PROJECTED	2017-2018 PROJECTED
Formula Allowance per Pupil Unit	5,224	5,302	5,831	5831	5831	5831
Enrollment (Nov. 2013 Projections)	5,557	5,737	5,852	6070	6200	6306
REVENUES:						
Line # General Fund						
1 Property taxes	5,215,454	5,276,746	4,717,821	4,717,821	4,717,821	4,717,821
2 Interest	-3,091	-5,000	-5,000	-5,000	-5,000	-5,000
3 Tuition & fees	395,016	371,873	379,310	386,897	394,634	402,526
4 Other local sources	862,368	561,484	572,714	584,168	595,848	607,765
5 General ed aid	38,519,429	40,366,644	44,067,316	44,503,089	44,503,089	44,503,089
6 Tax credits/Border City aid	262,347	262,216	237,185	290,800	290,800	290,800
7 Non public trans aid/state grants	199,751	181,815	185,451	189,160	192,944	196,802
8 Special ed aid and excess aid	8,103,530	8,603,241	8,614,976	8,614,976	8,614,976	8,614,976
9 Federal aids and grants	3,331,045	2,882,520	2,882,517	2,882,517	2,882,516	2,882,516
11 Total General Fund	56,885,849	58,501,539	61,652,290	62,164,428	62,187,627	62,211,296
// Total deficial rulid	50,005,045	00,001,000	01,002,000	0_,,	·-,·,	
One wating Comital						
Operating Capital	724,478	729,914	935,884	935,884	935,884	935,884
12 Operating capital aid	•	•			455,121	455,121
13 Operating capital levy	566,067	585,972	455,121	455,121 289,699	289,699	289,699
14 Operating capital deferred maint levy	268,213	278,119	289,699	•		67,756
15 Operating capital deferred maint aid	66,722	67,756	67,756	67,756	67,756	
16 Operating capital lease levy	419,903	376,395	373,558	373,558	373,558	373,558
17 Head Start rent	22,307	23,725	24,200	24,683	25,177	25,681
18 Sale of Equipment cars and rebates	24,912	-			-	-
19 Total Operating Capital	2,092,602	2,061,881	2,146,218	2,146,702	2,147,198	2,147,704
20 Hoolth & Cofoty Love	163,972	188,105	483,782	483,782	483,782	483,782
20 Health & Safety Levy	163,972	188,105	483,782	483,782	483,782	483,782
21 Total Health & Safety	100,512	100,100	100,102	,		,
22 Total Revenues	59,142,423	60,751,525	64,282,290	64,794,912	64,818,607	64,842,782
22 Total Nevellucs						
OD # CHANCE	3,398,224	1,609,102	3,530,765	512,621	23,695	24,175
23 \$ CHANGE	6.1%	2.7%	5.8%	0.8%	0.0%	0.0%
24 % CHANGE	0.170	2.1 70	0.070	0.070	******	
EVENINITIES.						
EXPENDITURES:	2,592,416	2,926,090	2,984,610	3,044,300	3,105,190	3,167,290
25 Admin salaries	• •	613,130	634,590	656,800	679,790	703,580
26 Admin fringe benefits	592,399	-	20,760	20,760	20,760	20,760
27 Admin supplies	26,994	20,760	•	274,930	283,180	291,680
28 Admin other	231,288	259,150	266,920	214,500	200,100	251,000
	47.040.000	40 004 400	40 660 060	20.062.440	20,463,690	20,872,960
29 Instruct salaries (reg & voc)	17,213,069	18,281,430		20,062,440 6,837,890	7,077,220	7,324,920
30 Instruct fringe benefits	6,064,170	6,383,250	6,606,660		(1,009,430)	(1,009,430)
31 OPEB expense benefit credit	(847,584)	(941,190)	•	(1,009,430)		• •
32 Instruct supplies	582,145	585,000	585,000	585,000	585,000	585,000
33 Instruct other	1,473,045	1,475,000	1,519,250	1,564,830	1,611,770	1,660,120
				40.050.070	44 075 040	44 007 000
34 Spec ed salaries	10,232,358	10,437,010	10,645,750	10,858,670	11,075,840	11,297,360
35 Spec ed fringe benefits	2,912,386	3,014,320		3,229,010	3,342,030	3,459,000
36 Spec ed supplies	263,038	220,000		220,000	220,000	220,000
37 Spec ed other	550,570	646,500	665,900	685,880	706,460	727,650
38 Instruct support salaries	1,323,528	1,403,790		1,460,510	1,489,720	1,519,510
39 Instruct support fringe benefits	272,314	311,050	321,940	333,210	344,870	356,940
40 Instruct support supplies	102,342	160,260	160,260	160,260	160,260	160,260
41 Instruct support other	102,681	148,230	152,680	157,260	161,980	166,840
• • • • • • • • • • • • • • • • • • • •						
42 Pupil support salaries	1,071,665	1,134,680	1,157,370	1,180,520	1,204,130	1,228,210
43 Pupil support fringe benefits	304,218	330,820	342,400	354,380	366,780	379,620
44 Pupil support supplies	9,978	11,970	11,970	11,970	11,970	11,970
45 Pupil support other	70,609	77,440	79,760	82,150	84,610	87,150
10 1 apri dapport 4 ii.e.	•					
46 Bldgs & grounds salaries	1,330,641	1,357,250	1,384,400	1,412,090	1,440,330	1,469,140
47 Bldgs & grounds fringe benefits	226,564	235,590			261,200	270,340
	1,356,628	1,526,420			1,767,020	1,855,370
	316,314	320,000			320,000	320,001
	608,017	610,000			666,560	686,560
50 Bldgs & grounds other	000,017	3.0,000	,	.,	, -	•
Ed. Tanamarkation colorina	650,885	663,900	677,180	690,720	704,530	718,620
51 Transportation salaries	104,468	108,120		-	· · · · · · · · · · · · · · · · · · ·	124,070
52 Transportation benefits	2,372,922	2,694,370				3,032,540
53 Transportation contracted services	2,012,322	4,007,010	_,,,,,,,,,,	_,,	-, - ,	. , -

		2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018 PROJECTED
_		Actual		PRELIMINARY	PROJECTED		
54	Transportation supplies	165,337	166,000	174,300	183,020	192,170	201,780
55	Transportation other	223	4,100	4,220	4,350	4,480	4,610
				_	•		0
56	Aid Anticipation Certificate	92,431	85,000	0	0	161 850	166,710
57	Property/liability insurance	137,671	148,120	152,560	157,140	161,850 60,568,041	62,081,131
58	Total General Expenditures	52,505,730	55,417,559	57,650,040	59,095,340	60,568,041	02,001,131
		140.070	006.000	212,180	218,550	225,110	231,860
59	Op cap special assessments	119,679	206,000	460,330	474,140	488,360	503,010
60	Op cap leases	442,594	446,920 90,000	92,700	95,480	98,340	101,290
61	Op cap telephone/telecomm	86,876 57,771	45,000	45,000	45,000	45,001	45,002
62	Op cap bldg discretionary	57,771	12,450	12,820	13,200	13,600	14,010
63	Op cap athletics	10,613	775,000	810,000	600,000	600,000	600,000
64	Op cap textbooks	502,970	16,614	17,112	17,626	18,155	18,699
65	Op cap music	15,987	22,770	22,770	22,770	22,770	22 770
66	Op cap media	22,467		135,060	139,110	143,280	147,580
67	Op cap copier lease	99,985	131,130	720,000	633,000	633,000	633,000
68	Op cap technology plan	1,199,935	803,725	1,233,784	1,295,975	968,000	943,000
69	Op cap building const/maintenance plan	866,829	796,000		1,200,510	0	0
69a	Op Cap implementation of facilities recommendations	0	2,000,000		298,100	315,000	286,000
70	Op Cap deferred maintenance	128,108	512,170	96,343	100,000	100,000	100,000
71	Op cap transportation equipment	325,284	335,000	200,000 5,558,099	3,952,951	3,670,617	3,646,222
72	Total Operating Cap Expenditures	3,879,099	6,192,779	5,556,055	3,332,331	3,070,017	0,040,222
	A.B. Handle & Onfort or broaded by a col	9.407	30,000	30,000	30,000	30,000	30,000
73	347 - Health & Safety physical hazard	3,427			15,000	15,000	15,000
74	349 - Health & Safety hazardous subst	3,803	15,000		25,000	25,000	25,000
75	352 - Health & Safety envmt mgmt	67,744	25,000		5,000	5,000	5,000
76	358 - Health & Safety asbestos	114,472	5,000		15,000	15,000	15,000
77	363 - Health & Safety fire safety	14,671	15,000		15,000	15,000	15,000
78	366 - Health & Safety Indoor air quality	-	15,000		105,000	105,000	105,000
79	Total Health & Safety Expenditures	204,117	105,000	401,370	105,000	100,000	100,000
		EC E00 046	61,715,338	63,609,715	63,153,291	64,343,658	65,832,353
80	TOTAL EXPENDITURES =	56,588,946	01,110,000	00,000,110	50,100,201	0 1,0 10,1-1	
		0.047.404	E 420 202	1,894,377	(456,425)	1,190,367	1,488,696
81	\$ Change	2,917,124	5,126,392 9.1%		-0.7%	1.9%	2.3%
82	% Change	5.44%	J. 1 /0	3.170	-0.7 76	1.0.0	
	DELLOWED EVO (EVO OVED DEV)						
	REV OVER EXP (EXP OVER REV)	(1,826,642)	(4,047,793)	(3,329,675)	(1,427,467)	(1,144,637)	(1,119,736)
84	General Fund Restricted	4,380,119	3,083,980	4,002,250	3,069,088	1,619,586	130,165
85	General Fund Unassigned	4,300,119	3,000,000	1,002,200	4,000,000	.,,	
86	BEGINNING FUND BALANCE						
87	General Fund Restricted:				(7.440.545)	(0.044.440)	(40.000.000)
88	Operating Capital	201,329	189,051	(3,775,552)	(7,448,545)	(9,314,149)	(10,880,023)
89	Health & Safety	(283,335)	(323,480)		(158,169)	220,613	599,395
90	Safe Schools	24,972	130,457	130,457	130,457	130,457	130,457
91	Deferred Maintenance	636,482	843,309	677,014	938,126	997,481	1,039,936
92	Reserved for Prepaid	-	-	-	1	2	(0.440.000)
93	General Fund Restricted Total	579,448	839,337	(3,208,456)	(6,538,130)	(7,965,596)	(9,110,232)
94	General Fund Unassigned:				10 100 500	00 470 074	24 000 250
95	General Fund Unassigned Total	10,029,767	12,323,353	15,407,333	19,409,583	22,478,671	24,098,258
	ENDING FUND BALANCE						
	General Fund Restricted:		/A 77" FFA	/7 440 E45	(0.24.4.440)	(10,880,023)	(12,449,996)
98	Operating Capital	189,051	(3,775,552)				978,177
99	Health & Safety	(323,480)	(240,375)	(158,169)	220,613	599,395	<i>91</i> 0,177
100	Severence Pay		-	100 457	420.457	130,457	130,457
101	Safe Schools	130,457	130,457	130,457	130,457	•	1,111,391
102	Deferred Maintenance	843,309	677,014	938,126	997,481	1,039,936	1,111,391
103	Reserved for Prepaid		-	10 500 101)		(0.440.225)	(10,229,970)
104	General Fund Restricted Total	839,337	(3,208,456)	(6,538,131)	(7,965,598)	(9,110,235)	(10,225,570)
	General Fund Unassigned:	.		40 000 500	04 070 674	22 202 252	23,028,422
106	Unassigned	6,442,627	11,507,333	16,209,583	21,278,671	22,898,258 1,200,000	1,200,001
107	CommittedSeverance Obligation	1,604,850	1,400,000	1,200,000	1,200,000	1,200,000	1,200,001
108	Nonspendable	188,376	500.000	E00 000		_	_
109	AssignedHealth Insurance and Affordable Care Act	500,000	500,000	500,000	<u>-</u>	- -	_
110	Assigned-Capital projects	2,000,000	2,000,000	1,500,000	-	<u>-</u>	_
111	Assigned—Tech acquisition & upgrades	400,000	-	-	-		
112		1,187,500 12,323,353	15,407,333	19,409,583	22,478,671	24,098,258	24,228,423
113	General Fund Unassigned Total General Fund Restricted & Unassigned Combined	13,162,690	12,198,877		14,513,074	14,988,023	13,998,453
		23.47%	27.80%				39.03%
115		23.47%	19.77%				21.26%
116	Unassigned & Restricted (% of Total Exp)	2J.ZU/0	19.17				

1 [A A	2013-2014	G 2014-2015	H 2015-2016	2016-2017	2017-2018
2	SENIOR HIGH		2014-2019	3,500	3,500	3,50
	Gym Floor Refinish (new "M") Wide area network expansion (security, exterior wifi access)	3,000 15,000	22,000	3,300	0,000	0,00
	Wide area network expansion (security, extendr win access) Fitness equipment (weightroom, cardio room)	25,000	25,000	15,000		
	Scoreboard, swimming pool	22,000	20,000	,		
	Theater light board	,	10,000			
	Fence replacement, softball field	10,250				
	Marching band uniforms		50,000			
	Drum line equipment	10,000				
]	Replace gymnasium sound system				05.000	
	Track repair/maintenance (Facilites Recommendation #3)				35,000	
	MHS artificial turf replacement (Facilities Recommendation #3)					
	MHS greenspace upgrade	40,000	56,245	10,000		10,00
	Ongoing carpet/tile replacement	10,000		10,000		
	Repaint gymnasium Reduce points of entry, exterior signs, redesign entrances (security)					200,00
	Key fob additional doors					
	Pool drainage					
	Tuckpointing			50,000		
	Parking Lot Resurface				300,000	
	Boiler replacement (study underway)					200,00
<u>, </u>	Bus parking area (south)					
	Wall replacement - stairwell					
	Chiller (glycol installation)					
-	Outreach door addition			5.000		
	Exterior door replacement	5,000	5,000	5,000		
	Locker repainting/replacement	10,000	10,000	10,000		
	Locker room improvements	<u> </u>	5,000	10,000		
	Maintenance equipment	}		140,000		
	Upgrade elevator	-		1-10,000		
	Swimming pool ventilation system (Note: H&S 275,000) Air conditioning unit (server room)		58,940			
			22,365		100,000	115,00
	Roof maintenance/repair/replacement TOTAL	\$ 110,250		\$ 243,500		\$ 528,50
;	TOTAL	110,200		•		
	HORIZON MIDDLE SCHOOL	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
_	Gym Floor Refinish	3,500	3,500	3,500	3,500	3,50
_	Wall construction	5,000	15,000			
	Cafetorium speakers	6,000				
	Fitness equipment (weightroom, cardio equipment)	15,000	15,000	10,000		
	Scoreboards (2), soccer fields	10,000				
	Benches, concrete bus pickup/dropoff area					
3	Parking lot accessibility and safety			160,000		
	Small gym floor - wood installation					100,00
	Kiln repair/replacement		15,000			
ŝ	Horizon drive through light fixture replacement	<u></u>	15,000	15,000	13,000	
7	Теггаzzo polishing	į	15,000			···
	Lunch tables					
	Maintenance equipment					
	Athletic equipment (VB standards, FB/Soccer goals)		20,000			30,00
	Carpet Replacement	E 000				20,00
	Sidewalk improvements (track accessibility)	5,000 24,000	6,000		150,000	
	Parking lot sealcoat/striping	24,000	0,000			25,00
	Bleacher improvements Running track maintenance/resurface	1		80,000	······································	
	Roof maintenance/repair/replacement	1				
7	TOTAL	\$68,500	104,500	\$268,500	\$166,500	\$178,50
	TOTAL					
ч 1				ì		
	ROBERT ASP ELEMENTARY	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
9	ROBERT ASP ELEMENTARY		2014-2015	2015-2016 2,500	2016-2017 2,500	
9	Gym Floor Refinish	2,000				
9 0 1	Gym Floor Refinish Cafeteria acoustic improvements					
9 0 1	Gym Floor Refinish Cafeteria accustic improvements Music classroom supplies	2,000 8,000	2,500		2,500	
9 0 1 2 3	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades	2,000 8,000 6,000	2,500 600 10,000			
9 0 1 2 3 4	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping	2,000 8,000 6,000 60,000	2,500 600		2,500	
9 0 1 2 3 4 5 6	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/stripling Resource room addition Building entry/interior office redesign	2,000 8,000 6,000	2,500 600 10,000		2,500	2,50
9 0 1 2 3 4 5 6 7	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping Resource room addition Building entry/interior office redesign Track Repair/Design	2,000 8,000 6,000 60,000	2,500 600 10,000		2,500	2,50
9 0 1 2 3 4 5 6 7 8	Gym Floor Refinish Cafeteria accustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence	2,000 8,000 6,000 60,000	2,500 600 10,000 10,100		2,500	2,50
9 0 1 3 4 5 6 7 8 9	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance	2,000 8,000 6,000 60,000	2,500 600 10,000 10,100		2,500	2,50
0 1 3 4 5 6 7 8 9 0	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair	2,000 8,000 6,000 60,000	2,500 600 10,000 10,100		2,500	2017-2018 2,50 50,00
9 0 1 2 3 4 5 6 7 8 9 0 1	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control	2,000 8,000 6,000 60,000	2,500 600 10,000 10,100	2,500	2,500	2,50
9 0 1 2 3 4 5 6 7 8 9 0 1 2	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoal/stripling Resource room addition Building entry/interfor office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing	2,000 8,000 6,000 60,000	2,500 600 10,000 10,100	2,500	2,500	2,50
9 0 1 2 3 4 7 8 9 0 1 2 3	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades	2,000 8,000 6,000 60,000	2,500 600 10,000 10,100	2,500	2,500	2,50
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement	2,000 8,000 6,000 60,000 5,000	2,500 600 10,000 10,100 10,774 3,500	2,500 30,000 30,000	2,500 25,000 43,000	2,50
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades	2,000 8,000 6,000 60,000	2,500 600 10,000 10,100 10,774 3,500	2,500 30,000 30,000	2,500	2,50
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL.	2,000 8,000 6,000 60,000 5,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474	2,500 30,000 30,000 \$ 62,500	25,000 25,000 43,000 \$ 70,500	2,50
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY	2,000 8,000 6,000 60,000 5,000 137,166 \$ 218,166	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015	2,500 30,000 30,000 \$ 62,500 2015-2016	2,500 25,000 25,000 43,000 \$ 70,500 2016-2017	50,00
9 1 2 3 4 5 6 7 B 9 0 1 2 3 4 5 6 7 B	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sever Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474	2,500 30,000 30,000 \$ 62,500	25,000 25,000 43,000 \$ 70,500	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoal/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HÖPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements	2,000 8,000 6,000 60,000 5,000 137,166 \$ 218,166	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015	2,500 30,000 30,000 \$ 62,500 2015-2016	2,500 25,000 25,000 43,000 \$ 70,500 2016-2017	\$ 52,5 2017-2018
0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,165 2013-2014 3,000 8,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600	2,500 30,000 30,000 \$ 62,500 2015-2016	2,500 25,000 25,000 43,000 \$ 70,500 2016-2017	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HÖPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500	30,000 30,000 30,000 \$ 62,500 2015-2016 3,500	2,500 25,000 25,000 43,000 \$ 70,500 2016-2017	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1 2	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sever Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600	2,500 30,000 30,000 \$ 62,500 2015-2016	25,000 25,000 43,000 \$ 70,500 2016-2017 3,500	\$ 52,5 2017-2018
9 11 12 13 4 15 15 15 15 15 15 15 15 15 15 15 15 15	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 165,000	30,000 30,000 30,000 \$ 62,500 2015-2016 3,500	2,500 25,000 25,000 43,000 \$ 70,500 2016-2017	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repsir/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoal/striping	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 8,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600	30,000 30,000 30,000 \$ 62,500 2015-2016 3,500	25,000 25,000 43,000 \$ 70,500 2016-2017 3,500	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL ELLEN HOPKINS ELÉMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoal/striping Resource Room addition	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 165,000	30,000 30,000 30,000 \$ 62,500 2015-2016 3,500	25,000 25,000 43,000 \$ 70,500 2016-2017 3,500	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoak/stripling Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoak/stripling Resource Room addition Building entry/interior office redesign	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 8,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 165,000	30,000 30,000 30,000 \$ 62,500 2015-2016 3,500	25,000 25,000 43,000 \$ 70,500 2016-2017 3,500	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoat/striping Resource Room addition Building entry/interior office redesign Gymnasium air handling control	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 8,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 165,000	30,000 30,000 30,000 \$ 62,500 2015-2016 3,500	25,000 25,000 43,000 \$ 70,500 2016-2017 3,500	\$ 52,5 2017-2018
0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL ELLEN HÖPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoal/striping Resource Room addition Building entry/interior office redesign Gymnasium air handling control	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 8,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 165,000	30,000 30,000 30,000 \$ 62,500 2015-2016 3,500	25,000 25,000 43,000 \$ 70,500 2016-2017 3,500	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HÖPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoat/striping Resource Room addition Building entry/interior office redesign Gymnasium air handling control Playground improvements/upgrades	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 8,000 6,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 165,000	2,500 30,000 30,000 \$ 62,500 2015-2016 3,500 250,000	25,000 25,000 \$ 70,500 2016-2017 3,500 25,000	\$ 52,5 2017-2018
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoat/striping Resource Room addition Building entry/interior office redesign Gymnasium air handling control Playground improvements/upgrades Media center remodel Tuckpointing	2,000 8,000 6,000 60,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000 60,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 105,000	2,500 30,000 30,000 \$ 62,500 2015-2016 3,500 250,000 30,000	2,500 25,000 25,000 43,000 \$ 70,500 2016-2017 3,500 25,000	\$ 52,5 2017-2018 3,5
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoal/striping Resource Room addition Building entry/interior office redesign Gymnasium air handling control Playground improvements/upgrades Media center remodel Tuckpointing Roof maintenance/repair/replacement	2,000 8,000 6,000 60,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000 6,000 5,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 105,000	2,500 30,000 30,000 \$ 62,500 2015-2016 3,500 250,000 30,000	25,000 25,000 \$ 70,500 2016-2017 3,500 25,000	\$ 52,5 2017-2018 3,5
9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoat/striping Resource Room addition Building entry/interior office redesign Gymnasium air handling control Playground improvements/upgrades Media center remodel Tuckpointing	2,000 8,000 6,000 60,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000 60,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 165,000 10,100 8,000	2,500 30,000 30,000 \$ 62,590 2015-2016 3,500 250,000 30,000 \$ 509,000	25,000 \$ 70,500 2016-2017 3,500 25,000 40,000 115,000 \$ 183,500	\$ 52,5 2017-2018 3,5
9 9 9 1 1 1 2 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot sealcoat/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL. ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies All-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoat/striping Resource Room addition Building entry/interior office redesign Gymnasium air handling control Playground improvements/upgrades Media center remodel Tuckpointing Roof maintenance/repair/replacement	2,000 8,000 6,000 60,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000 60,000	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 105,000	2,500 30,000 30,000 \$ 62,500 2015-2016 3,500 250,000 30,000	2,500 25,000 25,000 43,000 \$ 70,500 2016-2017 3,500 25,000	\$ 52,5 2017-2018 3,5
9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4	Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot sealcoal/striping Resource room addition Building entry/interior office redesign Track Repair/Design Playground fence Sewer Line maintenance Sidewalk/Curb repair Gymnasium air handling control Tuckpointing Playground improvements/upgrades Roof maintenance/repair/replacement TOTAL ELLEN HOPKINS ELEMENTARY Gym Floor Refinish Cafeteria acoustic improvements Music classroom supplies Ail-day kindergarten room upgrades Parking lot entry & sidewalk repair Track repair/redesign Parking lot sealcoal/striping Resource Room addition Building entry/interior office redesign Gymnasium air handling control Playground improvements/upgrades Media center remodel Tuckpointing Roof maintenance/repair/replacement	2,000 8,000 6,000 5,000 5,000 137,166 \$ 218,166 2013-2014 3,000 6,000 60,000 5,000 5,000 350,003 \$ 432,003	2,500 600 10,000 10,100 10,774 3,500 \$ 37,474 2014-2015 3,500 600 185,000 10,100 8,000 \$ 187,200 2014-2015	2,500 30,000 30,000 \$ 62,590 2015-2016 3,500 250,000 30,000 \$ 509,000	25,000 \$ 70,500 2016-2017 3,500 25,000 40,000 115,000 \$ 183,500	\$ 52,5 2017-2018 3,5

MULTI-YEAR CAPITAL PROJECTS PLANNING DOCUMENT

	numaana saarata, ka 2004 oo madaan aa aa ta 1757 wuxuu maanama ah	F	G	н		J
98 0	Deaning equipment	10,000				
	Parking lot sealcoat/striping			21,000		
	Frack Repair/Design				50,000	
	Playground improvements/upgrades		30,000			
	Parking Lot Resurface		25,000			75,
03 2	2nd floot balacony railing		2,310			
	Shelter belt	5,000				15,0
	Sidewalks/south side of building		6,565			31,0
	Roof maintenance/repair/replacement		400.000	. 24.000	\$ 50,000	
07 T	TOTAL	\$ 23,000	\$ 103,875	\$ 21,000	\$ 50,000	121,
08					2010 2017	2017-2018
	PROBSTFIELD CENTER FOR EDUCATION	2013-2014	2014-2015	2015-2016	2016-2017	2017-2016
10 F	Room upgrades to accommodate Early Learning Center changes	10,000	10,000			
11 /	All-day kindergarten room upgrades	60,000	30,000	60,000		
12 F	Parking lot expansion	115,000				
13 8	Sidewalk improvements (handicapped accessibility)	10,000				
	Music classroom supplies		2,300	45.000	15,000	
	Playground improvements/upgrades			15,000 30,000	15,000	
	Carpet replacement			30,000	19,000	
	Bleacher Addition				18,000	
18 1	Maintenance equipment (carpet extractor)					
19 E	Building Automation Control (Asp., Hopkins, PCE)					
	ockdown notification strobes (Asp, SGR, Hopk, PCE)	<u> </u>		30,000		_
	Storage expansion			30,000	50,000	
22 8	Sprinklers for remainder of building			93,475	50,000	
	Kitchen remodel/upgrade	1		99,473		75,
	Parking lot resurface	1				35,
	Tuckpointing Repair		********			15,
	Sidewalk repair/maintenance	<u> </u>	100,000			,
	Facilities Master Planning	-	48,978			115,
	Roof maintenance/repair/replacement	\$ 195,000	\$ 191,278	\$ 228,475	\$ 84,000	\$ 125,
	TOTAL	4 100,000	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
30	DED ONCO ADEA I CADNING CENTED	2013-2014	2014-2015	2015-2016	2016-2017	2017-201
	RED RIVER AREA LEARNING CENTER	1 2010-2014	2017-2019			
	Fire Marshal order	3,550				
	West entry security improvements	4,100				
	Sidewalk to north entrance	1,600				
	Sink installation	1,000	10,000		· · · · · · · · · · · · · · · · · · ·	
	Lockdown strobes	2,000	10,022			
	Fire proofing storage area, 1st floor	\$ 11,250	\$ 10,000	\$ -	s -	\$
	TOTAL	11,200	1-1		`	-
39	WARRENANCE OF BUILDING	2013-2014	2014-2015	2015-2016	2016-2017	2017-201
	MAINTENANCE BUILDING	2013-2014	2014-2010	2010 2010		
	Door Replacement	 	50,000		50,000	
	Parking lot repair/resurfacing	 -			20,000	
	Building Siding	1	·	6,000		
	Carpet Replacement Roof maintenance/repair/replacement		·	47,500	32,000	
	TOTAL	\$ -	\$ 50,000	\$ 6,000	\$ 70,000	\$
47	TOTAL		<u> </u>			i
73	DISTRICTWIDE MAINTENANCE, EQUIPMENT, & VEHICLES	2013-2014	2014-2015	2015-2016	2016-2017	2017-201
	Roof maintenance/repairs	25,000	25,000	25,000	25,000	25
	Lawncare equipment and snow removal equipment	50,000			20,000	
	concrete work		5,850			
	Maintenance equipment		95,400	20,000		20
	Maintenance vehicles		40,000	35,000		
	Security Entrances Upgrades			75,860		
55 I	Upgrade 2 way radio systems (emergency management)		40,000	35,000		
	TOTAL	\$ 75,000	\$ 206,250	\$ 80,000	\$ 45,000	\$ 45
157						
	UNDEDICATED CAPITAL	2013-2014	2014-2015	2015-2016	2016-2017	2017-201
	Undedicated	175,000		175,000	175,000	175
	TOTAL	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175
161		1	1	1		
0		3				i
	<u> </u>					
62	BUILDING SUMMARY	2013-2014	2014-2015	2015-2016	2016-2017	
162 163	BUILDING SUMMARY Moorhead High School	2013-2014 110,250	264,550	243,500	438,500	528
62 63 64	Moorhead High School	110,250 68,500	264,550 104,500	243,500 268,500	438,500 166,500	528 178
62 63 64 65		110,250 68,500 218,166	264,550 104,500 37,474	243,500 268,500 62,500	438,500 166,500 70,500	528 178 52
162 163 164 165 166	Moorhead High School Horizon Middle School	110,250 68,500 218,166 432,003	264,550 104,500 37,474 187,200	243,500 268,500 62,500 509,100	438,500 166,500 70,500 183,500	528 178 52
162 163 164 165 166 167	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School	110,250 68,500 218,166 432,003 23,000	264,550 104,500 37,474 187,200 103,875	243,500 268,500 62,500 509,100 21,000	438,500 166,500 70,500 183,500 50,000	528 178 52 3 121
162 163 164 165 166 167	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School	110,250 68,500 218,166 432,003 23,000 195,000	264,550 104,500 37,474 187,200 103,875 191,278	243,500 268,500 62,500 509,100 21,000 228,475	438,500 166,500 70,500 183,500	528 178 52 3 121
162 163 164 165 166 167 168	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School	110,250 68,500 218,166 432,003 23,000	264,550 104,500 37,474 187,200 103,875 191,278 10,000	243,500 268,500 62,500 509,100 21,000 228,475	438,500 166,500 70,500 183,500 50,000 84,000	528 178 52 3 121
162 163 164 165 166 167 168 169 170	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building	110,250 68,500 218,166 432,003 23,000 195,000 11,250	264,550 104,500 37,474 187,200 103,875 191,278 10,000 50,000	243,500 268,500 62,500 509,100 21,000 228,475	438,500 166,500 70,500 183,500 50,000 84,000	528 178 52 3 121 128
162 163 164 165 166 167 168 169 170	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Loaming Center	110,250 68,500 218,166 432,003 23,000 195,000 11,250	264,550 104,500 37,474 187,200 103,875 191,278 10,000 50,000	243,500 268,500 62,500 509,100 21,000 228,475 6,000 80,000	438,500 166,500 70,500 183,500 50,000 84,000 70,000 45,000	528 178 52 3 121 125
162 163 164 165 166 169 170 171 172 173	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School S.G. Reinertsen Elementary School Probstifield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 175,000	264,550 104,550 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000	243,500 268,500 52,500 509,100 21,000 228,475 6,000 80,000	438,500 166,500 70,500 183,500 50,000 84,000 70,000 45,000	528 178 52 3 121 125 45
162 163 164 165 166 169 170 171 172 173	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Retwer Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 176,000 \$ 1,308,169	264,550 104,500 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127	243,500 268,500 62,500 509,100 21,000 228,475 6,000 80,000 175,000 \$ 1,594,075	438,500 166,500 70,500 183,500 50,000 84,000 70,000 45,000 175,000 \$ 1,283,000	528 178 52 3 121 126 45 45 175 \$ 1,225
163 164 165 166 168 170 171 172 173 174 175	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstileid Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 175,000 \$ 1,308,169 \$ 796,000	264,550 104,550 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784	243,500 268,500 62,600 509,100 21,000 228,475 6,000 80,000 175,000 \$1,594,075 \$1,295,975	438,500 166,500 70,500 183,500 50,000 84,000 70,000 45,000 175,000 \$ 1,283,000 \$ 968,000	528 178 52 3 121 128 45 175 \$ 1,229 \$ 943
163 164 165 166 168 170 171 172 173 174 175 176	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstifield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 176,000 \$ 1,308,169	264,550 104,550 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784	243,500 268,500 62,600 509,100 21,000 228,475 6,000 80,000 175,000 \$1,594,075 \$1,295,975	438,500 166,500 70,500 183,500 50,000 84,000 70,000 45,000 175,000 \$ 1,283,000 \$ 968,000	528 178 52 3 121 128 45 175 \$ 1,229 \$ 943
62 163 164 165 166 170 171 172 173 174 175 176 177	Moorhead High School Horizon Middle School Robert Asp Elementary School Elten Hopkins Elementary School S.G. Reinertsen Elementary School Probstifield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 176,000 \$ 1,308,169 \$ 796,000 \$ 512,169	264,550 104,500 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343	243,500 268,500 62,500 509,100 21,000 228,475 6,000 80,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,100	438,500 166,500 70,500 183,500 50,000 84,000 770,000 45,000 175,000 \$ 1,283,000 \$ 968,000 \$ 315,000	526 178 52 3 121 125 125 45 177 \$ 1,229 \$ 943 \$ 286
62 163 164 165 166 170 171 172 173 174 175 176 177	Moorhead High School Horizon Middle School Robert Asp Elementary School Elten Hopkins Elementary School S.G. Reinertsen Elementary School Probstifield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 175,000 \$ 1,308,169 \$ 796,000	264,550 104,500 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343	243,500 268,500 62,500 509,100 21,000 228,475 6,000 80,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,100	438,500 166,500 70,500 183,500 50,000 84,000 70,000 45,000 175,000 \$ 1,283,000 \$ 968,000 \$ 315,000	528 178 52 3 121 125 45 175 \$ 1,225 \$ 943 \$ 286
62	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstifield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY*	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 176,000 \$ 1,308,169 \$ 796,000 \$ 512,169	264,550 104,500 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343	243,500 268,500 62,600 509,100 21,000 228,475 - 6,000 80,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,100 2015-2016	438,500 166,500 70,600 183,500 50,000 84,000 70,000 45,000 175,000 \$ 1,283,000 \$ 968,000 \$ 315,000 2016-2017	528 178 52 3 121 128 128 175 \$ 1,228 \$ 945 \$ 286
162 163 1164 1165 1166 1167 1171 1172 1173 1174 1177 1178 1179	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School S.G. Reinertsen Elementary School Probstield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY* 347 - Physical Hazard Control	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 176,000 \$ 1,308,169 \$ 796,000 \$ 512,169	264,550 104,500 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343 2014-2015	243,500 268,500 508,100 21,000 228,475 6,000 80,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,100 2015-2016	438,500 166,500 70,500 183,500 50,000 84,000 70,000 45,000 175,000 \$ 1,283,000 \$ 968,000 \$ 315,000 2015-2017 30,000 15,000	528 178 52 3 121 125 45 175 \$ 1,225 \$ 943 \$ 286 2017-20
162 163 1164 1165 1166 1167 1170 1171 1172 1173 1174 1175 1176 1179 1180	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstifield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, squipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY* 347 - Physical Hazard Control 349 - Hazardous Substance Management	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 \$ 1,308,169 \$ 796,000 \$ 512,169 2013-2014 30,000	264,550 104,550 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343 2014-2015	243,500 268,500 268,500 62,500 509,100 21,000 228,475 6,000 175,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,100 2015-2016 30,000 15,000 25,000	438,500 166,500 70,500 183,500 50,000 84,000 -70,000 45,000 175,000 \$ 1,283,000 \$ 968,000 2016-2017 30,000 15,000	528 178 528 3 121 125 45 175 \$ 1,225 \$ 945 \$ 286 2017-20
162 163 164 165 166 167 168 169 170 171 172 173 174 175 177 178 179 180 181	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY* 347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 \$ 1,308,169 \$ 796,000 \$ 512,169 2013-2014 30,000 15,000	264,550 104,500 37,474 187,200 103,875 191,278 10,000 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343 2014-2015 30,000 22,830 38,746	243,500 268,500 62,500 509,100 21,000 228,475 6,000 80,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,100 2015-2016 30,000 15,000 5,000 5,000	438,500 166,500 70,500 183,500 50,000 84,000	528 178 522 3 121 125 45 177 \$ 1,225 \$ 943 \$ 286 2017-20
162 163 164 165 166 167 168 169 170 171 172 173 174 177 178 179 180 181 182	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstifield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY* 347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Heatth & Safety Management 358 - Asbestos (AHERA Compliance)	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 176,000 \$ 1,308,169 \$ 796,000 \$ 512,169 2013-2014 30,000 15,000 25,000	264,550 104,500 37,474 187,200 103,875 191,278 10,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343 2014-2015 30,000 22,830 38,746 5,000	243,500 268,500 508,100 21,000 228,475 6,000 80,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,100 2015-2016 30,000 15,000 25,000 15,000	438,500 166,500 70,600 183,500 50,000 84,000 770,000 45,000 175,000 \$ 1,283,000 \$ 968,000 \$ 315,000 2016-2017 30,000 15,000 5,000 15,000	528 178 522 3 121 128 128 175 \$ 1,228 \$ 945 \$ 286 2017-20
62 63 64 65 66 67 68 69 170 171 172 173 174 175 177 178 179 180 181 182 183	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School S.G. Reinertsen Elementary School Probstdield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY* 347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management 358 - Asbestos (AHERA Compliance) 363 - Fire and Life Safety	110,250 88,500 218,166 432,003 23,000 195,000 11,250 75,000 176,000 \$ 1,308,169 \$ 796,000 \$ 512,169 2013-2014 30,000 15,000 25,000 5,000	264,550 104,550 37,474 187,200 103,875 191,278 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343 2014-2015 30,000 22,830 38,746 5,000	243,500 268,500 268,500 62,500 509,100 21,000 228,475 6,000 175,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,100 2015-2016 30,000 15,000 5,000 15,000 15,000	438,500 166,500 70,500 183,500 50,000 84,000 770,000 45,000 175,000 \$ 968,000 \$ 315,000 2016-2017 30,000 15,000 5,000 15,000 15,000	528 178 528 3 121 125 45 175 \$ 1,222 \$ 943 \$ 286 2017-20 30 15 15 15 15 16 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18
62 63 64 65 66 67 68 69 171 172 173 174 177 178 179 180 181 182 183 184	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY* 347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management 358 - Asbestos (AHERA Compliance) 363 - Fire and Life Safety 366 - Indoor Air Quality	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 \$ 1,308,169 \$ 796,000 \$ 512,169 2013-2014 30,000 15,000 25,000 5,000 15,000	264,550 104,500 37,474 187,200 103,875 191,278 10,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343 2014-2015 30,000 22,830 38,746 5,000 15,000 290,000	243,500 268,500 62,500 62,500 509,100 21,000 228,475 6,000 175,000 \$ 1,594,075 \$ 1,295,975 \$ 298,700 2015-2016 30,000 15,000 5,000 15,000 15,000 15,000	438,500 166,500 70,500 183,500 50,000 84,000 770,000 45,000 175,000 \$ 968,000 \$ 315,000 2016-2017 30,000 15,000 5,000 15,000 15,000	528 178 528 3 121 125 45 175 \$ 1,222 \$ 943 \$ 286 2017-20 30 15 15 15 15 16 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18
62 63 64 65 66 67 68 69 171 172 173 174 177 178 179 180 181 182 183 184 185	Moorhead High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstifiel Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY* 347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management 358 - Asbestos (AHERA Compliance) 363 - Fire and Life Safety 366 - Indoor Air Quality TOTAL	110,250 68,500 218,166 432,003 23,000 195,000 11,250 75,000 \$ 1,308,169 \$ 796,000 \$ 512,169 2013-2014 30,000 15,000 5,000 15,000 15,000 15,000 15,000	264,550 104,550 37,474 187,200 103,875 191,278 50,000 206,250 175,000 \$ 1,330,127 \$ 1,233,784 \$ 96,343 2014-2015 30,000 22,830 38,746 5,000 15,000 290,000 \$401,576	243,500 268,500 62,600 509,100 21,000 228,475 - 6,000 80,000 175,000 \$ 1,594,075 \$ 298,700 2015-2016 30,000 15,000 25,000 5,000 15,000 \$ 1,500 15,000 \$ 1,500 15,000 \$ 1,500 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000 \$ 1,000	438,500 166,500 70,600 183,500 50,000 84,000 175,000 45,000 \$ 1,283,000 \$ 968,000 \$ 315,000 2016-2017 30,000 15,000 5,000 15,000 15,000 \$ 15,000 \$ 15,000	528 178 522 3 121 125 125 175 \$ 1,228 \$ 943 \$ 286 2017-201 30 15 22 5 16 18 18 18 18 18 18 18 18 18 18 18 18 18
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TECHNOLOGY PLAN

Annual Ope	rations		12/13	13/14	14/15	15/16	16/17	17/18
•	Infrastructure		<u></u>					
		WAN - Fiber Optics Lease	24,720	24,720	24,720	24,720	24,720	24,720
		Miscellaneous Electrical Upgrades	2,266	2,266	2,266	2,266	2,266	2,266
		Cabling Misc. District wide	12,360	12,360	12,360	12,360	12,360	12,360
		_	39,346	39,346	39,346	39,346	39,346	39,346
	Hardware							
		Telephone System Maintenance	3,605	22,000	22,000	22,000	22,000	22,000
		Cellular Communication	3,193	3,193	3,193	3,193	3,193	3,193
		_	6,798	25,193	25,193	25,193	25,193	25,193
	Maintenance Agreemen	ts						
	5	Software/Support Agreement	4,944	4,944	4,944	4,944	4,944	4,944
		Internet Bandwidth (minus E-Rate)	7,868	7,868	7,868	7,868	7,868	7,868
		Region I Software/Support Agreement	50,000	50,000	50,000	50,000	50,000	50,000
			62,811	62,811	62,811	62,811	62,811	62,811
	Department Operations							
		General Supplies (Subscriptions, tools, el	2,369	2,369	2,369	2,369	2,369	2,369
		Security/Clock/Paging/RF support	8,446	8,446	8,446	8,446	8,446	8,446
		CD-R's & Other Media	2,060	2,060	2,060	2,060	2,060	2,060
		Backup Archival Tapes	1,339	1,339	1,339	1,339	1,339	1,339
			14,214	14,214	14,214	14,214	14,214	14,214
	Software Subscriptions							
		AntiVirus	721	721	721	721	721	721
		Group Calendaring/Scheduling	2,884	2,884	2,884	2,884	2,884	2,884
		SSL Certificates	721	721	721	721	721	721
		AppleWorks/iWorks	1,597	1,597	1,597	1,597	1,597	1,597
		Email	4,120	4,120	4,120	4,120	4,120	4,120
		Web Filtering	18,540	18,540	18,540	18,540	18,540	18,540
		SENDIT membership	1,236	1,236	1,236	1,236	1,236	1,236
		Student Management Agreement	22,660	22,660	22,660	22,660	22,660	22,660
		Network operating system upgrade	4,244	4,244	4,244	4,244	4,244	4,244
		Power School/SchoolNet	65,000	75,000	75,000	75,000	75,000	75,000
		Haiku	•	30,000	30,000	30,000	30,000	30,000
		InfoSnap		15,000	15,000	15,000	15,000	15,000
		All Day K Implementation		85,000				
			121,722	261,722	176,722	176,722	176,722	176,722
	Staff Development		,	•	•			
	Stati Development	Local training classes	16,480	16,480	16,480	16,480	16,480	16,480
		Operations specialized training	9,255	9,258	9,258	9,258	9,258	9,258
		Intern Help (Salary)	8,402	8,400	9,675	9,675	9,675	9,675
			34,137	34,138	35,413	35,413	35,413	35,413
		Subtotal Operational Expenditures	279,029	437,425	353,700	353,700		
Technology	Acquisitions		12/13	13/14	14/15	15/16	16/17	16/18
raciniology	Infrastructure						(400 - 1	
	aca comic	WAN Video Network/TV & Web Studio	10,300	10,300	10,300	10,300	10,300	10,300
		WAN - Expansion/Upgrade PBX Upgrac	500,000	30,000	30,000	30,000	30,000	30,000
		Security CCTV/Keyfob	75,000	125,000	125,000	0	0	0
		_	585,300	165,300	165,300	40,300	40,300	40,300
	Hardware		•	•	•		1	4
	THEORET							

TECHNOLOGY PLAN

	Auditorium Operations(Lights/Sound)	2,500	2,500	2,500	2,500	2,500	2,500
	RAM/CPU Upgrades	500	500	500	500	500	500
	TV/LCD Projection System/Projection Sci	25,000	15,000	15,000	15,000	15,000	15,000
	Computing Workstations	402,000	125,000	125,000	163,500	163,500	163,500
	Network Printers	3,000	3,000	3,000	3,000	3,000	3,000
	Peripheral Add-ons	6,500	5,000	5,000	5,000	5,000	5,000
	Data Servers/upgrades	5,000	5,000	5,000	5,000	5,000	5,000
	Emerging Technologies	5,000	5,000	5,000	5,000	5,000	5,000
		449,500	161,000	161,000	199,500	199,500	199,500
Software							
	GoogleEDU	35,000	10,000	10,000	10,000	10,000	10,000
	New/Curriculum Contingency	25,000	25,000	25,000	25,000	25,000	25,000
		60,000	35,000	35,000	35,000	35,000	35,000
Staff Development							
•	Specialized Training-New Technologies	5,000	5,000	5,000	5,000	5,000	5,001
		5,000	5,000	5,000	5,000	5,000	5,001
	Subtotal Technology Acquisitions	1,099,800	366,300	366,300	279,800	279,800	279,801
	Subtotal Operational Expenditures	279,029	437,425	353,700	353,700	353,700	353,700
	TOTAL TECHNOLOGY PLAN	1,378,829	803,725	720,000	633,500	633,500	633,500

2014-15 Preliminary Staffing Plan (March 24, 2014)

LICENSED STAFF	2012-2013 Actual	2013-2014 Actual	2014-2015 Prelim	2014-2015 Prelim Inc (Dec) Over Prior Year
Elementary (K-5)	95.10	113.55	116.55	3.00
Middle School (6-8)	52.84	54.32	54.32	0.00
High School (9-12)	63,00	68,16	68.16	0.00
Alternative Education	9.62	7.67	8.68	1.00
Special Education*	105.81	108.51	111.51	3.00
English Learners (EL)	7.00	7.75	8.80	1.05
federal programs, grants or other sources**	17.03	17.35	17.00	(0.35)
Fitness	7.00	9.60	9.60	0.00
Elementary Music	7.00	6.26	7.86	1.60
Elementary Art	3.00	3.00	3.00	0.00
Music (6-12)	7.83	8.33	8.16	(0.17)
Talented	3.00	3.00	4.60	1.50
Media Specialists	2.00	2.00	2.00	0.00
Counselors	11.00	11.00	12.40	1.40
School Nurses	1.62	1.62	2.63	1.00
Total Licensed Teaching Staff	392.84	422,12	435.27	13.03
Administrators)	13.00	13.00	13.00	0.00
Supervisory**	9.00	11.00	11.00	0.00
Staff	22.00	24.00	24.00	0.00
Admin/Supervisory)	414.84	446.12	459.27	13.03
NON-LICENSED STAFF				
Administrative	1.00	1.00	1,00	·
Supervisory	6.00	6.00	6.00	•
Paraprofessionals/Security***	151.87	151,87	148.87	(3.00)
Non-Aligned/TCI	26.94	27.44	27.44	1,00
Assistants	43.86	43.86	44.36	0.50
Custodial	33.99	33.99	33.99	
Federal Programs/Grants**	5.52	5.52	5.52	
Total Non-Licensed Staff	269.18	269.68	267.18	(1.50)
TOTAL Additions				11.53

^{*}Includes positions filled by purchased services.

^{**}Title I, II, V additional grant positions. The total FTE may fluctuate due to funding.

^{***}Includes all paraprofessionals funded through tuition, special and general education.

Targeted Student-to-Teacher Ratios & Average Class Size

		Targeto	ed Student-t	to-Teacher F	Ratios			
	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2013-2014
Elem K-3	25:1	25:1	25:1	25:1	24:1	24:1	24:1	24:1
Elem 4-5	29:1	29:1	29:1	29:1	27:I	27:1	27:1	27:1
Middle School (Core)	30:1	30:1	33:1	33:1	30:1	30:1	30:1	30:1
High School (Core)	30:1	30:1	36:1	36:1	30:1	30:1	30:1	30:1

Secondary staffing for elective classes will require a minimum student enrollment of 20.

Core Classes include English/Language Arts, Mathematics, Science, Social Studies.

			Average (Class Size	·			
	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Projected 2014-2015
	Average Class Size							
Kindergarten	22	22	23	22	23	22	23	22.6
Grade 1	24	24	24	23	25	25	23	24,4
Grade 2	23	. 24	25	26	24	25	26	24.8
Grade 3	26	25	29	25	26	25	27	24.3
Grade 4	25	27	27	27	26	25	26	26.3
Grade 5	26	29	29	- 28	27	26	27	28.3
Grade 6 (Core)	27	29	33	33	25	27	28	26.0
Grade 7 (Core)	30	27	33	33	26	25	29	26.1
Grade 8 (Core)	27	31	. 31	- 33	26	26	20	27.4
District Average K-3	24	24	25	24	24	24	25	24.0
District Average 4-5	26	28	28	28	27	26	27	27.3
District Average K-5	23	25	26	25	27	25	25	25.1
District Average 6-8	28	29	32	33	27	26	25	26.5

The average class size is based on November 1 enrollment projections.

Presented to the Moorhead Aréa School Board on March 24, 2014

MOORHEAD AREA PUBLIC SCHOOLS NOVEMBER 2014 ENROLLMENT PROJECTIONS (Weighted Average Method)

2000 Kindergarten Grade 1 Grade 2 Grade 3 Grade 4												November 2013	
Kindergarten Grade 1 Grade 2 Grade 3 Grade 4	397	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	Projection for 2014-15	Variance Between Actual and Projected
Grade 1 Grade 2 Grade 3 Grade 4	405	417	387	429	483	464	494	475	475	475	475	464	0
Grade 2 Grade 3 Grade 4		402	432	405	441	490	523	523	505	505	205	490	0
Grade 3	428	407	421	427	413	434	496	529	529	209	206	434	0
Grade 4	398	440	396	421	437	433	440	503	929	236	212	433	0
	417	391	446	405	418	433	440	447	511	545	545	433	0
Grade 5	381	417	392	444	407	418	438	445	452	212	551	418	0
Grade 6	401	397	435	400	445	414	419	439	447	454	519	414	0
Grade 7	377	405	420	417	402	420	430	435	456	464	471	450	0
Grade 8	429	384	413	422	438	402	446	426	431	452	459	405	0
Grade 9	399	446	397	414	425	453	414	459	439	444	466	453	0
Grade 10	445	395	442	406	422	431	457	418	464	443	449	431	0
Grade 11	482	419	383	422	368	407	428	454	415	460	440	407	0
Grade 12	406	476	424	383	427	389	368	419	444	406	450	389	0
Grades K-5	2426	2474	2474	2531	2599	2702	2831	2922	3006	3084	3008	7692	2
Grades 6-8	1207	1186	1268	1239	1285	1266	1295	1300	1334	1369	1449	1280	-14
Grades 6-12	2939	2922	2914	2864	2957	2946	2993	3051	3096	3123	3254	2961	-15
Grades 9-12	1732	1736	1646	1625	1672	1680	1698	1750	1762	1754	1805	1681	I-
Grades K-12	5365	5396	5388	5395	5556	5648	5823	5972	6102	6208	6351	5658	-10
+/- Prior Year	-74	31	8-	7	191	92	175	149	130	901	144		
/+ %	-1.38%	%85.0	-0.15%	0.13%	2.98%	1.66%	3.10%	2.56%	2.17%	1.73%	2.32%		

				Model MEG Car	,							Š	School Bus Replacem		288
9	ő	Camera Fordondona Ress	Mehiole Tone	See History			;			£	/iles as of		Special	Scheduled	
i !		Ale		102 MINALTIT		200	Fuel type	* 25		Jinning Micapacity 5/29/2014	_	Miles	Equipment	Replacement	Replacement Purchase Pric Notes
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	ò	OZ :	SCHOOL BUS	1996	도 도	THOMAS	DIESEL	HVBBABP2TH318513	سدا	4	147.828	3.569	2.70 Reminand	8000	ACC 676 Incipled to come him
	æ	Ž	SCHOOL BUS	1996	모	THOMAS	DIESE	HWERA BROTH 3 18512		ţ	450 470			2007	Suc oracia as apare bus
	g	ž	SCHOOL BUS	1998	Ï	Sie Bie	T TO SECOND	WOOD A DAT TAG LEGICORY		: 8	104,10	000	rın Ednibbad	ZODS	\$55,575 Manlain as spare bus
	46	2	9 0000	900	2 9		•	DVDBA6M/WHOSES	- 11	8		2,550	L'ff Equipped	2010	\$59,104 Replace 2015
•	;			000	<u>.</u>			HVBBABM9WH59938	- -	ب	186,557	18,452	Lift Equipped	2010	\$59.104 Replace 2015
pfinon	ì		ype III (out of service	\$ 2000	DODGE	Ourango	3ASOLINE	1D4GP24R35B359825	٠	7		5 495		20.00	640 006 Out of Cohest Due Sandar January
	C ;	Seon.	SCHOOL BUS	2001	GMC	Blue Bird	DIESEL	1GDL7T1C51J504859		4	•	15.057		2	A 12, 330 Cut of Californ Dus Salvice Ja
	2	Š	SCHOOL BUS	2001	OMO	Bha Bla	E SE	1001 7TSC44 1606494		: F				207	\$24,582 Kaplace 2018
	5	Seon	SCHOOL BLS	2004	Ī		10000	1000 to 1000 t		= {	_	4		2013	\$54,692 Replace 2018
	74	Seon	OCHOO	1000				UNDEACTASHS/802		=	_	10,492		2016	\$80,289
Ž	. 60			4004	2			HVBBAAN83H577958		F	115903	8.566		2016	280.490
á	<u>8</u>	ON	Type III	2005	DODGE	Blue Caravan	SASOLINE	1D8GP24E06B593809			133303	4 701		9000	001
	25	Seon	SCHOOL BUS	2006	C Bus	CBus	148910	CARRI 14 A DOG 8 2796 EG		- t				2010	004,024
	2	Rei	SCHOOL BUS	2013	ď	á		ADEDIA AND BOOSES		: [200,7		2018	\$63,531
	22		0.00100				•	ここののではつできているののです	۰,	=		3,65		2028	\$86.762 to service Fall 2012
	2		SCHOOL BUS	2013	2 2 2	IC Bus	DIESEL	4DRBUAAN5DB308056	***	11	30560 1	15,857		2028	\$86,782 in service Fall 2012
	6 2	Rel	SCHOOL BUS	2013	IC Bus	E,	DIESEL	CADACCACCION A MICHAGO		F	90000				
	8	Seon	SCHOOL BUS	2008	2	10		Opposite Apoppopoera		÷ (24042		2028	585,752 in service Fall 2012
	47	Cana	0			2 :	•	100577007 JAVAGOO		4	128087	13,103 L/R Equipped	dupped	2018	\$73,437
	2 5		SCHOOL BUS	700	2 H	5 Kg	DESEL	IDRBUAAP98B517176		7	106328 1	13.402		2010	£87 028
	8		SCHOOL BUS	2002	C Bus	C Bus	DIESEL	DRBUAAP56B28B945		17		40 444 18 Equiposes	Subseque	2	000
	٤		SCHOOL BUS 2008	2008	C Bus	C But		ANPRI 14 APX 88506137		; F			daiphea	2012	9/4/038
ð	06-105		The en	Suns		14 Old Comment of the Comment		CO COCCO STORY		2 (14,027		2020	\$70,822
	2.407					DING - CALAYAL		104GFZ4K35B359825		_	-	18,210		2018	\$16,769 Mandatory replacement 2018
- 1	14, 10,)ype III	2012		Copper - Caravan : ASOLINE		2C4RDGBG1CR281525		^	35239	10.594		2002	#200 Add Manufators conferences 2004
÷	2-108		≡ odk	2012	DODGE 3	CaravatASOLINE		2C4RDGBGXCR281524	287	,		0840		1	AZC, OCO MIBILIDATO Y TOPISCONICI IL ZUZA
	60	Seon	SCHOOL BUS	2015 12/1/2013 relabilities		THOMAS		At 17 A PROTTECTION EST		. 5		!		*707	SZZ,309 MBRIGATORY replacement ZUZ4
	8	Seon	SCHOOL BUS	2015 12/1/201	2/1/2013 rejohtliner	THOMAS	_	ALIZABBITYECEMASA	-	8.5	\$ 5	A SO4 LIFT EQUIPED	EQUIPED	11/27/2028	\$96,552 in service January 2014
										3		1 430 LIT 1 EUDIT EL		10.73	SOS 550 In A Solving Language and Control

II. FOOD SERVICE

INTRODUCTION

This fund must be established in a district that maintains a food service program for pupils. Food service includes those activities which have as their purpose the preparation and service of milk, meals, and snacks in connection with school and community service activities.

Revenues and expenditures for Food Service activities are recorded in this fund. Eligible expenditures include application processing, meal accountability, food preparation, meal service, and kitchen custodial service.

If revenues exceed expenditures, the resultant positive fund balance may not be transferred to the General Fund. If a deficit occurs, permanent transfers should be made from the General Fund to the Food Service Fund as of the end of the fiscal year.

Basic Assumptions

Prices used to develop revenue projections were as follows:

Category	2013-14 Prices	2014-15 Prices
Milk	.40	.40
Breakfast	1.00	1.00
Elem Lunch	2.00	2.10
Middle S/HS Lunch	2.15	2.25
Adult Lunch	3.25	3.25

Note: Price increases from 2013-14 and 2014-15 are due to a Federal requirement for a 2014-15 weighted average price of \$2.15

Reimbursements

The per meal reimbursement from the state (lunch and breakfast) will remain neutral.

The per meal reimbursement for commodities will increase by .0275.

The per meal federal reimbursement (cash) for paid meals will increase by .06

The per meal federal reimbursement (cash) for free and reduced meals will increase yearly by .03 per breakfast, .05 per lunch, and .02 for snacks.

2013-14 Reimbursements (2014-15 figures will be adjusted when figures are released in July)

State Reimbursement:

- \$.125 All lunch
- \$.55 Paid breakfast
- \$.30 Reduced breakfast

Commodities Reimbursement (Food Distribution Program):

\$.2325 Each meal (lunch)

Federal Reimbursement:

- \$.34 Paid lunch
- \$2.31 Reduced lunch
- \$2.71 Free lunch
- \$.28 Paid breakfast
- \$1.58 Reduced breakfast
- \$1.58 Free breakfast
- \$.07 Paid Snack
- \$.40 Reduced Snack
- \$.80 Free Snack

K-Milk Reimbursement:

\$.20 Milk - State

FUND BALANCE DEFINITIONS	Line #
Miscellaneous Local Revenue Catered meals (lunch) to Head Start program at Probstfield.	2
Purchased Services Costs include supervision, administrative services, repairs and printing/publications, travel/professional development, consulting fees, maintenance.	maintenance,
Food Costs (USDA Commodities)	
Fund Balance Projections	e fund balance. tion is received

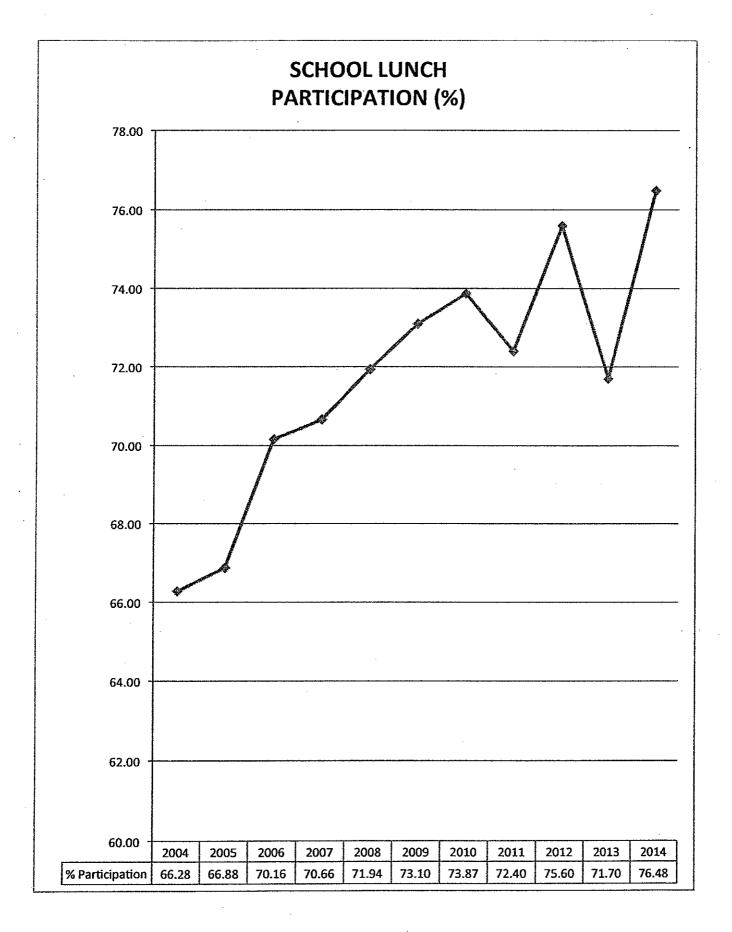
	2012-2013 ACTUAL	2013-2014 REVISED	2014-2015 PRELIMINARY F	2015-2016 PROJECTED F	2016-2017 PROJECTED	2017-2018 PROJECTED
REVENUES:						
Line # Other local and county sources:		_		•	•	0
1 Interest	0	0	0	0	0	0 470
Miscellaneous local revenues	4,136	430	440 440	450 450	460 460	470
3 Subtotal other sources	4,136	430	440	450	400	470
State sources: 4 Lunch/Breakfast program aid	130,541	155,630	158,740	161,910	165,150	168,450
, ,	100,041	100,000	10011.10	, , , , , , , , , , , , , , , , , , , ,		
Federal sources: 5 Lunch program aid	1,092,982	1,134,200	1,156,880	1,180,020	1,203,620	1,227,690
6 Food distribution program	61,774	116,820	119,160	121,540	123,970	126,450
7 Summer Food Program	22,451	57,833	57,833	57,834	57, <u>835</u>	57,836
8 Subtotal federal sources	1,177,207	1,308,853	1,333,873	1,359,394	1,385,425	1,411,976
9 Sale of Lunches	1,118,848	1,211,120	1,235,340	1,260,050	1,285,250	1,310,960
10 TOTAL REVENUES	2,430,732	2,676,033	2,728,393	2,781,804	2,836,285	2,891,856
11 \$ CHANGE	65,550	245,301	52,360	53,411	54,481	55,571
12 % CHANGE	-2.63%	10.09%	1.96%	1.96%	1.96%	1.96%
EXPENDITURES:						
Pupil support services:						
13 Salaries and wages	578,700	559,583	576, 37 0	593,661	611,471	629,815
14 Employee benefits	92,301	83,861	86,376	88,968	91,637	94,386
15 Purchased services	335,097	347,029	357,439	368,163	379,208	390,584
16 Food costs-USDA commodities	61,774	104,519	107,655	110,884	114,211	117,637 1,6 44,2 00
17 Food costs, milk and supplies	1,366,557	1,460,850	1,504,676	1,549,816	1,596,310 20.000	10,000
18 Equipment/Construction	65,216	53,045 0	54,636 0	20,000 200,000	20,000	10,000
19 PCE kitchen expansion	0 7, 04 9	20.358	20,969	21,598	22,246	22,913
19 Other expenditures 20 Summer Food Program	16,909	63,196	57,833	57,834	57,835	57,836
_		· <u> </u>		· · · · · · · · · · · · · · · · · · ·	-	
21 TOTAL EXPENDITURES	2,523,603	2,692,440	2,765,954	3,010,923	2,892,917	2,967,371
22 \$ CHANGE	141,262	168,836 6.69%	31,175 1,14%	244,969 8.86%	(118,006) -3.92%	74,453 2.57%
23 % CHANGE	5.93%	0.03%	1.1470	0.00 /6	-3.32/0	2.01 /0
24 REV OVER EXP (EXP OVER REV)	(92,871)	(16,407)	(37,561)	(229,119)	(56,632)	(75,515)
25 BEGINNING FUND BALANCE	756,643	663,772	647,366	609,805	380,685	324,053
26 ENDING FUND BALANCE	\$663,772	\$647,366	\$609,805	\$380,685	\$324,053	\$248,539
27 Fund Balance as a % of Expenditures	26.30%	24.04%	22.05%	12.64%	11.20%	8.38%
28 Fund Balance Limit (1/3 of annual exp)	841,201	897,480	921,985	1,003,641	964,306	989,124

ANALYSIS OF PARTICIPATION (REIMBURSABLE MEALS)

2008-09	ADP	ADA	ue	ме	ACD	HOD	SCD	TOTAL	
SEPTEMBER	3395	ADA	HS 28.0	MS 95.5	95.1				-
OCTOBER	3408		30.6	95.4	95.0				
	3400								
NOVEMBER			29.9	96.4	95.7				
DECEMBER	3381		30.5	96.0	95.2		96.3		
JANUARY	3355		30.9	94.2	94.6		95.7		
FEBRUARY	3379		32.4	94.8	94.6				
MARCH	3255		28.3	88.6	93.2		94.4		
APRIL	3438		31.5	95.9	97.0				
MAY/JUNE	3183	· · · · · · · · · · · · · · · · · · ·	28.3	92.5	86.4	88.7	89.6	70.0	_
Total	3355							73.1	
2009-10	ADP	ADA	HS	MS	ASP	HOP	SGR	TOTAL	<u>-</u>
SEPTEMBER	3569	4949	33.3	99.9	85.7	84.5	86.5	78.0	
OCTOBER	3452	5044	34.3	88.7	80.2	77.9	82.1	72.6	
NOVEMBER	3551	5049	34.2	94.7	81.5	80.6	82.7	74.7	
DECEMBER	3590	5073	35.0	94.7	82.6	81.2	82.5	75.2	
JANUARY	3582	5055	33.9	95.5	86.2	80.4	81.9	75.6	
FEBRUARY	3563	5046	35.6	94.5	82.9	79.2	82.2	74.9	
MARCH	3515	5011	33.8	95.4	81.7	79.0	82.2	74.4	
APRIL	3378	5062	31.8	81.2	82,6	80.0	82.4	71.6	
MAY/JUNE	3211	5052	32.5	78.5	78.1	76.7	73.0		
Total	3490							73.9	
2010-11	ADP	ADA	HS	MS	ASP	HOP	SGR	TOTAL	
SEPTEMBER	3540	5077	37.2	88.0	81.0	76.5	80.8	72.7	_
OCTOBER	3321	5067	35,4	81.5	75.0	73.9	77.5	68.7	
NOVEMBER	3518	4975	38.0	85.9	82.0	79.2	83.4	73.7	
DECEMBER	3460	4943	37.7	85.9	82.0	79.6	82.4	73.5	
JANUARY	3455	4939	38.0	85.4	81.9	80.3	82.1	73.5	
FEBRUARY	3414	4878	37.0	86.3	80.8	80.1	83.2	73.5	
MARCH	3350	5035	34.9	84.8	73.6	73.7	78.9	69.2	
APRIL	3397	4850	34.6	85.7		82.8	85.9	74.0	
MAY/JUNE	3269	5111	33.1	88.1	87.3	73.7	79.7	72.4	
Total	3414	3111	33.1	00.1	07.3	/3./	73.7	72.4	_
iocai	3414							/ 2.4	
2011-12	ADP	ADA .	HS	MS	ASP	нор	SGR	TOTAL	
SEPTEMBER	3680	5200	42.2	86.5	81.0	82.3	78.9	74.2	_
OCTOBER	3684	5190	44.1	84.4	82,7	82.0	82.9	75.2	
NOVEMBER	3670	5007	38.0	83.7	87.0	84.6	87.6	76.2	
DECEMBER	3596	5023	39.7	83.9	85.9	84.8	82.4	75.3	
JANUARY	3626	4993	41.9	84.8	86.2	84.7	87.3	77.0	
FEBRUARY	3452	4818	39.1	85.6	87.1	85.4	86.8	76.8	
MARCH	3585	4976	39.5	85.6	86.7	84.9	86.0	76.5	
APRIL	3594	4983	39.9		87.3	85.9			
MAY/JUNE	3353			84.1			86.9	76.8	
Total	3582	4963	35.4	80.8	79.0	82.2	82.0	72.4 75.6	_
iotat	3362							75.0	
2012-13	ADP	ADA	· ue	MC	ASP	НОР	SGR	TOTAL	
SEPTEMBER	3690	5354	HS 42,2	MS	79.9			TOTAL	
OCTOBER	3645	5354 5129	42.2 44.1	65.3 81.3	79.9 82.2	80.0 81.4	78.6 78.0	69.2 73.4	
NOVEMBER		5129 5044	44.1		-				
	3438 3534			74.8	83.0	82.4	83.2	72.8	
DECEMBER	3524	3524	38.3	78.3	80.9	82.1	82.9	72.5	
JANUARY	3608	5171	41.7	78.5	81.2	81.2	85.5	73.6	
FEBRUARY	3539	5164	40.0	75.0	81.0	83.1	81.8	72.2	
MARCH	3721	5487	39.0	76.7	81.5	81.6	80.5	71.9	
APRIL	3702	5335	39.4	77.8	81.2	87.5	83.0	73.8	
MAY/JUNE	3207	5154	36.6	72.6	74.0	75.3	70.2	65.7	_
								71.67	
Total	3564								
Total									
	3564								
2013-14	3564 ADP	ADA	нѕ	MS	ASP	НОР	SGR	PCE	TOTAL
2013-14 SEPTEMBER	3564 ADP 3872	5392	43.9	79.1	86.3	82.7	86.4	PCE 74.8	75.5
2013-14 SEPTEMBER OCTOBER	3564 ADP 3872 3948	5392 5400	43.9 55.4	79.1 73.7	86.3 86.0	82.7 84.6	86.4 81.9	PCE 74.8 76.0	75.5 76.3
2013-14 SEPTEMBER	3564 ADP 3872	5392	43.9	79.1	86.3	82.7	86.4	PCE 74.8	75.5
2013-14 SEPTEMBER OCTOBER	3564 ADP 3872 3948	5392 5400	43.9 55.4	79.1 73.7	86.3 86.0	82.7 84.6	86.4 81.9	PCE 74.8 76.0	75.5 76.3
2013-14 SEPTEMBER OCTOBER NOVEMBER	3564 ADP 3872 3948 3847	5392 5400 5376	43.9 55.4 42.3	79.1 73.7 77.5	86.3 86.0 89.5	82.7 84.6 84.8	86.4 81.9 85.7	PCE 74.8 76.0 80.3	75.5 76.3 76.7
2013-14 SEPTEMBER OCTOBER NOVEMBER DECEMBER	3564 ADP 3872 3948 3847 3846	5392 5400 5376 5332	43.9 55.4 42.3 41.9	79.1 73.7 77.5 79.2	86.3 86.0 89.5 88.3	82.7 84.6 84.8 85.5	86.4 81.9 85.7 88.0	PCE 74.8 76.0 80.3 83.3	75.5 76.3 76.7 77.7
2013-14 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY	3564 ADP 3872 3948 3847 3846 3797	5392 5400 5376 5332 5312	43.9 55.4 42.3 41.9 42.6	79.1 73.7 77.5 79.2 75.5	86.3 86.0 89.5 88.3 89.1	82.7 84.6 84.8 85.5 84.7	86.4 81.9 85.7 88.0 88.4	PCE 74.8 76.0 80.3 83.3 81.7	75.5 76.3 76.7 77.7 77.0
2013-14 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY	3564 ADP 3872 3948 3847 3846 3797 3799 3711	5392 5400 5376 5332 5312 5312 5254	43.9 55.4 42.3 41.9 42.6 40.7 40.7	79.1 73.7 77.5 79.2 75.5 76.5 74.9	86.3 86.0 89.5 88.3 89.1 89.6 88.8	82.7 84.6 84.8 85.5 84.7 84.9	86.4 81.9 85.7 88.0 88.4 88.6 88.2	PCE 74.8 76.0 80.3 83.3 81.7 83.6 82.7	75.5 76.3 76.7 77.7 77.0 77.3 76.7
2013-14 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL	3564 ADP 3872 3948 3847 3846 3797 3799 3711 3786	5392 5400 5376 5332 5312 5312 5254 5308	43.9 55.4 42.3 41.9 42.6 40.7 40.7 39.5	79.1 73.7 77.5 79.2 75.5 76.5 74.9 77.6	86.3 86.0 89.5 88.3 89.1 89.6 88.8 88.4	82.7 84.6 84.8 85.5 84.7 84.9 84.6 85.5	86.4 81.9 85.7 88.0 88.4 88.6 88.2 88.0	PCE 74.8 76.0 80.3 83.3 81.7 83.6 82.7 84.5	75.5 76.3 76.7 77.7 77.0 77.3 76.7 77.3
2013-14 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH	3564 ADP 3872 3948 3847 3846 3797 3799 3711	5392 5400 5376 5332 5312 5312 5254	43.9 55.4 42.3 41.9 42.6 40.7 40.7	79.1 73.7 77.5 79.2 75.5 76.5 74.9	86.3 86.0 89.5 88.3 89.1 89.6 88.8	82.7 84.6 84.8 85.5 84.7 84.9 84.6	86.4 81.9 85.7 88.0 88.4 88.6 88.2	PCE 74.8 76.0 80.3 83.3 81.7 83.6 82.7	75.5 76.3 76.7 77.7 77.0 77.3 76.7

FORMULA ADP= ALL MEALS DIVIDED BY # OF DAYS IN MONTH ADA = TOTAL ADA OF ALL SCHOOLS HS/MS/ASP/HOP/SGR = TOTAL LUNCHES DIVIDED

BY # OF DAYS DIVIDED BY ADA OF THAT SCHOOL



IV. COMMUNITY SERVICE

INTRODUCTION

According to the 2010 census, the district's population is 42,969. This figure has been adjusted periodically by our state demographer. The current 2012 estimate for Moorhead Area Public Schools is 43,760 representing an increase of 791 over last year's figure. The Early Childhood census is an average based on the number of students entering kindergarten in the previous five years. For fiscal year 2015 and later, the EFCE allowance will be increased from \$120 to \$134.11 per child based on the early childhood census.

Christian, and home-schooled students.

EXPENDITURES Line #
General Community Service
Choices
Adult Basic Education
Early Childhood Family Education
School Readiness
Kinder Plus (K+)24
In 2009-2010, the district added K+ for parents who wanted to have their kindergarteners enrolled in an educational opportunity for the entire school day. All instructional expenditures related to that program are included. With the addition of all-day kindergarten in 2013-2014, K+ was discontinued.
Other 25
Expenses related to actual costs incurred to fulfill grant and non-public schoo agreements. Early childhood screening is also included.

		2012-2013 ACTUAL	2013-2014 REVISED P	2014-2015 ROJECTED P	2015-2016 ROJECTED P	2017-2018 ROJECTED P	2017-2018 ROJECTED
I INF#	REVENUES:						
	Gen Com Ed	306,999	321,600	319,407	325,800	332,300	338,900
	Fees	116,757	111,000	113,200	115,500	117,800	120,200
	Youth Development/Service	133,734	93,900	87,536	89,300	91,100	92,900
	Choices/Adults w/Disabilities	25,886	27,400	26,000	26,000	26,000	26,001
	Choices Fees/Adults w/Disabilities	3,237	5,200	1,500	1,500	1,500	1,500
	ABE	376,336	379,800	381,480	389,100	396,900	404,800
-	Interest	. 0	0	0	0	0	0
	ECFE	258,260	260,600	301,138	307,200	313,300	319,600
_	ECFE Fees	19,879	28,100	20,000	20,400	20,800	21,200
	School Readiness/United Way	108,996	84,800	92,271	93,000	93,000	93,000
	School Readiness Fees	22,391	33,700	51,000	52,000	53,000	54,100
	School-Age Care Levy	132,504	41,073	0	0	0	0
	K+ Fees	152,916	0	0	0	0	0
	Other	57,358	68,500	79,325	80,900	82,500	84,200
	TOTAL REVENUES	1,715,253	1,455,673	1,472,857	1,500,700	1,528,200	1,556,401
16	\$ CHANGE	124,972	(150,727)	17,184	27,843	27,500	28,201
	% CHANGE	7.86%	-9.38%	1.18%	1.89%	1.83%	1.85%
	EXPENDITURES:						
18	General Com Ed	384,830	368,100	346,691	357,100	367,800	378,800
	Youth Development/Service	91,213	102,500	172,827	172,827	178,000	183,300
20	Choices/Adults w/Disabilities	27,345	28,200	27,500	28,300	29,100	30,000
	ABE	366,678	391,300	381,480	389,100	396,400	404,800
	ECFE	176,275	273,900	276,250	284,500	293,000	301,800
23	School Readiness	185,586	171,600	180,124	185,500	191,100	196,800
24	K+	490,458	0	0	0	0	0
25	Other	54,508	59,400	79,325	80,900	82,500	84,200
	TOTAL EXPENDITURES	1,776,893	1,395,000	1,464,197	1,498,227	1,537,900	1,579,700
27	\$ CHANGE	(86,302)	(290,480)	69,197	34,030	39,673	41,800
	% CHANGE	-4.63%	-17.23%	4.96%	2.32%	2.65%	2.72%
29	REV OVER EXP (EXP OVER REV)	(61,640)	60,673	8,660	2,473	(9,700)	(23,299)
30	BEGIN FUND BALANCE (CE, ECFE, SR)	85,114	23,474	84,147	92,807	95,280	85,580
31		23,474	84,147	92,807	95,280	85,580	62,281
32	Fund Balance as % of Expenditures	1.32%	6.03%	6.34%	6.36%	5.56%	3.94%

³³ Note 1: Fund balance limits exist for General Community Education (including Adult Basic Education), Early Childhood Education, and School Readiness. Statutes require that the adjusted three-year average fund balance not exceed 25% of the prior year's program revenue before any adjustments for excess fund balance. Statutes define program revenue to include not only the Education levy, state aid entitlement--and, for ECFE and Community authority--but also any fees, grants and other program revenue. Updated Note: The levy limit for Community Education (Fund 4) has been repealed, so effective with FY14, reserve account limits and associated aid and levy penalties are no longer applicable.

VII. DEBT SERVICE FUND

INTRODUCTION

The Debt Service Fund is used to show revenues and expenditures for a school district's outstanding bonded indebtedness, whether for building construction or operating capital, and whether for initial or refunding bonds.

When a bond issue is sold, the school board must levy a direct general tax upon the property of the district for the payment of principal and interest on such bonds as due. The revenue from such tax must be separately accounted for in a Debt Service Fund (M.S. 475.61).

When an excess is accumulated in a Debt Service Fund due to interest earnings, lower than anticipated tax delinquency, or excess building funds, the levy for debt redemption may be reduced in whole or in a part as dictated by fund balances and debt retirement requirements. Where there are accumulations in the fund as the process of debt repayment nears an end, the accumulations should be used to reduce debt levies. Where there is any balance left in the Debt Service Fund after all obligations have been discharged, such balance shall be permanently transferred to the General Fund, with an equal levy reduction (M.S. 475.61).

There can be no borrowing from the Debt Service Fund. Any cash balance or investment in a Debt Service Fund is held in trust for the bondholders, and must not be used to support cash deficits in other funds (M.S. 123B.78, Subd. 4).

On March 12, 2002, school district voters approved the district's \$64 million bond referendum 4,095 (51.2%) to 3,903 (48.8%). The final bond payment is scheduled for April 2022.

Of particular note for the 2014-2015 school year, the district will have a reduction in their general obligation school building bonds payments in an amount of \$550,000 per year for fiscal years 2016 through 2022. This will cause a corresponding decrease in the district's property tax levies for taxes payable in 2015 through 2021. This reduction was the result of financing a current refunding of the 2015 through 2022 maturities of the \$42,080,000 school building bonds.

REVENUE	Line #
Local Property Tax Levy This is determined by the bond payment schedule. The District must levy 1 annual debt service requirement.	1 05% of the
Interest Income Interest rates appear to be static in the short term.	4
State SourcesAid received for the replacement of local taxes.	5-8
EXPENDITURES	Line #
Principal on bonds As required by bond payment schedule.	11
Interest on bonds	12

INDEPENDENT SCHOOL DISTRICT #152 DEBT SERVICE FUND (07)

		2012-2013 ACTUAL	2013-2014 REVISED	2014-2015 PRELIMINARY	2015-2016 PROJECTED	2016-2017 PROJECTED	2017-2018 PROJECTED
LINE # 1	REVENUES: Local property tax levy	4,942,225	5,464,397	5,487,575	4,877,828	4,881,503	4,881,503
3 4	Other local sources: Proceeds of refunding bonds Interest income	0 0	0	0	0 0	0	0 0
5 6 7 8	State sources: HACA (Homestead credit) Border city aid Other appropriations State aid / Equalization Aid	10,256 794,122 3,155 0	0 698,411 5,265 0	included in levy included in levy included in levy 0	included in levy included in levy included in levy 0	included in levy included in levy included in levy 0	included in levy
9	State sources total	807,533	703,676	0	0	0	0
10	TOTAL REVENUES	5,749,758	6,168,073	5,487,575	4,877,828	4,881,503	4,881,503
	EXPENDITURES:						
11 12 14	Principal on bonds Interest on bonds Other debt service	4,050,000 1,683,538 0	3,655,000 1,549,188 900	3,580,000 1,644,298 900	3,330,000 1,315,550 900	3,500,000 1,149,050 900	3,675,000 974,050 900
15	TOTAL EXPENDITURES	5,733,538	5,205,088	5,225,198	4,646,450	4,649,950	4,649,950
16	REV OVER (UNDER) EXP	16,220	962,985	262,377	231,378	231,553	231,553
17	BEGINNING FUND BALANCE	1,206,102	1,222,322	2,185,307	2,447,684	2,679,062	2,910,615
18	ENDING FUND BALANCE	\$1,222,322	\$2,185,307	\$2,447,684	\$2,679,062	\$2,910,615	\$3,142,168

VIII. POST-EMPLOYMENT BENEFITS DEBT SERVICE FUND

INTRODUCTION

Activity to record levy proceeds and the repayment of the Other Post-Employment Benefits (OPEB) bonds are accounted for in this fund. An actuarial study is required every two years. The most recently completed actuarial study of the district's OPEB liability in 2010 showed an estimated net obligation of \$10.35 million as of June 30, 2011. Proceeds from this fund are used to cover the expenses related primarily to retiree health insurance benefits.

EXPENDITURES	Line #
Principal on bonds	3
As determined by bond payment schedule.	
Interest on bonds	4
As determined by bond payment schedule.	
Other debt service	5
Fees related to the administration of the OPEB trust.	

		2012-2013 ACTUAL	2013-2014 REVISED P	2014-2015 RELIMINARY	2015-2016 PROJECTED	2016-2017 PROJECTED	2017-2018 PROJECTED
.INE # 1	REVENUES: Local Property Tax Levy	1,061,359	1,376,956	1,546,007	1,577,888	1,566,075	1,572,900
2	TOTAL REVENUES	1,061,359	1,376,956	1,546,007	1,577,888	1,566,075	1,572,900
	EXPENDITURES:						
3 4 5		665,000 487,987 450	850,000 461,387 500	1,045,000 427,387 500	1,125,000 377,750 500	1,170,000 321,500 500	1,235,000 263,000 500
6	TOTAL EXPENDITURES	1,153,437	1,311,887	1,472,887	1,503,250	1,492,000	1,498,500
7	REV OVER (UNDER) EXP	(92,078)	65,069	73,120	74,638	74,075	74,400
8	BEGINNING FUND BALANCE	221,624	129,546	194,615	267,735	342,373	416,448
9	ENDING FUND BALANCE	\$129,546	\$194,615	\$267,735	\$342,373	\$416,448	\$490,848