

# 2013-2014 Annual Operating Plan

The mission of the Moorhead School District is to develop the maximum potential of every learner to thrive in a changing world.

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### **SCHOOL BOARD**

	Term Expiration
Lisa Erickson, Chairperson	2017
Cindy Fagerlie, Vice Chairperson	2017
Laurie Johnson, Clerk	2015
Bill Tomhave, Treasurer	2015
Kristine Thompson, Director	2015
Scott Steffes, Director	2017
Matt Valan, Director	2017

### **CENTRAL OFFICE TEAM**

Dr. Lynne A. Kovash, Superintendent

Wayne A. Kazmierczak, Assistant Superintendent

Kristen Dehmer, Director of Human Resources

Jill Skarvold, Director of Learner Support Services

Dan Markert, Director of Information Systems and Instructional Support

Missy Eidsness, Director of School Improvement and Accountability

### INDEPENDENT SCHOOL DISTRICT 152 MOORHEAD, MINNESOTA

### MISSION STATEMENT

The mission of Moorhead Area Public Schools is to develop the maximum potential of every learner to thrive in a changing world.

### THE SCHOOL ENTITY

Moorhead Area Public Schools (MAPS) encompasses 206 square miles in Clay County, Minnesota and includes all or part of 11 townships. The district is 34 miles long, ranges from 3½ to 9½ miles wide and is bordered on the west by the Red River. The communities of Moorhead, Georgetown, Kragnes, Sabin, and Rustad are all part of the district. The district currently employs over 800 people in full and part-time positions. The district operates a maintenance garage, an education center, three elementary schools, a middle school, a high school and an area learning center.

### **OBJECTIVES OF THE ANNUAL OPERATING PLAN**

- 1. To approve the 2013-2014 preliminary budget.
- 2. To project revenue and expenditures for a two-year period beyond the current budget.
- 3. To present historical information.
- 4. To have the above information organized in such a manner that it may be used as a tool in the district's long-range planning process.

### I. GENERAL FUND

### INTRODUCTION

The district is anticipating 2013-2014 General Fund revenues of \$59.6 million. This reflects an increase of approximately \$2.3 million compared to 2012-2013. This increase is due primarily to a \$78 per pupil increase on the basic formula allowance and an estimated increase in enrollment of approximately 100 students. Expenses for the General Fund are anticipated to be \$58.7 million. This reflects an increase of approximately \$2.4 million compared to projected expenditures from 2012-2013. The primary reasons for this increase include the continued addressing of the priorities established during the 2010 referendum campaign and the addition of approximately 21 full time equivalent teaching positions. Additionally, a total of three school buses will be purchased in 2013-2014. This represents a continuation of the upgrading of the district's bus fleet. Prior to the purchase of three buses during the 2012-2013 school year, the district last purchased a bus in 2007.

Of particular note for the 2013-2014 school year, the district will be implementing all-day kindergarten. During the 2013 Minnesota legislative session, funding for optional all-day kindergarten was approved beginning with the 2014-2015 school year. The Moorhead school board agreed to implement this program one year earlier by using existing General Fund revenues to fund the program. It is estimated that all-day kindergarten will add approximately \$1.2 million to the operating expenses of the district in the first year of program and slightly less than that in subsequent years.

Projected changes to revenues and expenditures are made, when known, as close to actual amounts as possible; an increase in state or federal revenue is generally not assumed. For example, the per pupil allowance will increase from \$5,224 in 2012-2013 to \$5,302 for 2013-2014 and \$5,382 for 2014-2015. Beyond that, no increase in revenue is assumed from the state. Assumed increases to expenditures range from approximately 2% for salaries to typically 8-10% for health insurance premiums, although for the 2013-2014 school year, premiums increased by 2.2%. Energy costs are generally assumed to increase at a 5-7% annual rate. Other expenses are assumed to increase using the Consumer Price Index (CPI), which is typically in the range of 2-3% annually.

The net result of the recommended General Fund budget is a combined restricted and unassigned fund balance increase of \$909,821 for 2013-2014. The June 30, 2013 restricted and unassigned General Fund balance is projected to be \$12.5 million, or 21.4% of total expenditures. Budget assumptions will be monitored to verify accuracy as new information becomes available. A revised budget will be presented to the board in approximately January 2014.

On November 2, 2010, school district residents approved an operating levy request in the amount of \$850 per student, which was expected to generate approximately \$5.2 million in revenue for seven years; 2013-2014 is the third of seven years in which the revenue will be received. The total number of votes cast was 12,995 of which 6,950 were "yes" (53.5%) and

6,045 were "no" (46.5%). The passage of the operating levy came one year after the first attempt failed on a vote of 4,078 (49.3%) in favor and 4,195 (50.7%) against the proposal, a difference of 117 votes out of 8,273 votes cast.

This version of the Annual Operating Plan (AOP) continues to reflect the changes that were made to the district's fund balance policy in 2011. The purpose of the policy revision was to create fund balance classifications that allow for more useful fund balance reporting and for compliance with the reporting guidelines specified in Statement No. 54 of the Governmental Accounting Standards Board (GASB). The district's stated fund balance goal of 25% of expenditures will likely be reached within the next two or three fiscal years.

REVENUE Line #
Property Taxes
Interest rates remain at historically low levels.
Tuition and Fees
Other Local Sources
General Education Aid
Tax Credits
Non-Public Transportation Aid
Special Education Aid

Special education aid represents partial reimbursement for expenditures in special education. The aid represents a percentage of salary and supply costs incurred by the district including the necessary adjustments for tuition. The district also receives aid for excess special education costs.

Federal Sources
Operating Capital
Lease Levy
Sale of Equipment/Property
Health and Safety

expenditures.

EXPENDITURES LINE #

Administration and Support Services25-28
Included are all costs for general administration, instructional administration, school site administration, and administrative support services. Administrative services are defined as those provided by administrators who are in charge of instructional or instruction-related units including the school board members, superintendent, assistant superintendent, principals, and directors of instructional areas. Included are the costs of their immediate offices, including those individuals in direct support of the administrator and the administrative support positions. In 2012-2013, three assistant principals were added at the elementary level. In 2013-2014, a program manager for English learners/literacy was added.
Regular and Vocational Instruction
Special Education Instruction
Instructional Support Services
Pupil Support Services
Operations and Maintenance of Buildings and Grounds
Transportation Services51-55 Includes the salaries and benefits and other costs related to student transportation.
Aid Anticipation Certificates
Dranarty/Liability Ingurance 57

### **OPERATING CAPITAL EXPENDITURES**

Capital expenditures consist of expenditures for acquisition, additions, or improvement of sites, buildings, and equipment. An item qualifies as equipment if all the following criteria are met:

- It retains its original shape and appearance with use. It has a normal useful life of at least three years.
- It is nonexpendable. That is, if the article is damaged or some of its parts are lost or worn out, it is usually more feasible to repair it rather than replace it with an entirely new unit.
- It represents an investment of money (usually a unit cost range of greater than \$500), which makes it feasible and advisable to capitalize the item.
- It does not lose its identity through incorporation into a different or more complex unit or substance.

Under a property control system each item or group of like items would be separately inventoried and controlled.

Special Assessments
Leases
Telephone/Telecommunications
Building Discretionary Allocation
Athletics
Textbook/Curriculum Adoption
Music

Media
Equipment Contingency Fund67  Equipment that must be replaced immediately for continuity of instructional programs or for equipment essential for district operations is purchased when necessary from these funds. This item includes the leases and maintenance plans for district copiers.
Technology Plan68 The technology plan is attached and details the annual operating costs and planned acquisitions.
Building Construction and Maintenance Plan
Deferred Maintenance
Transportation Equipment71 This allocation is used to purchase school buses or vans.
Health and Safety Expenditures

### MOORHEAD AREA PUBLIC SCHOOLS

Fiscal Year 2014 Preliminary Budget

	FY12	FY13	FY14	FY15	FY16	FY17
GENERAL FUND (01)	Actual	Revised	Preliminary	Projected	Projected	Projected
REVENUES						F 000 000
Property Taxes	4,661,609	5,140,850	5,366,898	5,366,898	5,366,898	5,366,898
Local Sources	1,038,744	882,281	928,357	947,024	966,065	985,482
General Education Aid	36,851,477	38,229,241	39,831,286	41,815,099	42,304,861	42,304,861
Other State Aids	578,915	465,875	472,615	476,251	479,960	483,744
Special Education Aid	7,390,177	7,405,400	7,845,562	8,080,929	8,323,357	8,573,057
Federal Aids Grants	3,199,096	2,919,306	2,884,303	2,884,303	2,884,303	2,884,302
Education Jobs Fund (EduJobs)	80,213	-	-	-	-	-
Capital Outlay	1,943,967	2,059,474	2,059,784	2,060,259	2,060,743	2,061,238
Health & Safety	-	163,972	188,105	105,000	105,000	104,999
TOTAL REVENUES	55,744,199	57,266,398	59,576,909	61,735,762	62,491,186	62,764,581
EXPENDITURES	0.477.000	2 677 060	2 045 000	2 020 960	4.040.750	4 409 700
Administration	3,177,066	3,677,950	3,845,060	3,930,860	4,018,750	4,108,790
Regular Instruction & Vocational	22,402,495	23,556,919	25,452,079	25,998,750	26,653,400	27,313,030
Special Services	13,338,111	13,656,490	14,029,180	14,357,950	14,695,000	15,040,560
Instructional Support	1,972,208	1,980,967	2,023,330	2,066,750	2,111,240	2,156,830
Pupil Support	1,435,667	1,519,218	1,554,910	1,591,500	1,629,020	1,667,490
Buildings & Grounds	3,746,984	3,954,310	4,087,650	4,219,940	4,357,500	4,500,560
Transportation	3,848,473	3,444,673	3,545,640	3,649,680	3,756,910	3,867,400
Capital Outlay	3,614,068	4,306,440	4,024,239	3,730,567	3,442,971	3,361,491
Health & Safety	136,750	156,000	105,000	105,000	105,000	105,000
TOTAL EXPENDITURES	53,671,822	56,252,967	58,667,088	59,650,997	60,769,791	62,121,152
DEVENUES OVER (ANDER) EXPENDITURES						
REVENUES OVER (UNDER) EXPENDITURES	(4.000.054)	(0.000.004)	(4 004 250)	(4 670 200)	(4 202 220)	(1,300,254)
Restricted	(1,806,851)	(2,238,994)	(1,881,350)	(1,670,309)		
Unassigned	3,879,228	3,252,426	2,791,171	3,755,074	3,103,623	1,943,682
Restricted & Unassigned Combined	2,072,377	1,013,432	909,821	2,084,765	1,721,395	643,428
ENDING FUND BALANCE						
Restricted	579,448	(1,659,546)	(3,540,896)	(5,211,204)	(6,593,431)	(7,893,685)
Unassigned	10,029,767	13,282,193	16,073,364	19,828,438	22,932,061	24,875,743
Restricted & Unassigned Combined	10,609,215	11,622,647	12,532,468	14,617,233	16,338,629	16,982,059
Unassigned as % of Expenditures	20.09%	25.65%	29.47%	35.53%	40.08%	42.41%
Restricted & Unassigned as % of Total Expenditures	19.77%	20.66%	21.36%	24.50%	26.89%	27.34%
FOOD SERVICE (02)						
Revenues	2,496,282	2.624.690	2,676,033	2,728,393	2,781,804	2,836,285
	2,382,341	2,614,019	2,692,439	2,773,212	2,856,409	2,942,101
Expenditures REVENUES OVER (UNDER) EXPENDITURES	113,941	10,671	(16,406)	(44,819)	(74,605)	(105,816)
ENDING FUND BALANCE	756,643	767,314	750,908	706,089	631,484	525,668
CHIDING LAND DURINGS		. 51,014	- 30,000			
COMMUNITY EDUCATION (04)			<b>:                               </b>			
Revenues	1,590,281	1,606,400	1,475,773	1,463,400	1,492,700	1,522,600
Expenditures	1,863,195	1,685,480	1,395,000	1,436,700	1,479,900	1,524,400
REVENUES OVER (UNDER) EXPENDITURES	(272,914)	(79,080)	80,773	26,700	12,800	(1,800)
ENDING FUND BALANCE	85,113	6,033	86,806	113,506	126,306	124,506

		2011-2012 ACTUAL		2013-2014 PRELIMINARY			
	Formula Allowance per Pupil Unit	5,174	5,224	5,302	5,382	5382	5382
	Enrollment (Nov. 2012 Projections)	5,424	5,556	5,654	5,787	5890	5970
	REVENUES:						
	General Fund	4,661,609	E 140 0E0	5,366,898	5,366,898	5,366,898	5,366,898
1 2	Property taxes Interest	-8,732	5,140,850 -6,500	-5,000	-5,000	-5,000	-5,000
3	Tuition & fees	383,972	364,581	371,873	379,310	386,897	394,634
4		663,504	524,200	561,484	572,714	584,168	595,848
5	General ed aid		38,229,241	39,831,286	41,815,099	42,304,861	42,304,861
6	Tax credits/Border City aid	402,475	287,625	290,800	290,800	290,800	290,800
7	Non public trans aid/state grants	176,440	178,250	181,815	185,451	189,160	192,944
8	Special ed aid and excess aid	7,390,177	7,405,400	7,845,562	8,080,929	8,323,357	8,573,057
9	Federal aids and grants	3,199,096	2,919,306	2,884,303	2,884,303	2,884,303	2,884,302
10	Education Jobs Fund (EduJobs)	80,213	0	0	59,570,504	60,325,443	60,598,343
77	Total General Fund	53,000,232	55,042,953	57,329,020	35,370,304	00,323,443	00,030,040
	Operating Capital						
12	•	672,536	725,539	731,497	731,497	731,497	731,497
13	Operating capital levy	587,955	566,067	585,972	585,972	585,972	585,972
14		271,852	260,630	278,119	278,119	278,119	278,119
15	Operating capital deferred maint aid	50,937	64,076	64,076	64,076	64,076	64,076
16	Operating capital lease levy	305,832	419,903	376,395	376,395	376,395	376,395
17		19,720	23,260	23,725	24,200	24,684	25,177
18	Sale of Equipment cars and rebates	35,136	0	0	0	0	0
19	Total Operating Capital	1,943,967	2,059,474	2,059,784	2,060,259	2,060,743	2,061,238
20	Health & Safety Levy	0	163,972	188,105	105,000	105,000	104,999
21	Total Health & Safety	0	163,972	188,105	105,000	105,000	104,999
22	Total Revenues	55,744,199	57,266,398	59,576,909	61,735,762	62,491,186	62,764,581
23	\$ CHANGE	4,136,702	1,522,199	2,310,511	2,158,853	755,423	273,395
24	% CHANGE	8.0%	2.7%	4.0%	3.6%	1.2%	0.4%
	EXPENDITURES:						
25	Admin salaries	2,409,263	2,785,380	2,926,090	2,984,610	3,044,300	3,105,190
26	Admin fringe benefits	498,760	538,480	557,330	576,840	597,030	617,930
27	Admin supplies	19,023	20,760	20,760 259,150	20,760 266,920	20,760 274,930	20,760 283,180
28	Admin other	174,372	251,600	209,100	200,920	214,550	200,100
29	Instruct salaries (reg & voc)	15,600,350	16,535,480	18,281,429	18,647,060	19,020,000	19,400,400
30	Instruct fringe benefits	6,017,332	6,167,389	6,383,250	6,606,660	6,837,890	7,077,220
31	OPEB expense benefit credit	(897,450)	(838,030)	(941,190)	(1,021,170)	(1,009,430)	(1,009,430)
32	Instruct supplies	531,731	475,000	475,000	475,000	475,000	475,000
33	Instruct other	1,150,532	1,217,080	1,253,590	1,291,200	1,329,940	1,369,840
34	Spec ed salaries	9,687,043	10,019,880	10,416,840	10,625,180	10,837,680	11,054,430
35	Spec ed fringe benefits	2,734,944	2,788,940	2,886,550	2,987,580	3,092,150	3,200,380
36	Spec ed supplies	244,912	220,000	79,290	79,290	79,290	79,290
37	Spec ed other	671,211	627,670	646,500	665,900	685,880	706,460
38	Instruct support salaries	1,375,147	1,376,260	1,403,790	1,431,870	1,460,510	1,489,720
39	Instruct support fringe benefits	290,370	300,530	311,050	321,940	333,210	344,870 160,260
40	Instruct support supplies	166,966	160,260 143,917	160,260 148,230	160,260 152,680	160,260 157,260	161,980
41	Instruct support other	139,726	(43,817	140,230	132,000	107,200	101,000
42	Pupil support salaries	1,090,619	1,112,430	1,134,680	1,157,370	1,180,520	1,204,130
43	Pupil support fringe benefits	308,820	319,630	330,820	342,400	354,380	366,780
44	Pupil support supplies	6,400	11,970	11,970	11,970	11,970	11,970
45	Pupil support other	29,827	75,188	77,440	79,760	82,150	84,610
46	Bldgs & grounds salaries	1,263,389	1,287,940	1,313,700	1,339,970	1,366,770	1,394,110
47	Bldgs & grounds fringe benefits	233,538	227,620	235,590	243,840	252,370	261,200
48		1,322,613	1,453,730	1,526,420	1,602,740	1,682,880	1,767,020
49	Bldgs & grounds supplies	295,072	297,120	297,120	297,120	297,120	297,120
50	Bldgs & grounds other	515,072	550,330	566,840	583,850	601,370	
51	Transportation salaries	550,352	581,480	593,110	604,970	617,070	
52	Transportation benefits	89,408	94,880	98,200	101,640	105,200	
53 54	Transportation contracted services	2,725,101	2,615,893		2,775,200 163,650	2,858,460 171,830	
54 55	Transportation supplies Transportation other	477,638 5,974	148,440 3,980		4,220	4,350	
55	rransportation other						
56	Aid Anticipation Certificate	75,648	81,730		81,730	81,730	
57 50	Property/liability insurance	117,300	137,570 51,790,527		152,420 55,815,430	156,990 57,221,820	
58	Total General Expenditures	40,321,004	31,100,021	04,001,04 <del>0</del>	00,010,700	U. ,	,

		2011-2012 ACTUAL	2012-2013 REVISED	2013-2014 PRELIMINARY	2014-2015 PROJECTED I	2015-2016 PROJECTED 9	2016-2017 PROJECTED
		ACTOAL	KEVIGED	TILLIMINARY	TROCEGIES	TOOLO ILD I	TOOLSTED
59	Op cap special assessments	617,087	200,000	206.000	212,180	218,550	225,110
60	Op cap leases	321,187	433,900	446,920	460,330	474 140	488,360
61	Op cap telephone/telecomm	48,678	68,410	70,460	72,570	74,750	76,990
62		51,380	45,000	45,000	45,000	45,000	45,001
63	Op cap athletics	15,787	12,090	12,450	12,820	13,200	13,600
64	Op cap textbooks	366,383	493,500	626,000	600,000	500,000	530,000
65	Op cap music	15,142	16,130	16,614	17,112	17,626	18,154
66	Op cap media	22,641	22,770	22,770	22,770	22,770	22,770
67	• • •	92,143	127,310	131,130	135,060	139,110	143,280
68	Op cap technology plan	1,020,074	1,378,830	803,725	718,725	632,225	632,225
69		695,418	1,007,500	796,000	1,006,000	907,500	783,000
70	Op cap deferred maintenance	303,409	175,000	512,170	228,000 200,000	298,100 100,000	283,000 100,000
71	Op cap transportation equipment  Total Operating Cap Expenditures	44,738 3,614,068	326,000 4,306,440	335,000 4,024,239	3,730,567	3,442,971	3,361,491
12	Total Operating Cap Expenditures	3,614,006	4,300,440	4,024,235	3,7 30,301	3,442,311	3,001,701
73	347 - Health & Safety physical hazard	19,062	6,000	30,000	30,000	30,000	30,000
74	349 - Health & Safety hazardous subst	12,421	15,000	15,000	15,000	15,000	15,000
75	352 - Health & Safety envmt mgmt	46,957	66,000	25,000	25,000	25,000	25,000
76	358 - Health & Safety asbestos	27,604	54,000	5,000	5,000	5,000	5,000
77	363 - Health & Safety fire safety	30,705	15,000	15,000	15,000	15,000	15,000
78	366 - Health & Safety indoor air quality	0	0	15,000	15,000	15,000	15,000
79	Total Health & Safety Expenditures	136,750	156,000	105,000	105,000	105,000	105,000
80	TOTAL EXPENDITURES	53,671,822	56,252,967	58,667,088	59,650,997	60,769,791	62,121,152
81	\$ Change	2,868,054	2,581,145	2,414,121	983,909	1,118,793	1,351,362
82	% Change	5.6%	4.81%	4.3%	1.7%	1.9%	2.2%
	, <del>,</del>						
83	REV OVER EXP (EXP OVER REV)						
84	General Fund Restricted	(1,806,851)	(2,238,994)	(1,881,350)	(1,670,309)	(1,382,228)	(1,300,254)
85	General Fund Unassigned	3,879,228	3,252,426	2,791,171	3,755,074	3,103,623	1,943,682
86	BEGINNING FUND BALANCE						
87	General Fund Restricted:						
88	Operating Capital	0	201,329	(2,195,343)	(3,989,823)	(5,774,327)	(7,200,650)
89	Health & Safety	(146,585)	(283,335)	(275,363)	(192,258)	(192,258)	(192,258)
90	Safe Schools	(116,787)	24,972	24,972	24,972	24,972	24,972
91	Deferred Maintenance	617,102	636,482	786,188	616,213	730,408	774,503
92	Reserved for Prepaid	0	0	0	0	1	2
93	General Fund Restricted Total	353,730	579, <del>44</del> 8	(1,659,546)	(3,540,896)	(5,211,203)	(6,593,430)
	General Fund Unassigned:		40 000 707	40.000.400	40 070 004	40 000 420	22 022 064
95	General Fund Unassigned Total	7,981,780	10,029,767	13,282,193	16,073,364	19,828,438	22,932,061
96	ENDING FUND BALANCE						
	General Fund Restricted:						
98	Operating Capital	201,329	(2,195,343)	(3,989,823)	(5,774,327)	(7,200,650)	(8,560,098)
99	Health & Safety	(283,335)	(275,363)	(192,258)	(192,258)	(192,258)	(192,259)
100	Severence Pay	- '- '	Ó	- '	•	-	-
101	Safe Schools	24,972	24,972	24,972	24,972	24,972	24,972
102	Deferred Maintenance	636,482	786,188	616,213	730,408	774,503	833,698
103	Reserved for Prepaid		0			1	2
104	General Fund Restricted Total	579,448	(1,659,546)	(3,540,896)	(5,211,204)	(6,593,431)	(7,893,685)
105	General Fund Unassigned:						
106	Unassigned	7,084,745	11,282,193	12,173,364	16,628,438	21,732,061	23,675,743
107	Committed-Severance Obligation	1,980,550	1,600,000	1,400,000	1,200,000	1,200,000	1,200,000
108	Nonspendable	64,472					
109	Assigned-Health Insurance and Affordable Care	Act		500,000	500,000		
110	AssignedCapital projects			2,000,000	1,500,000		
111	AssignedTech acquisition & upgrades	900,000	400,000	0	0	0	0
112	General Fund Unassigned Total	10,029,767	13,282,193	16,073,364	19,828,438	22,932,061	24,875,743
	General Fund Restricted & Unassigned Combir	10,609,215	11,622,647	12,532,468	14,617,233	16,338,629	16,982,059
114	Unassigned (% of Unassigned Exp)	20.09%	25.65%	29.47%	35.53%	40.08%	42.41%
115	Unassigned & Restricted (% of Total Exp)	19.77%	20.66%	21.36%	24.50%	26.89%	27.34%

	A	Ę	F	G	Н	l "I	j
1	HIGH SCHOOL	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
2	Gym Floor Refinish	3,000	3,000	3,500	3,500	3,500	3,500
3	Wide area network expansion (security, exterior wifi access)		15,000				
4	Fitness equipment (weightroom, cardio room)		25,000	25,000	15,000		
5	Scoreboard, swimming pool		22,000				
6	Scoreboard, softball field		5,000				
7	Fence replacement, softball field		10,250	50,000			
8	Marching band uniforms Drum line equipment	1	10,000				
10	Replace gymnasium sound system	56,000					
11	Track repair/maintenance	,	50,000	450,000		35,000	
12	Ongoing carpet/tile replacement		10,000		10,000		10,000
13	Repaint gymnasium	25,000					
	Reduce points of entry, exterior signs, redesign entrances (secu						200,000
	Key fob additional doors	6,000					
	Pool drainage	10,000			50,000		
18	Tuckpointing Parking Lot Resurface				00,010	300,000	
19	Boiler replacement (study underway)	5,000					
20	Bus parking area (south)	35,000					
21	Wall replacement - stairwell	50,000					
22	Chiller (glycol installation)	35,000				<u> </u>	-
23	Outreach door addition	5,000		F 000	E 000		
	Exterior door replacement	5,000	5,000	5,000 10,000	5,000 10,000		
	Locker repainting/replacement		10,000	5,000	10,000		
	Locker room improvements Bleacher improvements			3,550	10,000		250,000
28	Maintenance equipment	10,000					
	Roof maintenance/repair/replacement	,		71,000		100,000	115,000
30	TOTAL	\$ 252,500	\$ 165,250	\$ 548,500	\$ 103,500	\$ 338,500	\$ 463,500
31					ļ		
	HORIZON MIDDLE SCHOOL	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
33	Gym Floor Refinish	3,500	3,500	3,500	3,500	3,500	3,500
34	Wall construction, rooms 141 and 142	:	5,000 6,000				
35	Cafetorium speakers		15,000	15,000	10,000		
36 37	Fitness equipment (weightroom, cardio equipment) Scoreboards (2), soccer fields		10,000	, 10,000	.0,000	İ	
38	Benches, concrete bus pickup/dropoff area	15,000					
39	Parking lot accessibility and safety			160,000			
40	Small gym floor - wood installation						100,000
41	Kiln repair/replacement			15,000			
42	Terrazzo polishing			15,000			
43	Lunch tables	15,000 15,000		ļ			
44	Maintenance equipment	15,000					30,000
45 46	Carpet Replacement Sidewalk improvements (track accessibility)		5,000				20,000
_	Parking lot sealcoat/striping		24,000	6,000		150,000	· · · · · · · · · · · · · · · · · · ·
48	Bleacher improvements					1	25,000
49	Running Track Resurface					80,000	
50	Roof maintenance/repair/replacement						
51	TOTAL	\$48,500	\$68,500	\$214,500	\$13,500	\$233,500	\$178,500
52		0040 0042		2014-2015	2015-2016	2016-2017	2017-2018
53	ROBERT ASP ELEMENTARY	2012-2013 2,000	2013-2014 2,000	2,500	2,500	2,500	2,500
54	Gym Floor Refinish	2,000	8,000	2,000	2,000	2,000	2,000
55 56	Cafeteria acoustic improvements  Music classroom audio system	· · ·	3,500	!	[		
57	All-day kindergarten room upgrades		60,000				
58	Parking lot sealcoat/striping	10,000				25,000	
59	Building entry/interior office redesign	130,000	5,000	<u> </u>			
_	Playground fence	10,000					
61	Gymnasium air handling control	7,500			30,000		
62	Tuckpointing				30,000		
	Playground improvements/upgrades Roof maintenance/repair/replacement	40,000	137,166			43,000	
65	TOTAL	\$ 199,500	\$ 215,666	\$ 2,500	\$ 62,500	\$ 70,500	\$ 2,500
66	<del>,</del>				l		
67	ELLEN HOPKINS ELEMENTARY	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
68	Gym Floor Refinish	3,000	3,000	3,500	3,500	3,500	3,500
69	Cafeteria acoustic improvements		8,000		į		ļ
_	Music classroom audio system		3,500				<u> </u>
71	All-day kindergarten room upgrades		60,000		150,000		
	Parking lot entry	-	i	75,000	225,000		<u> </u>
73	Track repair/redesign Parking lot sealcoat/striping	12,000		. 5,556		25,000	
	Building entry/interior office redesign	12,000	5,000	İ		1	
	Gymnasium air handling control	10,000					
	Playground improvements/upgrades	5,000			30,000		
77	to the control of th			1	l	40,000	1
77 78	Tuckpointing		4			41	
78 79	Roof maintenance/repair/replacement	-	350,003		225,600	115,000	¢ seu
78 79 80		\$ 30,000	350,003 \$ 429,503	\$ 78,500			\$ 3,500
78 79 80 81	Roof maintenance/repair/replacement	\$ 30,000 2012-2013	1	\$ 78,500 2014-2015			\$ 3,500 2017-2018

							<del></del>	<del></del>	
	A	L	E		F	G	Н	1	J
	Wall construction, room 228				5,000				
	Playground lighting (security)				3,000				
85	Cleaning equipment	:			10,000				
86	Parking lot sealcoat/striping	:					21,000		
	Playground improvements/upgrades	:	5,000			30,000			
	Parking Lot Resurface					25,000			75,000
	Shelter belt				5,000	-		1	
	Sidewalks						·		15,000
_	Roof maintenance/repair/replacement	:			•				31,000
_	the contract of the contract o	\$	5,000	e	23,000	\$ 55,000	\$ 21,000	s -	\$ 121,000
	TOTAL	Ą	5,000	Ψ	10,000	Ψ. 00,000	21,000	*	*
93		i .	040 0040		, ,	DO44 DO4E	2015-2016	2016-2017	2017-2018
	PROBSTFIELD CENTER FOR EDUCATION		012-2013	2	013-2014	2014-2015	2015-2016	2010-2017	2017-2010
95	Room upgrades to accommodate Early Learning Center change		10,000		10,000	10,000			
96	All-day kindergarten room upgrades	İ			60,000				
97	Parking lot expansion				115,000				
98	Sidewalk improvements (handicapped accessibility)				10,000	ļ	İ		
	Carpet replacement		20,000				30,000	ĺ	
	Chiller replacement		50,000						
	Maintenance equipment (carpet extractor)		8,500						
	Building Automation Control (Asp, Hopkins, PCE)		22,500						- "
			11,000			į			
	Lockdown notification strobes (Asp, SGR, Hopk, PCE)	ŀ	11,000				30,000		
_	Storage area expansion					05.000	30,000		-
	Parking Lot Resurface				;	35,000			es 000
	Tuckpointing Repair				:	!			35,000
107	Sidewalk repair/maintenance	Į.				.			15,000
108	Roof maintenance/repair/replacement			į		100,000			115,000
	TOTAL	\$	122,000	\$	195,000	\$ 45,000	\$ 60,000	\$	\$ 50,000
110	The second secon	1							
	RED RIVER AREA LEARNING CENTER	ĺ,	012-2013	2	013-2014	2014-2015	2015-2016	2016-2017	2017-2018
			30,000						
	Fire Marshal order	:	30,000	i	3,550				
	West entry security improvements								
114	Sidewalk to north entrance				4,100		,		
115	Sink installation			i	1,600				
116	Fire proofing storage area, 1st floor				2,000				
	TOTAL	\$	30,000	\$	11,250	\$ -	\$ -	\$ -	\$ -
118									
	MAINTENANCE BUILDING	1 2	012-2013	٠ ,	013-2014	2014-2015	2015-2016	2016-2017	2017-2018
	MAINTENANCE BUILDING	-	012-2013		013-2014	2014-2015	2010-2010	20.02011	
_	Door Replacement				-		ro 000		
121	Parking lot repair/resurfacing	ļ	10,000			50,000	50,000		
122	Building Siding							20,000	
123	Carpet Replacement						6,000		
	Roof maintenance/repair/replacement			į		32,000	47,500		
	TOTAL	\$	10,000	\$	-	\$ 50,000	\$ 56,000	\$ 20,000	\$ -
126		† · · · ·							<del>-</del>
	DISTRICTWIDE MAINTENANCE, EQUIPMENT, & VEHICLES	1 ,	012-2013	,	013-2014	2014-2015	2015-2016	2016-2017	2017-2018
		<u></u>	25,000		25,000	25,000	25,000	25,000	25,000
	Roof maintenance/repairs	ĺ			50,000	20,000		20,000	
_	Lawncare equipment and snow removal equipment		5,000		50,000		00.000	20,000	20,000
	Maintenance equipment	į.		į .			20,000		20,000
131	Maintenance vehicles	ì		!		40,000	35,000		
132	TOTAL	\$	30,000	\$	75,000	\$ 65,000	\$ 80,000	\$ 45,000	\$ 45,000
133		ï		i					
	UNDEDICATED CAPITAL	1 2	012-2013	2	013-2014	2014-2015	2015-2016	2016-2017	2017-2018
		Η.		-	175,000	175,000	175,000	175,000	175,000
	Undedicated		175,000	¢			\$ 175,000	\$ 175,000	\$ 175,000
	TOTAL	\$	175,000	. ⊅	175,000	\$ 175,000	φ 175,000	4 110,000	110,000
137		1		<u>.</u>			L		
138		1							
									004-5-4-
	BUILDING SUMMARY	<u> </u>	012-2013	2	013-2014	2014-2015	2015-2016	2016-2017	2017-2018
139		1 2	012-2013 252,500	2	013-2014 165,250	<b>2014-2015</b> 548,500	2015-2016 103,500	2016-2017 338,500	463,500
139 140	High School	1_2		2					463,500
139 140 141	High School Horizon Middle School	1_3	252,500 48,500	2	165,250 68,500	548,500 214,500	103,500	338,500	463,500 178,500
139 140 141 142	High School Horizon Middle School Robert Asp Elementary School	1 2	252,500 48,500 199,500	2	165,250 68,500 215,666	548,500 214,500 2,500	103,500 13,500 62,500	338,500 233,500 70,500	463,500 178,500 2,500
139 140 141 142 143	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School	1 2	252,500 48,500 199,500 30,000	2	165,250 68,500 215,666 429,503	548,500 214,500 2,500 78,500	103,500 13,500 62,500 634,100	338,500 233,500	463,500 178,500 2,500 3,500
139 140 141 142 143 144	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School	1 2	252,500 48,500 199,500 30,000 5,000	2	165,250 68,500 215,666 429,503 23,000	548,500 214,500 2,500 78,500 55,000	103,500 13,500 62,500 634,100 21,000	338,500 233,500 70,500	463,500 178,500 2,500 3,500 121,000
139 140 141 142 143 144	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School	1 2	252,500 48,500 199,500 30,000 5,000 122,000	2	165,250 68,500 215,666 429,503 23,000 195,000	548,500 214,500 2,500 78,500	103,500 13,500 62,500 634,100	338,500 233,500 70,500	463,500 178,500 2,500 3,500 121,000
139 140 141 142 143 144 145	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School		252,500 48,500 199,500 30,000 5,000	2	165,250 68,500 215,666 429,503 23,000	548,500 214,500 2,500 78,500 55,000 45,000	103,500 13,500 62,500 634,100 21,000 60,000	338,500 233,500 70,500 183,500	463,500 178,500 2,500 3,500 121,000
139 140 141 142 143 144 145 146	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center		252,500 48,500 199,500 30,000 5,000 122,000	2	165,250 68,500 215,666 429,503 23,000 195,000	548,500 214,500 2,500 78,500 55,000	103,500 13,500 62,500 634,100 21,000	338,500 233,500 70,500 183,500	463,500 178,500 2,500 3,500 121,000 50,000
139 140 141 142 143 144 145 146 147	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building		252,500 48,500 199,500 30,000 5,000 122,000 30,000	2	165,250 68,500 215,666 429,503 23,000 195,000	548,500 214,500 2,500 78,500 55,000 45,000	103,500 13,500 62,500 634,100 21,000 60,000	338,500 233,500 70,500 183,500	463,500 178,500 2,500 3,500 121,000 50,000
139 140 141 142 143 144 145 146 147	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles		252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000	2	165,250 68,500 215,666 429,503 23,000 195,000 11,250 - 75,000	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000	103,500 13,500 62,500 634,100 21,000 60,000	338,500 233,500 70,500 183,500	463,500 178,500 2,500 3,500 121,000 50,000
139 140 141 142 143 144 145 146 147 148 149	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated		252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000		165,250 68,500 215,666 429,503 23,000 195,000 11,250 - 75,000 175,000	548,500 214,500 2,500 78,500 55,000 45,000  50,000 65,000 175,000	103,500 13,500 62,500 634,100 21,000 60,000 	338,500 233,500 70,500 183,500 20,000 45,000	463,500 178,500 2,500 3,500 121,000 50,000 - - 45,000 175,000
139 140 141 142 143 144 145 146 147 148 149 150	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY	\$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 902,500	\$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 75,000 1,358,169	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000 175,000 \$1,234,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 175,000
139 140 141 142 143 144 145 146 147 148 149 150 151	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital	\$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500	\$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 75,000 175,000 1,358,169 846,000	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000 175,000 \$1,234,000 \$1,006,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 175,000 \$ 1,039,000 \$ 753,000
139 140 141 142 143 144 145 146 147 148 149 150 151 152	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY	\$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 902,500	\$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 75,000 1,358,169	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000 175,000 \$1,234,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 175,000 \$ 1,039,000 \$ 753,000
139 140 141 142 143 144 145 146 147 148 149 150 151	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital	\$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500	\$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 75,000 175,000 1,358,169 846,000	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000 175,000 \$1,234,000 \$1,006,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 175,000 \$ 1,039,000 \$ 753,000
139 140 141 142 143 144 145 146 147 148 150 151 152 153	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500 65,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 -75,000 175,000 1,358,169 846,000 512,169	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000 175,000 \$1,234,000 \$1,006,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 175,000 \$ 1,039,000 \$ 753,000
139 140 141 142 143 144 145 146 147 150 151 152 153 154	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfled Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY*	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 902,500 65,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 - 75,000 175,000 1,358,169 846,000 512,169	548,500 214,500 2,500 78,500 55,000 45,000 65,000 175,000 \$1,234,000 \$1,234,000 \$1,234,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 \$ 283,000	463,500 178,500 2,500 3,500 121,000 50,000 175,000 175,000 \$ 1,039,000 \$ 753,000 \$ 286,000
139 140 141 142 143 144 145 146 147 150 151 152 153 154 155	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY*  347 - Physical Hazard Control	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500 65,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 -75,000 175,000 1,358,169 846,000 512,169	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000 175,000 \$1,234,000 \$1,234,000 \$228,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 \$ 283,000	463,500 178,500 2,500 3,500 121,000 50,000 - 45,000 175,000 \$ 1,039,000 \$ 753,000 \$ 286,000 2017-2018
139 140 141 142 143 144 145 146 147 150 151 152 153 154 155 156	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance  HEALTH AND SAFETY*  347 - Physical Hazard Control 349 - Hazardous Substance Management	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500 65,000 2012-2013 6,000 15,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 175,000 175,000 1,358,169 846,000 512,169	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000 175,000 \$1,234,000 \$1,006,000 \$228,000 2014-2015	103,500 13,500 62,500 634,100 21,000 60,000 56,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100  2015-2016 30,000 15,000	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 \$ 283,000 2016-2017 30,000 15,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 \$ 1,039,000 \$ 753,000 \$ 286,000 2017-2018
139 140 141 142 143 144 145 146 147 150 151 152 153 154 155 156	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance HEALTH AND SAFETY*  347 - Physical Hazard Control	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500 65,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 75,000 1,358,169 846,000 512,169 2013-2014 30,000 15,000 25,000	548,500 214,500 2,500 78,500 55,000 45,000 175,000 \$1,234,000 \$1,006,000 \$228,000 2014-2015 30,000 25,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100  2015-2016 30,000 15,000 25,000	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 283,000 2016-2017 30,000 15,000 25,000	463,500 178,501 2,500 3,500 121,000 50,000 45,000 \$ 1,039,000 \$ 753,000 \$ 286,000 2017-2018 30,000 15,000 25,000
139 140 141 142 143 144 145 146 147 150 151 152 153 154 156 156	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance  HEALTH AND SAFETY*  347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500 65,000 2012-2013 6,000 15,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 175,000 175,000 1,358,169 846,000 512,169	548,500 214,500 2,500 78,500 55,000 45,000 50,000 65,000 175,000 \$1,234,000 \$1,006,000 \$228,000 2014-2015	103,500 13,500 62,500 634,100 21,000 60,000 56,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100  2015-2016 30,000 15,000	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 \$ 283,000 2016-2017 30,000 25,000 5,000	463,500 178,501 2,500 3,500 121,000 50,000 175,000 \$ 1,039,000 \$ 753,000 \$ 286,000 2017-2018 30,000 25,000 5,000
139 140 141 142 143 144 145 146 147 150 151 152 153 154 156 156 157 158	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance  HEALTH AND SAFETY*  347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management 358 - Asbestos (AHERA Compliance)	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500 65,000 2012-2013 6,000 54,000 54,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 -75,000 175,000 175,000 512,169 2013-2014 30,000 15,000 5,000	548,500 214,500 2,500 78,500 55,000 45,000 175,000 \$1,234,000 \$1,006,000 \$228,000 2014-2015 30,000 15,000 5,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100  2015-2016 30,000 15,000 25,000	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 283,000 2016-2017 30,000 15,000 25,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 175,000 \$ 1,039,000 \$ 753,000 \$ 286,000 2017-2018 30,000 25,000 5,000 5,000
139 140 141 142 143 144 145 146 147 148 150 151 152 153 154 155 156 157 158 158	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance  HEALTH AND SAFETY*  347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management 358 - Asbestos (AHERA Compliance)	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 175,000 902,500 65,000 2012-2013 6,000 66,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 -75,000 175,000 512,169 2013-2014 30,000 15,000 5,000 5,000 15,000	548,500 214,500 2,500 78,500 55,000 45,000 50,000 175,000 \$1,234,000 \$1,006,000 \$228,000 2014-2015 30,000 15,000 5,000 15,000	103,500 13,500 62,500 634,100 21,000 60,000 80,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100  2015-2016 30,000 15,000 5,000 5,000 15,000	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 \$ 283,000 2016-2017 30,000 15,000 5,000 15,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 \$ 1,039,000 \$ 753,000 \$ 286,000 2017-2018 30,000 15,000 5,000 15,000
139 140 141 142 143 144 145 146 147 148 150 151 151 153 154 155 156 157 158 159 160	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance  HEALTH AND SAFETY*  347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management 353 - Fire and Life Safety 366 - Indoor Air Quality	\$ \$ \$	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 30,000 175,000 837,500 65,000 15,000 66,000 15,000 54,000	\$ \$ \$	165,250 68,500 215,666 429,503 23,000 195,000 11,250 75,000 1,358,169 846,000 512,169 2013-2014 30,000 15,000 5,000 15,000	548,500 214,500 2,500 78,500 55,000 65,000 65,000 175,000 \$1,234,000 \$1,234,000 \$228,000 2014-2015 30,000 15,000 5,000 15,000	103,500 13,500 62,500 634,100 21,000 60,000 56,000 80,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100  2015-2016 30,000 15,000 5,000 15,000 15,000	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 283,000 2016-2017 30,000 15,000 5,000 15,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 175,000 \$ 1,039,000 \$ 753,000 2017-2018 30,000 15,000 15,000 15,000 15,000
139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 156 157 158 159 160 161	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance  HEALTH AND SAFETY*  347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management 353 - Fire and Life Safety 366 - Indoor Air Quality TOTAL	<b>\$ \$ \$</b>	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 902,500 837,500 65,000 15,000 15,000 54,000 \$15,000 \$15,000	\$ 5 5	165,250 68,500 215,666 429,503 23,000 195,000 11,250 -75,000 175,000 1,358,169 846,000 512,169 2013-2014 30,000 15,000 15,000 15,000 15,000 15,000 \$105,000	548,500 214,500 2,500 78,500 55,000 45,000 65,000 175,000 \$1,234,000 \$1,234,000 \$1,000,000 \$228,000 15,000 15,000 15,000 15,000 15,000	103,500 13,500 62,500 634,100 21,000 60,000 80,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100 2015-2016 30,000 15,000 5,000 15,000 15,000 15,000 15,000 15,000 15,000	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 \$ 283,000 15,000 15,000 15,000 15,000 15,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 175,000 \$ 1,039,000 \$ 753,000 \$ 286,000
139 140 141 142 143 144 145 146 147 148 150 151 151 153 154 155 156 157 158 159 160	High School Horizon Middle School Robert Asp Elementary School Ellen Hopkins Elementary School S.G. Reinertsen Elementary School Probstfield Center for Education Red River Area Learning Center Maintenance Building Districtwide maintenance, equipment, and vehicles Undedicated TOTAL SUMMARY Operating Capital Deferred Maintenance  HEALTH AND SAFETY*  347 - Physical Hazard Control 349 - Hazardous Substance Management 352 - Environmental, Health & Safety Management 358 - Asbestos (AHERA Compliance) 363 - Fire and Life Safety 366 - Indoor Air Quality	<b>\$ \$ \$</b>	252,500 48,500 199,500 30,000 5,000 122,000 30,000 10,000 902,500 837,500 65,000 15,000 15,000 54,000 \$15,000 \$15,000	\$ 5 5	165,250 68,500 215,666 429,503 23,000 195,000 11,250 -75,000 175,000 1,358,169 846,000 512,169 2013-2014 30,000 15,000 15,000 15,000 15,000 15,000 \$105,000	548,500 214,500 2,500 78,500 55,000 45,000 65,000 175,000 \$1,234,000 \$1,006,000 \$228,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000	103,500 13,500 62,500 634,100 21,000 60,000 80,000 175,000 \$ 1,205,600 \$ 907,500 \$ 298,100 2015-2016 30,000 15,000 5,000 15,000 15,000 15,000 15,000 15,000 15,000	338,500 233,500 70,500 183,500 20,000 45,000 175,000 \$ 1,066,000 \$ 783,000 \$ 283,000 15,000 15,000 15,000 15,000 15,000	463,500 178,500 2,500 3,500 121,000 50,000 45,000 \$ 1,039,000 \$ 753,000 \$ 286,000 2017-2018 30,000 15,000 15,000 15,000

### **TECHNOLOGY PLAN**

Annual Operations		11/12	12/13	13/14	14/15	15/16	16/17
Infrastructure							
	WAN Fiber Optics Lease	24,720	24,720	24,720	24,720	24,720	24,720
	Miscellaneous Electrical Upgrades	2,266	2,266	2,266	2,266	2,266	2,266
	Cabling Misc. District wide	12,360	12,360	12,360	12,360	12,360	12,360
		39,346	39,346	39,346	39,346	39,346	39,346
Hardware							
	Telephone System Maintenance	3,605	3,605	22,000	22,000	22,000	22,000
	Cellular Communication	3,193	3,193	3,193	3,193	3,193	3,193
		6,798	6,798	25,193	25,193	25,193	25,193
Maintenance Agreen	nents						
	Software/Support Agreement	4,944	4,944	4,944	4,944	4,944	4,944
	Internet Bandwidth (minus E-Rate)	7,868	7,868	7,868	7,868	7,868	7,868
	Region I Software/Support Agreement	50,000	50,000	50,000	50,000	50,000	50,000
		62,811	62,811	62,811	62,811	62,811	62,811
Department Operation	ons						
·	General Supplies (Subscriptions, tools, etc.)	2,369	2,369	2,369	2,369	2,369	2,369
	Security/Clock/Paging/RF support	8,446	8,446	8,446	8,446	8,446	8,446
	CD-R's & Other Media	2,060	2,060	2,060	2,060	2,060	2,060
	Backup Archival Tapes	1,339	1,339	1,339	1,339	1,339	1,339
	,	14,214	14,214	14,214	14,214	14,214	14,214
Software Subscription	ons						
	AntiVirus	721	721	721	721	721	721
	Group Calendaring/Scheduling	2,884	2,884	2,884	2,884	2,884	2,884
	SSL Certificates	721	721	721	721	721	721
	AppleWorks/iWorks	1,597	1,597	1,597	1,597	1,597	1,597
	Email	4,120	4,120	4,120	4,120	4,120	4,120
	Web Filtering	18,540	18,540	18,540	18,540	18,540	18,540
	SENDIT membership	1,236	1,236	1,236	1,236	1,236	1,236
	Student Management Agreement	22,660	22,660	22,660	22,660	22,660	22,660
	Network operating system upgrade	4,244	4,244	4,244	4,244	4,244	4,244
	Power School/SchoolNet		65,000	75,000	75,000	75,000	75,000
	Haiku			30,000	30,000	30,000	30,000
	InfoSnap			15,000	15,000	15,000	15,000
	All Day K Implementation			85,000			
	•	56,722	121,722	261,722	176,722	176,722	176,722
Staff Development							
	Local training classes	16,480	16,480	16,480	16,480	16,480	16,480
	Operations specialized training	9,255	9,255	9,258	9,258	9,258	9,258
	Intern Help (Salary)	8,400	8,402		8,400	8,400	8,400
	-1 ( // //	34,135	34,137		34,138	34,138	34,138
	Subtotal Operational Expenditures	214,027			352,425	352,425	352,425

### TECHNOLOGY PLAN

Technology Acquisitions		11/12	12/13	13/14	14/15	15/16	16/17
Infrastructure							
	WAN Video Network/TV & Web Studio	10,300	10,300	10,300	10,300	10,300	10,300
	WAN Expansion/Upgrade PBX Upgrade	455,000	500,000	30,000	30,000	30,000	30,000
	Security CCTV/Keyfob	0	75,000	125,000	125,000	0	0
		465,300	585,300	165,300	165,300	40,300	40,300
Hardware							
	Auditorium Operations(Lights/Sound)	2,500	2,500	2,500	2,500	2,500	2,500
	RAM/CPU Upgrades	10,000	500	500	500	500	500
	TV/LCD Projection System/Projection Screens	15,000	25,000	15,000	15,000	15,000	15,000
	Computing Workstations	132,000	402,000	125,000	125,000	163,500	163,500
	Network Printers	5,000	3,000	3,000	3,000	3,000	3,000
	Peripheral Add-ons	5,000	6,500	5,000	5,000	5,000	5,000
	Data Servers/upgrades	10,000	5,000	5,000	5,000	5,000	5,000
	Emerging Technologies	5,000	5,000	5,000	5,000	5,000	5,000
		184,500	449,500	161,000	161,000	199,500	199,500
Software							
	GoogleEDU	0	35,000	10,000	10,000	10,000	10,000
	New/Curriculum Contingency	25,000	25,000	25,000	25,000	25,000	25,000
		25,000	60,000	35,000	35,000	35,000	35,000
Staff Development							
	Specialized TrainingNew Technologies	5,000	5,000	5,000	5,000	5,000	5,000
		5,000	5,000	5,000	5,000	5,000	5,000
	Subtotal Technology Acquisitions	679,800	1,099,800	366,300	366,300	279,800	279,800
	Subtotal Operational Expenditures	214,027	279,029	437,425	352,425	352,425	352,425
	TOTAL TECHNOLOGY PLAN	893,827	1,378,829	803,725	718,725	632,225	632,225

2013-2014 Staffing Plan (June 10, 2013)

LICENSED STAFF	2011-2012 Actual	2012-2013 Actual	2013-2014 June Prelim	2013-2014 Prelim Inc (Dec) Over Prior Year
Elementary (K-5)	92.50	95.10	110.60	15.50
Middle School (6-8)	53.82	52.84	52.84	0.00
High School (9-12)	60.57	63.00	64.77	1.77
Alternative Education	6.92	9.62	9.62	0.00
Special Education*	107.18	105.81	108.31	2.50
English Language Learners (ELL)	5.30	7.00	8.00	1.00
Federal Programs/Grants**	19.75	17.03	16.53	(0.50)
Elementary Physical Education	7.00	7.00	7.30	0.30
Elementary Music	7.00	7.00	7.30	0.30
Elementary Art	3.00	3.00	3.00	0.00
Music (6-12)	8.00	7.83	8.50	0.67
Gifted and Talented	1.70	2.00	1.50	(0.50)
Media Specialists	3.50	3.50	3.50	0.00
Counselors	11.00	11.00	11.00	0.00
School Nurses	2.00	1.62	1.62	0.00
Total Licensed Teaching Staff	389.24	393.34	414.38	21.04
Administrative (Principals and Administrators)	10.00	13.00	13.00	0.00
Supervisory**	9.00	9.00	10.00	1.00
Total Licensed Administrative/Supervisory Staff	19.00	22.00	23.00	1.00
Total Licensed Staff (Teacher & Admin/Supervisory)	408.24	415.34	437.38	22.04
NON-LICENSED STAFF				
Administrative	0.00	1.00	1.00	0.00
Supervisory	6.00	6.00	6.00	0.00
Paraprofessionals/Security***	149.38	151.87	151.87	0.00
Non-Aligned/TCI	21.11	26.94	26.94	0.00
Clerical/Confidential Administrative Assistants	42.28	43.86	44.86	1.00
Custodial	32.99	33.99	33.99	0.00
Federal Programs/Grants**	6.11	5.52	5.52	0.00
Total Non-Licensed Staff	257.87	269.18	270.18	1.00

<sup>\*</sup>Includes positions filled by purchased services.

<sup>\*\*</sup>Title I, II, V additional grant positions. The total FTE may fluctuate due to funding.

<sup>\*\*\*</sup>Includes all paraprofessionals funded through tuition, special and general education.

## Targeted Student-to-Teacher Ratios & Average Class Size

		Targe	eted Student-	to-Teacher R	atios			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Elem K-3	25:1	25:1	25:1	25:1	25:1	24:1	24:1	24:1
Elem 4-5	29:1	29:1	29:1	29:1	29:1	27:1	27:1	27:1
Middle School (Core)	30:1	30:1	30:1	33:1	33:1	30:1	30:1	30:1
High School (Core)	30:1	30:1	30:1	36:1	36:1	30:1	30:1	30:1

Secondary staffing for elective classes will require a student enrollment of 20.

Core Classes include English/Language Arts, Mathematics, Science, Social Studies.

			Average (	Class Size				
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	Projected 2013-2014
	Average Class Size	Average Class Size	Average Class Size	Average Class Size	Average Class Size	Average Class Size	Average Class Size	Average Class Size
Kindergarten	23	22	22	23	22	22.6	22.0	22.3
Grade 1	24	24	24	24	23	24.6	24.5	22.9
Grade 2	23	23	24	25	26	23.7	25.0	24.9
Grade 3	25	26	25	29	25	25.5	24.9	25.2
Grade 4	25	25	27	27	27	26.1	25.3	26.8.
Grade 5	28	26	29	29	28	26.9	25.8	27.1
Grade 6 (Core)	30	27	29	33	33	25.2	27.0	25.8
Grade 7 (Core)	25	30	27	33	33	26.3	25.2	26.7
Grade 8 (Core)	26	27	31	31	33	25.8	26.3	24.5
District Average K-3	24	24	24	25	24	24.0	24.1	23.4
District Average K-5	24	23	25	26	25	27.0	24.6	24.9
District Average 6-8	27	28	29	32	33	26.7	26.2	25.7

The average class size is based on November 1 enrollment.

Presented to the Moorhead Area School Board on March 25, 2013

# MOORHEAD AREA PUBLIC SCHOOLS NOVEMBER 2012 ENROLLMENT PROJECTIONS

(Weighted Average Method)

GRADE	ACTITA	ACTUAL NOVEMB		ERAL ENROLL MENT	MENT	FNT 11/1/2012			PROTECTED	TED EN	HNROLI MENT	FZ	
	2007-508	2008-09		2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	November 2011 Projection (2012-13)	Variance Between Actual and Projected
Kindergarten	381	397	417	387	429	483	475	475	450	425	425	385	98
Grade 1	432	405	402	432	405	441	494	486	486	460	435	442	-1
Grade 2	393	428	407	421	427	413	441	464	485	485	460	413	0
Grade 3	415	398	440	966	421	437	422	450	504	496	496	431	9
Grade 4	358	412	391	446	405	418	444	429	457	512	504	444	-26
Grade 5	388	381	417	392	444	407	421	448	432	461	516	411	7-
Grade 6	374	401	397	435	400	445	423	437	465	448	478	457	-12
Grade 7	423	377	405	420	417	405	443	421	436	463	447	408	9-
Grade 8	373	429	384	413	422	438	414	456	434	448	477	422	16
Grade 9	436	399	446	262	414	425	442	417	460	437	452	411	14
Grade 10	465	445	395	777	406	422	424	0 <del>7</del> 40	416	459	436	416	9
Grade 11	422	482	419	283	422	368	415	417	433	409	451	390	8
Grade 12	447	406	476	424	383	427	401	418	420	436	412	417	10
				<b>小型</b> 原									
Grades K-5	2367	2426	2474	2474	2531	2599	7697	2780	2814	2839	2835	2525	74
Grades 6-8	11.70	1207	1186	1268	1239	1285	1280	1315	1334	1360	1402	1287	-2
Grades 6-12	2940	5339	262	2914	2864	2957	2961	200E	3063	3102	3154	2920	37
Grades 9-12	1770	1732	1736	1646	1625	1672	1681	1693	1729	1742	1752	1633	39
Grades K-12	5307	2365	2396	2388	5395	5556	5658	2288	5878	5941	2989	5445	111
	A STATE OF STATE OF												
+/- Prior Year	-74	85	IE	8-	7	191	102	130	06	69	48		
-/+ %	-1.38%	7.09%	0.58%	~0.15%	0.13%	2.98%	1.83%	2,29%	1.55%	1.08%	0.80%		

# Vehicle Inventory

								-		iry 2012																	٦
			Jurchase	Price Notes	\$53,485 Replace 2014	\$56.575 Maintain as spare bus	\$56,575 Mantain as spare bus	\$59,104 Replace 2015	\$59,104 Replace 2015	\$12,995 Out of School Bus Service January 2012	\$54,692 Replace 2018	\$54,692 Reptace 2018	\$60,289	\$60,490	\$25,450	\$63,531	\$86,762 In service Fall 2012	\$86,762 In service Fall 2012	\$86,762 In service Fall 2012	\$73,437	\$67,036	\$74,036	\$70,622	15759 Mandatory replacement 2020	22359 Mandatory replacement 2024	22369 Mandatory replacement 2024	
	12	15	Scheduled Purchase	Replacement Price	2005	2008	2008	2010	2010	2010	2013	2013	2016	2016	2016	2018	2028	2028	2028	2018	2019	2019	2020	2020	2024	2024	
	Type III Replacement	School Bus Replacement	Special	Equipment		Lift Equipped	Lift Equipped	Lift Equipped	Lift Equipped											Lift Equipped		Lift Equipped					
	<b>!</b>	8		Miles	2,319	3,907	2,549	9,973	6,466	4,556	56,844	7,776	12,442	19,990	2,923	17,955	12,491	14,903	12,465	13,381	15,094	11,757	13,631	6,692	22,209	21,784	292,107
			Miles as of	5/22/2013	120,963	144,257	151,282	145,212	170,105	113218	212545	161096	97328	107337	128510_	137514	12491	14903	12465	114964	92926	104151	79680	67996	24645	24634	
			Miles as of	5/24/2012	118,644	140,350	148,733	135,239	163,639	108652	155701	153320	84886	87347	125587	119559	Ō	0	0	101583	77832	92394	66049	61304	2436	2850	
				Capacity	82	77	77	30	31	2	11	11	77	77	7	77	77	77	ш	47	11	45	77	7	7	7	
			Beg	Miles																					269	287	
:				#NIA	1HVBDPHN3RH562179	1HVBBABP2TH318513	1HVBBABP9TH318512	1HVBBABM7WH599380	1HVBBABM9WH599381	1D4GP24R35B359825	1GDL7T1C51J504859	1GDL7TIC41J505131	1HVBBAAPX3H578823	1HVBBAAN83H577958	1D8GP24E06B693809	4DRBUAAP06B229656	4DRBUAAN3DB308055	4DRBUAAN5DB308056	4DRBUAAN7DB308057	4DRBUAAP26B229657	4DRBUAAP98B517176	4DRBUAAP56B288945	4DRBUAAPX8B506137	1D4GP24R35B359825	2C4RDGBG1CR281525	2C4RDGBGXCR281524	
				Fuel type	DIESEL	DIESEL	DIESEL	DIESEL	DIESEL	GASOLINE	DIESEL	DIESEL	DESEL	DIESEL	GASOLINE	DIESEL	DIESEL	DIESEL	DIESEL	DIESÉL	DIESEL	DIESEL	DIESEL	GASOLINE	GASOLINE	GASOLINE	
				Body	THOMAS	THOMAS	THOMAS	Blue Bird	Blue Bird	Durango	Blue Bird	Blue Bird	Blue Bird	Blue Bird	Caravan	IC Bus	IC Bus	IC Bus	ic Bus	IC Bus	IC Bus	IC Bus	IC Bus	Caravan	2012 DODGE Copper Caravan	2012 DODGE Blue Caravan	
1				Chassis	모	오	呈	오	呈	2000 DODGE	GMC	GMC	오	오	2005 DODGE	IC Bus	IC Bus	IC Bus	IC Bus	IC Bus	IC Bus	IC Bus	IC Bus	2008 DODGE	BODGE	DODGE	
			Model	Year	1993	1996	1996	1998	1998		2001	2001	2004	2004	2005	2006	2013	2013	2013	2006	2002	2007	2008	2008	2012	2012	
	entrov			Vehicle Type	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	Type III (out of service)	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	Type III	ß	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	SCHOOL BUS	Type III		Type III	
	Vehicle Inventrov			# 0	93	87	88	88	22	Dodge	7	72	23	74	05-106	75	70	22	62	88	9,	88	77	08-105	12-107	12-108	

### II. FOOD SERVICE

### INTRODUCTION

This fund must be established in a district that maintains a food service program for pupils. Food service includes those activities which have as their purpose the preparation and service of milk, meals, and snacks in connection with school and community service activities.

Revenues and expenditures for Food Service activities are recorded in this fund. Eligible expenditures include application processing, meal accountability, food preparation, meal service, and kitchen custodial service.

If revenues exceed expenditures, the resultant positive fund balance may not be transferred to the General Fund. If a deficit occurs, permanent transfers should be made from the General Fund to the Food Service Fund as of the end of the fiscal year.

### **Basic Assumptions**

Prices used to develop revenue projections were as follows:

Category	2012-13 Prices	2013-14 Prices
Milk	.40	.40
Breakfast	1.00	1.00
Elem Lunch	1.90	2.00
Middle S/HS Lunch	2.05	2.15
Adult Lunch	3.25	3.25

Note: Price increases from 2012-13 to 2013-14 are due to a Federal requirement for a 2013-14 weighted average price of \$2.06

### Reimbursements

The per meal reimbursement from the state (lunch and breakfast) will remain neutral.

The per meal reimbursement for commodities will increase by .0275.

The per meal federal reimbursement (cash) for paid meals will increase by .06

The per meal federal reimbursement (cash) for free and reduced meals will increase yearly by .03 per breakfast, .05 per lunch, and .02 for snacks.

### 2012-13 Reimbursements (2013-14 figures will be adjusted when figures are released in July)

### State Reimbursement:

- \$ .12 All lunch
- \$ .55 Paid breakfast
- \$ .30 Reduced breakfast

### Commodities Reimbursement (Food Distribution Program):

\$ .2275 Each meal (lunch)

### Federal Reimbursement:

- \$ .33 Paid lunch
- \$2.52 Reduced lunch
- \$2.92 Free lunch
- \$ .27 Paid breakfast
- \$1.25 Reduced breakfast
- \$1.85 Free breakfast
- \$ .07 Paid Snack
- \$ .39 Reduced Snack
- \$ .78 Free Snack

### K-Milk Reimbursement:

\$ .20 Milk - State

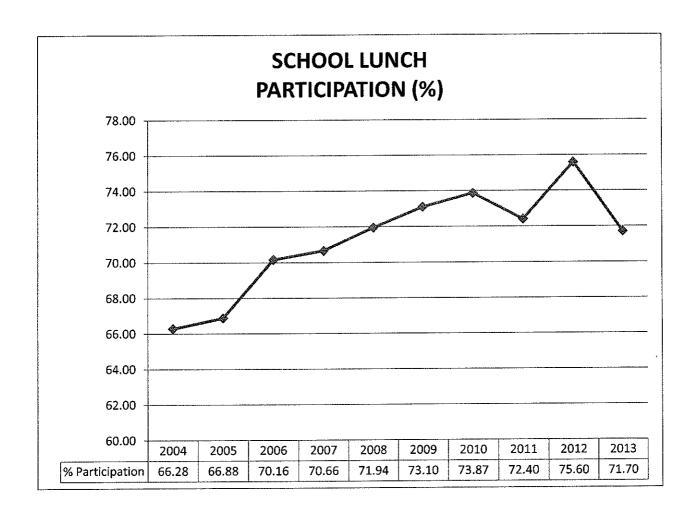
FUND BALANCE DEFINITIONS	Line #
Miscellaneous Local Revenue	2
Purchased Services	nd maintenance,
Food Costs (USDA Commodities)Based on the number of reimbursable student meals (lunch only) that were seschool year.	16 erved the previous
Fund Balance Projections	se the fund balance. tribution is received

		2011-12 ACTUAL	2012-2013 REVISED	2013-2014 PRELIMINARY P	2014-2015 ROJECTED F	2015-2016 PROJECTED P	2016-2017 ROJECTED
	REVENUES:						
Line #	Other local and county sources:						
1	Interest	0	0	0	0	Ó	0
2	Miscellaneous local revenues	1,466	420	430	440	450	460
3	Subtotal other sources	1,466	420	430	440	450	460
	State sources:		450 500	455.000	450.740	404.040	165,150
4	Lunch/Breakfast program aid	111,671	152,580	155,630	158,740	161,910	100,100
_	Federal sources:	4 000 454	4 444 057	4 494 900	4 456 000	1 190 020	1,203,620
	Lunch program aid	1,090,154	1,111,957	1,134,200	1,156,880	1,180,020 121,540	123,970
6		113,497	114,530	116,820	119,160	57,834	57,835
7	Summer Food Program	38,506	57,833	57,833	57,833 1,333,873	1,359,394	1,385,425
8	Subtotal federal sources	1,242,157	1,284,320	1,308,853	1,333,673	1,333,334	1,303,423
9	Sale of Lunches	1,140,988	1,187,370	1,211,120	1,235,340	1,260,050	1,285,250
10	TOTAL REVENUES	2,496,282	2,624,690	2,676,033	2,728,393	2,781,804	2,836,285
11	\$ CHANGE	215,489	128,408	51,343	52,360	53,411	54,481
	% CHANGE	9.45%	5.14%	1.96%	1.96%	1.96%	1.96%
	EXPENDITURES:						
	Pupil support services:						
13	Salaries and wages	528,432	543,284	559,583	576,370	593,661	611,471
14	Employee benefits	82,342	81,418	83,861	86,376	88,968	91,637
15		313,000	336,921	347,029	357,439	368,163	379,208
16	Food costs-USDA commodities	113,497	101,475	104,519	107,655	110,884	114,211
17		1,279,329	1,418,301	1,460,850	1,504,676	1,549,816	1,596,310
18	Equipment/Construction	49,683	51,500	53,045	54,636	56,275	57,964
19	Other expenditures	6,087	19,765	20,358	20,969	21,598	22,246
20	Summer Food Program	9,971	61,355	63,196	65,092	67,044	69,056
21	TOTAL EXPENDITURES	2,382,341	2,614,019	2,692,440	2,773,213	2,856,409	2,942,101
		000 040	231,678	78,421	80,773	83,196	85,692
	\$ CHANGE % CHANGE	263,312 12.43%	9.72%	3.00%	3.00%	3.00%	3.00%
20	75 OT 15-11-02	12,1071					
24	REV OVER EXP (EXP OVER REV)	113,941	10,671	(16,407)	(44,820)	(74,605)	(105,816)
25	BEGINNING FUND BALANCE	642,702	756,643	767,314	750,909	706,089	631,484
26	ENDING FUND BALANCE	\$756,643	\$767,314	\$750,909	\$706,089	\$631,484	\$525,667
27	Fund Balance as a % of Expenditures	31.76%	29.35%	27.89%	25.46%	22.11%	17.87%
28	Fund Balance Limit (1/3 of annual exp)	794,114	871,340	897,480	924,404	952,136	980,700

### ANALYSIS OF PARTICIPATION (REIMBURSABLE MEALS)

2007 00	ADD	ADA	uc	MS	ASP	HOP	SGR	TOTAL
2007-08	ADP	ADA	<u>HS</u> 28.7	95.8	96.0	94.8	95.9	72.3
SEPTEMBER	3329			94.7	97.2	94.7	98.2	73.4
OCTOBER	3349		30.6			93.3	98.0	72.7
NOVEMBER	3317		30.4	93.8	94.6			
DECEMBER	3304		30.2	94.0	96.3	92.7	97.9	72.9
JANUARY	3315		30.2	95.1	96.5	94.7	97.7	73.6
FEBRUARY	3203		28.5	92.0	94.3	92.7	94.7	71.2
MARCH	3229		28.4	92.4	93.7	93.3	97.0	71.8
APRIL	3265		27.4	93.6	97.0	94.3	97.7	72.5
MAY/JUNE	3062		25.2	90.9	87.1	88.3	90.2	67. <u>9</u>
TOTAL	3259							71.9
2008-09	ADP	ADA	HS	MS	ASP	HOP	SGR	TOTAL
SEPTEMBER	3395		28.0	95.5	95.1	91.7	95.3	72.2
OCTOBER	3408		30.6	95.4	95.0	93.0	96.9	73.5
NOVEMBER	3400		29.9	96.4	95.7	94.1	97.0	73.9
DECEMBER	3381		30.5	96.0	95.2	93.1	96.3	73.8
JANUARY	3355		30.9	94.2	94.6	93.1	95.7	73.5
FEBRUARY	3379		32.4	94.8	94.6	92.5	94.6	74.1
MARCH	3255		28.3	88.6	93.2	94.1	94.4	71.4
APRIL	3438		31.5	95.9	97.0	96.0	97.6	75.5
			28.3	92.5	86.4	88.7	89.6	70.0
MAY/JUNE Total	3183 <b>3355</b>		20.3	32.3	00.4	00.7	05.0	73.1
iotai	3333							
2009-10	ADP	ADA	HS	MS	ASP	HOP	SGR	TOTAL
SEPTEMBER	3569	4949	33.3	99.9	85.7	84.5	86.5	78.0
OCTOBER	3452	5044	34.3	88.7	80.2	77.9	82.1	72.6
NOVEMBER	3551	5049	34.2	94.7	81.5	80.6	82.7	74.7
DECEMBER	3590	5073	35.0	94.7	82.6	81.2	82.5	75.2
				95.5	86.2	80.4	81.9	75.6
JANUARY	3582	5055	33.9				82.2	74.9
FEBRUARY	3563	5046	35.6	94.5	82.9	79.2	82.2	74.5 74.4
MARCH	3515	5011	33.8	95.4	81.7	79.0		
APRIL	3378	5062	31.8	81.2	82.6	80.0	82.4	71.6
MAY/JUNE	3211	5052	32.5	78.5	78.1	76.7	73.0	67.8
Total	3490							73.9
2010 11	400	ADA	HS	MS	ASP	НОР	SGR	TOTAL
2010-11	ADP	ADA			81.0	76.5	80.8	72.7
SEPTEMBER	3540	5077	37.2	88.0				
			25.4					
OCTOBER	3321	5067	35.4	81.5	75.0	73.9	77.5	68.7
NOVEMBER	3321 3518	4975	38.0	85.9	82.0	79.2	83.4	73.7
NOVEMBER DECEMBER	3321 3518 3460	4975 4943	38.0 37.7	85.9 85.9	82.0 82.0	79.2 79.6	83.4 82.4	73.7 73.5
NOVEMBER	3321 3518	4975 4943 4939	38.0 37.7 38.0	85.9 85.9 85.4	82.0 82.0 81.9	79.2 79.6 80.3	83.4 82.4 82.1	73.7 73.5 73.5
NOVEMBER DECEMBER	3321 3518 3460	4975 4943	38.0 37.7	85.9 85.9	82.0 82.0 81.9 80.8	79.2 79.6 80.3 80.1	83.4 82.4 82.1 83.2	73.7 73.5 73.5 73.5
NOVEMBER DECEMBER JANUARY	3321 3518 3460 3455	4975 4943 4939	38.0 37.7 38.0	85.9 85.9 85.4	82.0 82.0 81.9	79.2 79.6 80.3	83.4 82.4 82.1	73.7 73.5 73.5 73.5 69.2
NOVEMBER DECEMBER JANUARY FEBRUARY	3321 3518 3460 3455 3414	4975 4943 4939 4878	38.0 37.7 38.0 37.0	85.9 85.9 85.4 86.3	82.0 82.0 81.9 80.8	79.2 79.6 80.3 80.1	83.4 82.4 82.1 83.2	73.7 73.5 73.5 73.5
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL	3321 3518 3460 3455 3414 3350 3397	4975 4943 4939 4878 5035 4850	38.0 37.7 38.0 37.0 34.9 34.6	85.9 85.9 85.4 86.3 84.8	82.0 82.0 81.9 80.8 73.6	79.2 79.6 80.3 80.1 73.7	83.4 82.4 82.1 83.2 78.9	73.7 73.5 73.5 73.5 69.2
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH	3321 3518 3460 3455 3414 3350	4975 4943 4939 4878 5035	38.0 37.7 38.0 37.0 34.9	85.9 85.9 85.4 86.3 84.8 85.7	82.0 82.0 81.9 80.8 73.6 81.2	79.2 79.6 80.3 80.1 73.7 82.8	83.4 82.4 82.1 83.2 78.9 85.9	73.7 73.5 73.5 73.5 69.2 74.0
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE	3321 3518 3460 3455 3414 3350 3397 3269	4975 4943 4939 4878 5035 4850	38.0 37.7 38.0 37.0 34.9 34.6	85.9 85.9 85.4 86.3 84.8 85.7	82.0 82.0 81.9 80.8 73.6 81.2 87.3	79.2 79.6 80.3 80.1 73.7 82.8 73.7	83.4 82.4 82.1 83.2 78.9 85.9 79.7	73.7 73.5 73.5 73.5 69.2 74.0 72.4
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE	3321 3518 3460 3455 3414 3350 3397 3269	4975 4943 4939 4878 5035 4850 5111	38.0 37.7 38.0 37.0 34.9 34.6 33.1	85.9 85.9 85.4 86.3 84.8 85.7 88.1	82.0 82.0 81.9 80.8 73.6 81.2 87.3	79.2 79.6 80.3 80.1 73.7 82.8 73.7	83.4 82.4 82.1 83.2 78.9 85.9 79.7	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total	3321 3518 3460 3455 3414 3350 3397 3269	4975 4943 4939 4878 5035 4850 5111	38.0 37.7 38.0 37.0 34.9 34.6 33.1	85.9 85.9 85.4 86.3 84.8 85.7 88.1	82.0 82.0 81.9 80.8 73.6 81.2 87.3	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP	83.4 82.4 82.1 83.2 78.9 85.9 79.7	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total 2011-12	3321 3518 3460 3455 3414 3350 3397 3269 3414	4975 4943 4939 4878 5035 4850 5111	38.0 37.7 38.0 37.0 34.9 34.6 33.1	85.9 85.9 85.4 86.3 84.8 85.7 88.1	82.0 82.0 81.9 80.8 73.6 81.2 87.3	79.2 79.6 80.3 80.1 73.7 82.8 73.7	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total 2011-12 SEPTEMBER	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP	4975 4943 4939 4878 5035 4850 5111 ADA 5200	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b>	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b>	82.0 82.0 81.9 80.8 73.6 81.2 87.3	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b> 42.2 44.1	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4	82.0 82.0 81.9 80.8 73.6 81.2 87.3 <b>ASP</b> 81.0 82.7	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2 75.3
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993	38.0 37.7 38.0 37.0 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2 75.3
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818	38.0 37.7 38.0 37.0 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6	82.0 82.0 81.9 80.8 73.6 81.2 87.3 <b>ASP</b> 81.0 82.7 87.0 85.9 86.2 87.1	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3 86.8	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2 75.3 77.0 76.8
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.1 39.5	85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 84.8 85.6 85.6	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3 86.8 86.0	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL	3321 3518 3460 3455 3414 3350 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.1 39.5 39.9	85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.7 84.8 85.6 85.6	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3 86.8 86.0 86.9	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5 76.8
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594 3353	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.1 39.5	85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 84.8 85.6 85.6	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3 86.8 86.0	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 76.2 76.2 75.3 77.0 76.8 76.8 76.8 76.8
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL	3321 3518 3460 3455 3414 3350 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.1 39.5 39.9	85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.7 84.8 85.6 85.6	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3 86.8 86.0 86.9	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5 76.8
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3585 3594 3353 3582	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963	38.0 37.7 38.0 37.0 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.1 39.5 39.9 35.4	85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 85.6 85.6	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3 86.8 86.0 86.9	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 76.2 76.2 75.3 77.0 76.8 76.8 76.8 76.8
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594 3533 3582	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.1 39.5 39.9	85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 85.6 84.1 80.8	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3 86.8 86.0 86.9 82.0	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5 76.8 72.4
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594 3353 3582 ADP	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963	38.0 37.7 38.0 37.0 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.5 39.9 35.4 <b>HS</b>	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 85.6 84.1 80.8	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 82.4 87.3 86.8 86.0 86.9 82.0	73.7 73.5 73.5 73.5 69.2 74.0 72.4 72.4 TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5 76.8 72.4 75.6
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3452 3585 3594 3353 3582 ADP	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963	38.0 37.7 38.0 37.0 34.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.5 39.9 35.4 <b>HS</b>	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.9 84.8 85.6 85.6 84.1 80.8 <b>MS</b>	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2 HOP 80.0 81.4	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.3 86.8 86.0 86.9 82.0 <b>SGR</b>	73.7 73.5 73.5 73.5 73.5 69.2 74.0 72.4 72.4  TOTAL 74.2 75.2 75.3 77.0 76.8 76.5 76.8 72.4 75.6  TOTAL 69.2 73.4
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER NOVEMBER NOVEMBER	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594 3353 3582 ADP	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963	38.0 37.7 38.0 37.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.1 39.5 39.9 35.4 <b>HS</b>	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 85.6 85.6 84.1 80.8	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0 <b>ASP</b>	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 84.6 84.8 84.7 85.4 84.9 85.9 82.2 HOP 80.0 81.4 82.4	83.4 82.4 82.1 83.2 78.9 79.7 <b>SGR</b> 78.9 87.6 82.4 87.3 86.8 86.0 86.9 82.0 <b>SGR</b> 78.6 83.2	73.7 73.5 73.5 73.5 73.5 69.2 74.0 72.4 72.4  TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5 76.8 72.4 75.6  TOTAL 69.2 73.4 72.8
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER NOVEMBER DCCEMBER NOVEMBER DCCEMBER DCCEMBER DCCEMBER DCCEMBER	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594 3353 3582 ADP 3690 3645 3438 3524	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963 ADA 5354 5129 5044 3524	38.0 37.7 38.0 37.9 34.6 33.1 HS 42.2 44.1 38.0 39.7 41.9 39.1 39.5 39.9 35.4 HS 42.2 44.1 40.4 438.3	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 85.6 84.1 80.8 <b>MS</b>	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0 88.7 87.3 87.3 88.7 88.7 87.3 88.9 88.9 88.9 88.9 88.9 88.9 88.9 88	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 85.9 82.2 HOP 80.0 81.4 82.4	83.4 82.4 82.1 83.2 78.9 85.9 79.7 82.9 87.6 82.4 87.3 86.8 86.0 86.9 82.0 86.9 82.0	73.7 73.5 73.5 73.5 73.5 69.2 74.0 72.4 72.4  TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5 76.8 72.4 75.6  TOTAL 69.2 73.4 72.8 72.5
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY TOTAL	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594 3353 3582 ADP 3690 3645 3438 3524 3608	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963 ADA 5354 5129 5044 3524 5171	38.0 37.7 38.0 37.9 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.5 39.5 39.5 42.2 44.1 40.4 40.8 38.3 41.7	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 85.6 85.6 84.1 80.8 <b>MS</b>	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0 88.2 87.3 88.2 88.3 88.2 88.2 88.2 88.3 88.3 88	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2 HOP 80.0 81.4 82.4 82.1 81.2	83.4 82.4 82.1 83.2 78.9 85.9 79.7 86.9 82.9 87.6 82.4 87.3 86.8 86.0 86.9 82.0 85.6 82.0 85.9 82.9 85.5	73.7 73.5 73.5 73.5 73.5 69.2 74.0 72.4 72.4  TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5 76.8 72.4 75.6  TOTAL 69.2 73.4 72.8 72.5 73.6
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3585 3582 ADP 3690 3645 3438 3524 3608 3539	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963 ADA 5354 5129 5044 3524 5171 5164	38.0 37.7 38.0 37.0 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.5 39.9 35.4 <b>HS</b> 42.2 44.1 40.4	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 85.6 85.6 85.1 80.8 <b>MS</b>	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0 88.2 89.2 89.2 89.2 89.2 80.8 80.9 80.9 80.9 80.9 80.9 80.9 80.9	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2 HOP 80.0 81.4 82.1 82.1	83.4 82.4 82.1 83.2 78.9 85.9 79.7 78.9 82.9 87.6 82.4 87.3 86.8 86.0 86.9 82.0 <b>SGR</b> 78.6 78.6 83.2 85.5 81.8	73.7 73.5 73.5 73.5 73.5 69.2 74.0 72.4  72.4  TOTAL 74.2 75.2 76.2 75.3 77.0 76.8 76.5 76.8 72.4 75.6  TOTAL 69.2 73.4 72.8 72.2
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594 3353 3582 ADP 3690 3645 3438 3524 3690 3645 3438 3524 3690 3690 3690 3690 3690 3690 3690 3690	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963 ADA 5354 5129 5044 3524 5171 5164 5487	38.0 37.7 38.0 37.0 34.6 33.1 HS 42.2 44.1 38.0 39.7 41.9 39.5 39.9 35.4 HS 42.2 44.1 40.4 38.3 41.7 40.0 39.0	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.8 85.6 85.6 84.1 80.8 <b>MS</b> 65.3 81.3 74.8 78.5 75.0 76.7	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0 82.2 83.0 80.9 81.2 81.0 81.5	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2 HOP 80.0 81.4 82.4 82.1 81.1 81.6	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 87.6 82.4 87.3 86.8 86.0 86.9 82.0 <b>SGR</b> 78.6 78.6 78.6 83.2 85.5 80.5	73.7 73.5 73.5 73.5 73.5 73.5 69.2 74.0 72.4  72.4  TOTAL 74.2 75.2 76.8 76.5 76.8 72.4 75.6  TOTAL 69.2 73.4 72.8 72.5 73.6 72.2 71.9
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total	3321 3518 3460 3455 3414 3350 3397 3269 <b>3414</b> <b>ADP</b> 3680 3684 3670 3596 3626 3452 3585 3594 3353 <b>3582</b> <b>ADP</b> 3690 3645 3438 3524 3690 3645 3438 3524 3690 3790	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963 ADA 5354 5129 5044 3524 5171 5164 5487 5335	38.0 37.7 38.0 37.0 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.5 39.9 35.4 <b>HS</b> 42.2 44.1 40.4 38.3 41.7 40.0 39.0 39.4	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 84.1 80.8 <b>MS</b> 65.3 81.3 74.8 78.3 77.8	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0 82.2 83.0 80.9 81.2 81.5 81.5	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2 HOP 80.0 81.4 82.4 82.1 81.6 87.5	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 86.0 86.9 82.0 <b>SGR</b> 78.6 78.6 78.6 83.2 85.9 83.2 85.9 83.2	73.7 73.5 73.5 73.5 73.5 73.5 74.0 72.4  72.4  TOTAL  74.2 75.2 76.8 76.5 76.8 72.4 75.6  TOTAL  69.2 73.4 72.8 72.5 73.6 72.2 71.9 73.8
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE TOTAL  MAY/JUNE MAY/JUNE MAY/JUNE	3321 3518 3460 3455 3414 3350 3397 3269 3414 ADP 3680 3684 3670 3596 3626 3452 3585 3594 3353 3582 ADP 3690 3645 3438 3524 3608 3539 3721 3702 3207	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963 ADA 5354 5129 5044 3524 5171 5164 5487	38.0 37.7 38.0 37.0 34.6 33.1 HS 42.2 44.1 38.0 39.7 41.9 39.5 39.9 35.4 HS 42.2 44.1 40.4 38.3 41.7 40.0 39.0	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.8 85.6 85.6 84.1 80.8 <b>MS</b> 65.3 81.3 74.8 78.5 75.0 76.7	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0 82.2 83.0 80.9 81.2 81.0 81.5	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2 HOP 80.0 81.4 82.4 82.1 81.1 81.6	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 87.6 82.4 87.3 86.8 86.0 86.9 82.0 <b>SGR</b> 78.6 78.6 78.6 83.2 85.5 80.5	73.7 73.5 73.5 73.5 73.5 69.2 74.0 72.4 72.4  TOTAL 74.2 76.2 75.3 77.0 76.8 76.5 76.8 72.4 75.6  TOTAL 69.2 73.4 72.8 72.5 73.6 72.2 71.9 73.8 65.7
NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2011-12 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total  2012-13 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH APRIL MAY/JUNE Total	3321 3518 3460 3455 3414 3350 3397 3269 <b>3414</b> <b>ADP</b> 3680 3684 3670 3596 3626 3452 3585 3594 3353 <b>3582</b> <b>ADP</b> 3690 3645 3438 3524 3690 3645 3438 3524 3690 3790	4975 4943 4939 4878 5035 4850 5111 ADA 5200 5190 5007 5023 4993 4818 4976 4983 4963 ADA 5354 5129 5044 3524 5171 5164 5487 5335	38.0 37.7 38.0 37.0 34.6 33.1 <b>HS</b> 42.2 44.1 38.0 39.7 41.9 39.5 39.9 35.4 <b>HS</b> 42.2 44.1 40.4 38.3 41.7 40.0 39.0 39.4	85.9 85.9 85.4 86.3 84.8 85.7 88.1 <b>MS</b> 86.5 84.4 83.7 83.9 84.8 85.6 84.1 80.8 <b>MS</b> 65.3 81.3 74.8 78.3 77.8	82.0 82.0 81.9 80.8 73.6 81.2 87.3 81.0 82.7 87.0 85.9 86.2 87.1 86.7 87.3 79.0 82.2 83.0 80.9 81.2 81.5 81.5	79.2 79.6 80.3 80.1 73.7 82.8 73.7 HOP 82.3 82.0 84.6 84.8 84.7 85.4 84.9 85.9 82.2 HOP 80.0 81.4 82.4 82.1 81.6 87.5	83.4 82.4 82.1 83.2 78.9 85.9 79.7 <b>SGR</b> 78.9 82.9 87.6 86.0 86.9 82.0 <b>SGR</b> 78.6 78.6 78.6 83.2 85.9 83.2 85.9 83.2	73.7 73.5 73.5 73.5 73.5 73.5 74.0 72.4  72.4  TOTAL  74.2 75.2 76.8 76.5 76.8 72.4 75.6  TOTAL  69.2 73.4 72.8 72.5 73.6 72.2 71.9 73.8

FORMULA ADP= ALL MEALS DIVIDED BY # OF DAYS IN MONTH
ADA = TOTAL ADA OF ALL SCHOOLS
HS/MS/ASP/HOP/SGR = TOTAL LUNCHES DIVIDED
BY # OF DAYS DIVIDED BY ADA OF THAT SCHOOL



### IV. COMMUNITY SERVICE

### INTRODUCTION

According to the 2010 census, the district's population is 42,969. The Early Childhood census is an average based on the number of students entering kindergarten in the previous five years. The formulas for General Community Education decreased in 04-05, as did ECFE and School Readiness. Some of the money was restored in 06-07. Efforts are made to increase revenue from donations, tuition, sponsorships, fees, and grants.

REVENUE LINE #
General Community Service
Fees
Choices
Adult Basic Education
The state and Federal grants are applied for annually. ABE is the only program in Community Education that receives Federal funds. In recent years we have written and received grant opportunities, as well we have sub-contracted with other groups Enrollment in ABE continues to grow.
Interest
Early Childhood Family Education
School Readiness10
Kindergarten Readiness receives funding from the Minnesota Department of Education based on the amount of dollars allocated by the state and the number of programs that apply for funds. The local funding formula is based on population and K-12 free/reduced lunch numbers.
Kinder Plus (K+)1: In 2009-2010, the district added K+ for parents who wanted to have their kindergarteners enrolled in an educational opportunity for the entire school day. With the addition of all-day kindergarten in 2013-2014, K+ will be discontinued.
Other

EXPENDITURES Line #
General Community Service
Choices
Adult Basic Education
Early Childhood Family Education
School Readiness
Kinder Plus (K+)
Other25
Expenses related to actual costs incurred to fulfill grant and non-public school agreements. Early Childhood screening is also included.

### INDEPENDENT SCHOOL DISTRICT #152 COMMUNITY SERVICE (04)

		2011-2012 ACTUAL	2012-2013 REVISED	2013-2014 PRELIMINARY	2014-2015 PROJECTED	2015-2016 PROJECTED F	2016-2017 PROJECTED
I INF #	REVENUES:						
	Gen Com Ed	319,786	315,320	321,600	328,000	334,600	341,300
	Fees	142,993	128,560	131,100	133,700	136,400	139,100
_	Youth Development/Service	92,067	92,070	93,900	95,800	97,700	99,700
	Choices/Adults w/Disabilities	24,816	26,820	27,400	27,900	28,500	29,100
	Choices Fees/Adults w/Disabilities	5.047	5,100	5,200	5,300	5,400	5,500
	ABE	369,725	374,000	379,800	387,400	395,100	403,000
	Interest	0	0	0	0	0	0
8	ECFE	266,986	255,480	260,600	265,800	271,100	276,500
9	ECFE Fees	27,451	27,500	28,100	28,700	29,300	29,900
10	School Readiness/United Way	64,470	83,180	84,800	86,500	88,200	90,000
11	School Readiness Fees	15,832	33,000	33,700	34,400	35,100	35,800
12	School-Age Care Levy	54,200	55,280	41,073	0	0	0
13	K+ Fees	124,374	140,000	0	0	0	0
14	Other	82,534	70,090	68,500	69,900	71,300	72,700
15	TOTAL REVENUES	1,590,281	1,606,400	1,475,773	1,463,400	1,492,700	1,522,600
16	\$ CHANGE	16,574	16,119	(130,627)	(12,373)	29,300	29,900
17	% CHANGE	1.05%	1.45%	-8.13%	-0.84%	2.00%	2.00%
	EXPENDITURES:						
18	General Com Ed	538,462	338,000	368,100	379,100	390,500	402,200
19	Youth Development/Service	99,228	99,490	102,500	105,600	108,800	112,100
20	Choices/Adults w/Disabilities	26,845	27,350	28,200	29,000	29,900	30,800
21	ABE	381,407	379,950	391,300	403,000	415,100	427,600
22	ECFE	306,393	159,110	273,900	282,100	290,600	299,300
23	School Readiness	99,688	159,820	171,600	176,700	182,000	187,500
24	K+	358,350	464,100	0	0	0	0
25	Other _	52,822	57,660	59,400	61,200	63,000	64,900
26	TOTAL EXPENDITURES	1,863,195	1,685,480	1,395,000	1,436,700	1,479,900	1,524,400
27	\$ CHANGE	405,038	(177,715)	(290,480)	41,700	43,200	44,500
28	% CHANGE	27.78%	104.63%	-17.23%	2.99%	3.01%	3.01%
29	REV OVER EXP (EXP OVER REV)	(272,914)	(79,080)	80,773	26,700	12,800	(1,800)
30	BEGIN FUND BALANCE (CE, ECFE, S	358,028	85,114	6,034	86,807	113,507	126,307
31	ENDING FUND BALANCE (CE, ECFE, _	85,114	6,034	86,807	113,507	126,307	124,507
32	Fund Balance as % of Expenditures	4.57%	0.36%	6.22%	7.90%	8.53%	8.17%

<sup>33</sup> Note 1: Fund balance limits exist for General Community Education (including Adult Basic Education), Early Childhood Education, and School Readiness. Statutes require that the adjusted three-year average fund balance not exceed 25% of the prior year's program revenue before any adjustments for excess fund balance. Statutes define program revenue to include not only the Education levy, state aid entitlement—and, for ECFE and Community authority—but also any fees, grants and other program revenue. Updated Note: The levy limit for Community Education (Fund 4) has been repealed, so effective with FY14, reserve account limits and associated aid and levy penalties are no longer applicable.

### VII. DEBT SERVICE FUND

### INTRODUCTION

The Debt Service Fund is used to show revenues and expenditures for a school district's outstanding bonded indebtedness, whether for building construction or operating capital, and whether for initial or refunding bonds.

When a bond issue is sold, the school board must levy a direct general tax upon the property of the district for the payment of principal and interest on such bonds as due. The revenue from such tax must be separately accounted for in a Debt Service Fund (M.S. 475.61).

When an excess is accumulated in a Debt Service Fund due to interest earnings, lower than anticipated tax delinquency, or excess building funds, the levy for debt redemption may be reduced in whole or in a part as dictated by fund balances and debt retirement requirements. Where there are accumulations in the fund as the process of debt repayment nears an end, the accumulations should be used to reduce debt levies. Where there is any balance left in the Debt Service Fund after all obligations have been discharged, such balance shall be permanently transferred to the General Fund, with an equal levy reduction (M.S. 475.61).

There can be no borrowing from the Debt Service Fund. Any cash balance or investment in a Debt Service Fund is held in trust for the bondholders, and must not be used to support cash deficits in other funds (M.S. 123B.78, Subd. 4).

On March 12, 2002, school district voters approved the district's \$64 million bond referendum 4,095 (51.2%) to 3,903 (48.8%). The final bond payment is schedule for April 2022.

REVENUE	Line #
Local Property Tax Levy  This is determined by the bond payment schedule. The Distrangular debt service requirement.	rict must levy 105% of the
Interest Income	4
Interest rates appear to be static in the short term.	
State Sources	5-8
Aid received for the replacement of local taxes.	
EXPENDITURES	Line #
Principal on bonds	11
As required by bond payment schedule.	
Interest on bonds	12
As required by bond payment schedule.	

### INDEPENDENT SCHOOL DISTRICT #152 DEBT SERVICE FUND (07)

		2011-2012 ACTUAL	2012-2013 REVISED	2013-2014 PRELIMINARY	2014-2015 PROJECTED	2015-2016 PROJECTED	2016-2017 PROJECTED
LINE#	REVENUES:						
1	Local property tax levy	5,130,741	5,213,198	5,464,397	5,487,575	5,453,765	5,462,165
	Other local sources:						
3	Proceeds of refunding bonds	0	0	0	0	0	0
4	Interest income	0	0	0	0	0	0
	State sources:						
5	HACA (Homestead credit)	428,758	100	included in levy	included in levy	included in levy	included in levy
6	Border city aid	737,840	794,118	included in levy	included in levy	included in levy	included in levy
7	Other appropriations	13,947	12,798	included in levy	included in levy	included in levy	included in levy
8	State aid / Equalization Aid	0	0	0	0	0_	0
9	State sources total	1,180,545	807,016	. 0	0	0	0
10	TOTAL REVENUES	6,806,673	6,020,214	5,464,397	5,487,575	5,453,765	5,462,165
	EXPENDITURES:						
11	Principal on bonds	3,675,000	4,050,000	3,655,000	3,805,000	3,925,000	4,090,000
12	Interest on bonds	2,334,749	1,683,538	1,549,188	1,421,263	1,269,063	1,112,063
14	Other debt service	402	900	900	900	900	900
15	TOTAL EXPENDITURES	6,010,151	5,734,438	5,205,088	5,227,163	5,194,963	5,202,963
16	REV OVER (UNDER) EXP	796,522	285,776	259,309	260,413	258,802	259,203
17	BEGINNING FUND BALANCE	43,213,027	44,009,549	44,295,325	44,554,634	44,815,047	45,073,849
18	ENDING FUND BALANCE	\$44,009,549	\$44,295,325	\$44,554,634	\$44,815,047	\$45,073,849	\$45,333,051

### VIII. POST-EMPLOYMENT BENEFITS DEBT SERVICE FUND

### INTRODUCTION

Activity to record levy proceeds and the repayment of the Other Post-Employment Benefits (OPEB) bonds are accounted for in this fund. An actuarial study is required every two years. The most recently completed actuarial study of the district's OPEB liability in 2010 showed an estimated net obligation of \$10.35 million as of June 30, 2011. Proceeds from this fund are used to cover the expenses related primarily to retiree health insurance benefits.

REVENUE	Line #
Local Property Tax Levy	
The levy amount is determined by the bond payment schedule from the m completed actuarial study.	ost recently

EXPENDITURES	Line #
Principal on bonds	3
As determined by bond payment schedule.	
Interest on bonds	4
As determined by bond payment schedule.	
Other debt service	5
Fees related to the administration of the OPEB trust.	

### INDEPENDENT SCHOOL DISTRICT #152 OPEB FUND (47)

### 2012-2013 2013-2014 2014-2015 2015-2016 2016-2017 PRELIMINARY 'ROJECTED 'ROJECTED 'ROJECTED 'ROJECTED LINE # REVENUES: 1 Local Property Tax Levy 1,210,636 1,376,956 1,546,006 1,577,888 1,566,075 1,210,636 **2 TOTAL REVENUES** 1,376,956 1,546,006 1,577,888 1,566,075 **EXPENDITURES:** 3 Principal on bonds 665,000 850,000 1,045,000 1,125,000 1,170,000 Interest on bonds 487,987 427,387 4 461,387 377,750 321,500 5 Other debt service 500 500 500 500 500 **6 TOTAL EXPENDITURES** 1,153,487 1,503,250 1,492,000 1,311,887 1,472,887 7 REV OVER (UNDER) EXP 57,149 65,069 73,119 74,638 74,075 **8 BEGINNING FUND BALANCE** 221,624 278,773 343,842 416,961 491,599 9 ENDING FUND BALANCE \$278,773 \$343,842 \$416,961 \$491,599 \$565,674