## **Moorhead High School**

Professional Learning Community (PLC) Block schedule (very positive for certain classes, i.e. hands on activity based) More co-teaching/more inclusion of special education Test scores up Parents/students have more access to grades 9th grade wing student/teacher relationship Added technology Building growth and cosmetics, remodeling Food program better Enrollment increases More collaboration time for staff Better placement of 8th graders in both special and regular education Detention and ISS working well Excel program Fieldhouse Follow up with staff development days Improvement in our attendance policy Increased course offerings Large group detentions MAP testing/interventions More AP classes, less students leaving for Post-Secondary More floor space to accommodate students More options for students (electives, etc.) New school Principal visits Strong transition for 9th graders to the High School Student Assistance Team Students aren't traveling as far across building (changing classrooms) Transition between grades/schools equals student focused Truancy being addressed Using data to form goals

## Red River Area Learning Center/ West Central Juvenile Center

8th Grade Excel Building updates CLP (Continual Learning Plan) Planning Drug programs, Day treatment **Excel Communication** Improved school interactions (RRALC/ MHS/ Horizon) MSUM and community partnership MSUM projects - kids (RRALC) on campus New buildings NWEA testing Parental and community involvement Police liaison collaboration - Relationship building PowerSchool - recording easier (parents and grades) **Professional Learning Communities** Reading Group Levels (MAP) Say it Right Sheets for language at RRALC School within a school SS - Staff and Students - Experts

Student Assistance Meetings Students - Excel Intervention Summer School - Science Center Collaboration, MHS Staff Technology - More computers Uniform and focused staff development Updated curriculum

### **Horizon Middle School**

New facilities Team time House system in Middle School Increased enrollment Technology (team pages and PowerSchool) PLC's after school reading strategies Better integration of special learner groups Communication with parents Expectations per team Extracurricular activities Healthier lunches Housing development to increase student population Incredible focus and flexibility of curriculum PE spaces Raise reading and math Science/Therapy RM's excellent Staff development choices/input good

#### **Robert Asp**

Asking for feedback Community growth New nuilding Technology Building projects (new schools) Deliberate about curriculum goals Increased enrollment Learning/collaboration attempts teaming MAPS Rooms for specialists Staff development opportunities

### **Ellen Hopkins**

Collaboration Neighborhoods New schools/remodeled Study groups Technology (LCD, computers, etc.) Core Curriculum Committee Reading and math coaches Guided reading libraries New technology Responsive classroom A more efficient before school and lunch routine

Aligned curriculum Art, music, PE programs are excellent Better access to curriculum materials for special education Collaboration for English speaking classrooms Common assessments EXCEL Focus on student achievement Growth in district Having requests met for Phy Ed needs Literacy Collaborative Location of nurse's offices near office/social services is beneficial MAP assessments: data you can use/quides instruction More kids equal more money New reading curriculum PEP Plentiful parking Professional development improved Referendum and vision of district's future Research based instruction Student Support Team Structured collaboration Unified testing in curriculum

#### SG Reinertsen

Applicable professional development Collaboration time Community spaces EXCEL after-school program Focus on collaboration/PLC Growing enrollment Keep library classroom Made AYP MAP testing Music, Art and PE in one space (Music and PE everyday) New schools Organize data and analyzing Transition to new computer tech **Ideas to Move Forward** Neighborhood concept Collaboration time/support (time during day) Relationship building (students, staff) Increase equity for collaboration time among groups (LSS, paras) Space issues within building New schools built/remodeled Student growth LCD/technology Building collegial relationships improving within grade level Neighborhood concept Collaboration time/support Relationship building

### **Adult Basic Education**

Federal testing K-12 connection Referendum School growth Technology - more computers and time on computers for students

### **Early Childhood**

Development of pods/houses Early Learning center development EIS has more space than had at FSC Facilitator Increased collaboration Job consolidation More computers and communication New schools New staff development has increased learning Playground equipment Same programs across buildings Teachers work as teams

### **Food Service**

Keep children growing and learning with computers and other equipment The attempt to become more up to date and computerized New schools and newly remodeled schools Listening to student input Staff able to use facilities - walking track, etc Choices for students - meals a la carte

### Probstfield

Technology - improvements for the better Increase test scores Staff development and better focus Small learning communities Community access to buildings Pods and houses for Middle School and 9th graders Residential growth NCLB - highly qualified teachers New schools/ remodeling and referendum Block scheduling Spanish Immersion

## Moorhead High School

Enrollment growth Block scheduling (better relationships with students) Staff workroom in humanities building camaraderie 9th Grade teacher interaction with the rest of their department Bad MCAs forced a focus on classroom education Co-teaching creates an awareness of different job roles Hectic Wed. schedule with early morning sessions w/PLCs and ALTs same day High School students like Moorhead High Housing Increase use of computer labs Interest/attention to district (more people involved) Many diverse cultures moving to Moorhead - Global culture focus Math and science connection Moorhead High pride-new schools More flexibility in scheduling More males in Special Education More parent/student responsibility for grades New/young teachers hired PLC (more planning time) PowerSchool's availability on-line Special Education number team-taught sections Support staff (office not as busy, fewer tardies and unexcused) Teachers are meeting the needs of all students

## Red River Area Learning Center/ West Central Juvenile Center

Art program for students (RRALC, WCRJC) CLP (Continual Learning Plan) and collaboration follows into day (student) CLP (Continual Learning Plan) consulting over everything carries into lunch Community involvement Community service choices Excel - collaboration More focused on reading and quality MSUM - RRALC Great interaction and peer review

MSUM - RRALC Partnership has developed and expanded to include several projects MSUM - Tech connections, community exposure Parent Nights (RRALC) Positive involvement with drug agencies Say it Right Sheets - Positive collaboration with outside agencies SS - improved our program Staff changes - positive additions, ie. teachers, custodian, etc. Student choice - alternative programs

Summer School - improved planning, materials. Improved interaction with all staff.

## **Horizon Middle School**

6th grade recruiting opportunities Ability to comply with online testing required by the state Beautiful building (not equipped well) Behavior and morale up

# Positive/ Unintended

Communication per team Emphasis on reading and math across curriculum Enrollment up Fewer students in hallway at one time in-between classes Help available for students Increased student diversity NCLB - Math coach NCLB - good, but lack of appropriate funding NCLB - great emphasis on curriculum Strong leadership from faculty Support of house teachers in parent meetings Teaching to test Team planning without paras Using our facility for outside uses Visitors check in at office

### **Robert Asp**

Better city image Brought in a diverse population Cultural diversity Each building is unique Growing faster Increased technology Increased understanding of other roles Learning new ways of doing things Meeting new people with new ideas

### **Ellen Hopkins**

Acoustics Assessment data Building changes forced collaboration Building culture improving Collaboration Decisions made by committees Equality among elementary schools Great lounge Looking at best practices More staff development

### **SG Reinertsen**

Growing businesses Growing culture MAP testing Quicker growth of population because of new schools Staff changes - getting to know new professionals

# Positive/ Unintended

## **Adult Basic Education**

NCLB Moorhead population increased More grant writing People learning to create new internet sites for lesson sharing

## **Early Childhood**

Administration is not so scary now that we know them Central administration sees us and hears us Increased student enrollment Keeping Probstfield as recognized name More grant writing happening More programs being developed New relationships among staff Some competition among houses and good way for fundraisers

## Probstfield

Cooperation of staff after budget cuts Care and maintenance of buildings Awareness of security in buildings due to national incidents Community support Excellence in unexpected areas Fine arts is best in community Growth in enrollment Increased enrollment (this year) Shift to data driven decision making

## **Moorhead High School**

Block Scheduling (scheduling conflicts, unused hours in day) 9th grade wing - social isolation (students and staff) Too many kids wandering the halls Large class sizes, less material covered Open schedules - free periods 9-12 9th Grade students are not maturing both socially and academically Added pressure to change teaching style due to block scheduling Attendance Policy - no follow through (backbone) Class interrupted by students looking for instructor (changing classrooms) Core areas over-crowded class sizes - electives being cut for lack of students Co-taught classes as a dumping ground with high percentage of IEPs Decreased attendance at conferences Disruption of school day schedule (Wednesday) Dropped remedial programs - AOM Math, after school BST prep Electives being squeezed Elective teacher taken away from their dept. to supervise students due to PLC Electives get no (ALT) Assisted Lerning Time Filthy building - kids don't respect it Hard to have computer time for grades, e-mail, etc. Having PLC on same day as 7:10 meeting - no time to prep for day ILT (Individual Learning Time) - core teachers have an extra prep while elective teachers babysit. Core teachers have make-up work done within their teaching day while elective teachers are forced to stay before and after school. Inclusion of special services (i.e. speech, OT) in classroom setting Increase fee for towing **ISS** - Detention/Attendance Jammed Library on Wednesday morning Larger schools - multiple floors (safety concerns) Less communication between departments Less money for attending conferences and workshops Locker bays Longer school day equals staff camaraderie Lost study (ILT) time for elective areas due to PLC Lunch area bigger - students don't use it MAP testing takes time away from class and is difficult to schedule More busing More restricted Web sites Narrow perspective of "teaching to the test" student might "miss out" Need for technology equipment update in wood shop Neighborhoods will decay No time after school No time or funding for new courses No time to train staff in new technology Regular Ed and Special Ed staff conflicts with IEP meetings Safety issues in commons area School start/end times (time available to meet with students) Special education children feel singled out from peers Special education shifted to rooms that fit up to 8 (some classes have 12) Staff development not applicable to the valued staff (message to our students "Only cores really matter")

Still not enough space

Student work files are becoming non transferring within the classroom Students complain about late lunch Students taking more core classes than required Technology is too tightly controlled Testing, testing, testing Too much open time Unclear expectations about how homeroom is kept What are expectations of special education students in regular education classes

## Red River Area Learning Center/ West Central Juvenile Center

6th grade curriculum is ambiguous - elementary or middle level? 7th/8th grade ending up RRALC - Bella without supports in place Area growth may be too fast DARE - students - results are poor In-service (1/15) - Hispanics - RRALC bashed. Racism promoted. Not productive Limited staff development choices for teachers and staff Non college vocational track missing PowerSchool not always functioning Parents think schools are too large. Don't feel as connected Teachers feel less connected in district Teacher input is missing in student assistance meetings Technology - not enough computers available for classrooms Transportation - reorganization - kids on bus for a long time

## **Horizon Middle School**

Exploratory/LSS/ELL "left out" Building issues - result of design (bathroom issues/safety/air guality/locker bays) Middle School Philosophy - Keep promise to community to: school-wide Web sites, have highly qualified teachers, have small class sizes Larger class sizes (doesn't adequately provide for student/teacher needs) Schedule - short class times (length of day) Less teachers/counselors No consequences related to zero tolerance Reducing reading program Too few principals Disproportionate money spent on technology Inadequate staffing for music Lack of student study time during day Less phy ed Need more cameras - security No interacting for Special Education No study hall Not enough time to plan Not meeting needs of diversity of population Paras not included in team planning Too many different schedules Too much testing

### **Robert Asp**

1/2 day Kindergarten Boundaries not equal Class sizes too large Climate control (no fresh air) Communication (teachers to parents and district to parents) Curriculum additional expectations Cut back on teachers Forced small learning communities Implementing curriculum - Scott Foresman Reading and Everyday Math Increased para load Less cross community in our elementary Loss of smaller community Lunch and recess schedules Neighborhood swing room concept Overcrowding Recess plan (takes too much time away from curriculum) Staff reduction Too many assessments

### **Ellen Hopkins**

All day kindergarten not considered All students should be outside in morning Buildings are full Block scheduling Class sizes too large Classroom space Creative, spontaneity challenge Data collection replaces teaching Difficult to get special education services and Title Funding not meeting mandates Lack of neighborhood philosophy Loss of scheduled Special Education time within the work day Lunchroom is too restrictive More curriculum/lack of time Need for parent friendly entrances and places in each building Need more paras in classrooms Neighborhoods have actually segregated staff and students No natural light Noise in halls and cafeteria Not all technology delivered as promised Not enough training in technology Creative, spontaneity challenge Data collection replaces teaching Difficult to get special education services and Title Funding not meeting mandates Lack of neighborhood philosophy Loss of schedule special education time within the work day Lunchroom is too restrictive More curriculum/ lack of time Need for parent friendly entrances and places in each building

Need more paras in classrooms Neighborhood have actually segregated staff and students No natural light Noise in halls and cafeteria Not all technology delivered as promised Not enough training in technology Over tested Paras spread too thin Parking lot safety Reading Recovery not fully implemented in each building School-wide collaboration is lacking Student placement (personality conflicts) Support staff doesn't grow with school size Technological overload Threw away resources that were in good condition Time to give and reflect on assessments Too many initiatives; lose strength Too much testing Underdeveloped neighborhoods

### **SG Reinertsen**

Building problems (bathrooms, lockers, library) Class size increased Congestion in hallways near lunchroom Need smaller class sizes Network infrastructure during construction No planning time for paras, also no common prep No Title funds at SGR Open media center Professional development (not applicable) Things to Leave Behind: Design of building **Issues to Address:** More staff needed for large building (custodians, secretaries, paras, admin) Needs to Change: Small PTAC Lack of time for staff to get to know each other Lack of building discipline in and out Parent Involvement (lack of) Adequate bathrooms: staff and students Class size high - full schools

### Adult Basic Education

Technology: limited access, machine problems

Non-traditional education settings excluded from information about school-wide Web sites Too much testing causing stress

## **Early Childhood**

Block scheduling at High School EIS needs more space EIS/ECFE secretary reduced from 1.5 to 1FTE Handicap accessible for children (no button) Job consolidation creates larger responsibility Large class size More kids than time No flashing lights for school site Parents have to meet with whole teams (feels intimidating) Parking issues at Probstfield Playground Probstfield building not parent friendly Separate Head Start not part of Early Learning Center Sharing space and materials Some ECFE classrooms never see children with disabilities Staff development hard to keep up with in technology Still more kids in self contained classrooms Teacher teams in competition - inconsistencies across pods When technology is down, we're stalled

### **Food Service**

Moorhead Schools are doing fine

The students are not being responsible for their actions - picking up their own garbage (on tables), if they get caught not paying for an a la carte item, they don't receive what I feel is an appropriate punishment and parking where they should not. Block Scheduling Late start on Wednesdays High School late start Block scheduling

### Probstfield

Salary caps Budget cuts/lay offs Building schools Buildings not energy efficient Closing of neighborhood schools Differences in percentage of raises between top and bottom Lack of space - Probstfield Lack of transportation for Spanish Immersion Larger schools/fuller classrooms Layoff of teachers Leadership in some areas is weak NCLB mechanics

## Moorhead High School

Block schedule (scheduling problems, late lunch, class sizes didn't get smaller Funding for new classes and curriculum writing during text adoption Less camaraderie among teachers Uncleanliness, dirty, filthy locker bays Class size Administrator isolation Boundary disagreements Falling behind in class - missing class Focus on chemical/substance abuse by students Good safety websites are being blocked by the district Increase in higher needs students Kids and families in crisis in our community Less parental ownership and involvement Less personal contact with parents Many technical problems are induced by the technicians Media coverage More teachers needed for students to be able to be in a class instead of free hrs. Needs for flexible schedules New schools are now becoming overcrowded and will bust. New teachers get "hardest" students and not much training/support Not enough emphasis on foreign language Not enough library/computer space Placement of ESL students who do not speak English into regular classes after MN law changed to deny English credit for ESL classes. Positive public relations for ISD 152 Retention policy (students have been passed along in their grades and in 9th grade everything counts (Excel class is full with failed 8th graders instead of identified 9th araders) RRALC has evolved into "dumping ground" for students that teachers don't know what to do with - especially Hispanic students Security problems Segregation of special education students due to lunch schedule Some staff never meet each other Staff development should be differential and sequential Star Rating system awful State funding Support staff not included in PLC collaboration time Support staff responsibilities Teacher workload (multiple preps) Technology Too much emphasis on achievement, less on relationship Too much time and effort placed on paperwork (especially special education) Travelers feel excluded World language cut in grade school

### Red River Area Learning Center/ West Central Juvenile Center

Agency involved (self-help - students) needs to be improved in our district Alternative education - more isolated Increased enrollment (RRALC) 7/8 grade students at site (inappropriate) Larger classes Less special need students - cut in teaching staff. Need more teachers Need more time - NWEA - lots of effort, but we don't use the data

Push graduation requirements - increase drop out rate. Scare kids off. Set bar so high that not call can achieve them, i.e. Language requirement. Non college track is ignored. Standards - less teacher creativity Students feel policed (RRALC) Transportation - kids on bus too long, too early Watered down classes

### Horizon Middle School

Fewer teachers/bigger class size Lack of school spirit/community/collegiality (caring for bldg) Communication per department and outside of houses Schedule times - different in house Technology driven by testing not in best interest of teachers Added 100 new students, but did not add FTEs Air quality Cohesiveness as a school Course offerings being cut Discipline issues Exclusion of exploratory and non-team staff Exploratory teacher isolation Frozen funding Green space is unusable Lack of administrative support Lack of programs to meet NCLB Less 6th grade opportunities Loss of large performing groups Missed AYP Name of school does not identify community Need for more intramurals No upkeep on building blemishes (paint) Not enough data analysis of tests (availability to teachers) Not enough room for small groups (for time out) Physical movement of students - 5th core in other houses Poor building design (lights, heating, cooling, air guality) Quality of materials used (doors, pencil sharpeners, light switches) Supplies are cheap - low bid not always best Takes away from curriculum/student needs Teachers teaching in areas they are not highly gualified for Too few counselors

## Less than Positive/ Unintended Robert Asp

Too much testing Boundary disagreements Did not meet AYP Elementary physical room size Feeling of isolation I don't know the new staff who are not in my department Increased work load due to more pres, PLC duties, etc. Lack of support staff (custodians, etc.) Large class sizes Large school safety Loss of curriculum choices Loss of instruction time (recess and assessment) Media coverage Move to schools hindered working relationships: staff/students NCLB negative effects, no time Needs for flexible schedules No room for growth in building Not enough emphasis on foreign language Outgrowing schools Paperwork Parents are not engaged Social emotional needs of all students Staff reductions Star Rating system awful State funding Support staff responsibilities Technology

### **Ellen Hopkins**

Large class sizes Running out of needed space Stress on staff with many changes in short time span Stress on students with larger schools Boundaries changed - more ELL students than capacity to serve Dismissal times Lack of instructional time due to testing Locker positions too small Longer eating time (30 min) Need climate control Need file cabinets No all day kindergarten Noisy lunch room Not enough playground equipment Not enough support staff/paras/special education/nurse staff Not recycling Not wheel-chair friendly Out of pocket expenses for teachers School lunch schedule (need to move and talk) Schools are not equal Shortage of basic materials Swing rooms gone

Throwing away so many items during the move, why wasn't it auctioned or donated? Title funding decrease Too many meetings and committees Too much focus on assessments Too much testing Unfinished spaces Weekend use of school is uncontrolled

#### **SG Reinertsen**

Boundaries may need to change sooner as growth happened faster Building too big for staff camaraderie (too many lounges) Budget cuts (tech. aging computers) Full schools/building design/large class sizes Need assistant principal (discipline issues) No help for low students who don't qualify Not enough maintenance staff for upkeep Over 800 students is too much for one administrator Student behavior - lack of respect Traffic around schools

### **Adult Basic Education**

Crowded classrooms Crowded parking lots Funding freeze Lack of supplies Misrepresentation and misinformation (re: staff positions)

## Early Childhood

Admin overloaded Bigger case loads Families don't all have technology access Funding cuts at Social Services and other agencies Horizon staff too large Lack of space Need for more inclusive sites No social worker/nurse/mental health at Probstfield Overload of special education kids in Head Start and ECFE School boundary issues We're considered an off site, not a school building site

### **Food Service**

Not having stricter visitor control - doors not locked and no training for emergencies. Having expensive TVs, etc., when the plumbing and heating - cooling don't work well. I feel that NCLB is a detriment to the teaching and well being of the children. I know it is a government mandate, but it hurts those that do well in school by not challenging them in their curriculum and tying the hand of all teachers. Lunchroom messes

### Probstfield

Probstfield intermingling with other buildings Higher class sizes Enrollment decline Funding freeze Large class size Legislative constraints Lower state funding NCLB high stakes testing Negative media Not enough positive reinforcement of support staff Teacher layoffs Us versus them mentally (admin not seen in buildings)